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Geneva	100.00	Basel	100.00	Amsterdam	100.00
Brussels	100.00	Madrid	100.00	Bombay	100.00
Calcutta	100.00	Delhi	100.00	Manila	100.00
Mumbai	100.00	Seoul	100.00	Tokyo	100.00
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Singapore	100.00	Hong Kong	100.00	Beijing	100.00
Shanghai	100.00	Taipei	100.00	Manila	100.00
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Libreville	100.00	Conakry	100.00	Monrovia	100.00
Sierra Leone	100.00	Timor	100.00	Manila	100.00

World news Business summary

W. German Wells Fargo to lay off 5,000

THE BELATED revelation of a small radiation leak from a West German nuclear plant a week after the Chernobyl disaster in the Soviet Union has sparked a bitter row between the Social Democrat government of the state and the VEW electrical utility.

The leakage occurred on May 4 at a high-temperature reactor at Hamm in North Rhine-Westphalia, and according to Mr Reimut Jochimsen, the state economics minister, a cover-up had been attempted and the incident was not properly reported.

Both changes were angrily rejected by VEW, but news of the mishap only emerged on Friday, the same day that the reactor was switched off for "routine maintenance." Experts from the state government are investigating the incident, and regional authorities said the plant would remain shut down indefinitely.

Nuclear industry survey, Pages 11-14.

Anti-nuclear march
Women and children led a crowd of nearly 2,000 people who marched through Krakow, Poland, in protest over contamination from the Chernobyl nuclear accident in the Soviet Union.

Radiation warning
Italians in the northern province of Como have been warned against eating rabbit or poultry after tests indicated that radiation levels were still above normal following the nuclear accident at Chernobyl in the Soviet Union a month ago.

Lockout averted
Swedish public-sector employers have withdrawn their threat to lock out more than 35,000 teachers and 15,000 local-authority employees in a first conciliatory gesture aimed at cooling the inflamed atmosphere in the Swedish labour market. Page 2

Blow to Solidarity
Fugitive Solidarity leader Zbigniew Bujak, the most senior figure in the banned movement to evade capture since the 1981 Polish martial law clampdown, was arrested and faces trial on charges of anti-state activity. Page 2

Syria-Iraq talks
Senior officials of Iraq and Syria will meet later this month to pave the way for a reconciliation summit between their leaders, according to the Al-Ithud newspaper. Talks on pipeline, Page 3

Border killing
An East German who tried drive into Syria from Turkey without stopping for a check was shot dead by Turkish gendarmes near the town of Reyhanli, the Anatolian News Agency reported.

Kohl plea to Reagan
West German Chancellor Helmut Kohl has appealed to President Reagan to help arrange the release of eight West Germans held by US backed rebels in Nicaragua, a foreign ministry spokesman said.

Iranian tanker hit
An Iranian-chartered supertanker, the Liberman-flag Heliosport Enterprise, was crippled by an Iraqi missile attack in the northern Gulf. The crew abandoned ship as the 150,518-ton vessel was set ablaze.

Beirut clashes
Heavy fighting flared between Shia Arab militiamen and Palestinians defending three big refugee camps in Beirut, breaking a truce negotiated by Algerian and Iranian diplomats.

Kampala curfew
The Ugandan Government clamped a night curfew on Kampala as government troops cracked down on illegally held arms in the capital. Radio Uganda said the curfew would last until Tuesday.

Hussein in France
King Hussein of Jordan is due in France for a three-day visit on his way to the US and Britain.

New Soviet arms proposal faces rejection by US

BY NANCY DUNNE IN WASHINGTON

MR Caspar Weinberger, the US Defence Secretary, yesterday reacted sceptically to a new Soviet arms-control proposal, presented privately to the US last week in Geneva, which could prevent deployment of a US space-based missile defence system.

The new Soviet proposal, apparently prepared before President Ronald Reagan last week announced his intention to withdraw from the Salt 2 arms treaty at the end of the year, is reported to have called for a reduction of strategic nuclear forces to be tied to a strengthening of the Anti-Ballistic Missile (ABM) treaty and a commitment that neither side would withdraw from the pact for 15 to 20 years.

The US would therefore be able to carry out some research and testing for its Strategic Defence Initiative but would be prevented from actually deploying a space-based missile defence.

Mr Weinberger said he would oppose any agreement that would prevent research, development and testing of the Strategic Defence Initiative. He said the US would not accept a commitment that neither side would withdraw from the pact for 15 to 20 years.

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They cited, however, Soviet violations of the current ABM treaty, including a missile defence system around Moscow and the building of a radar station at Krasnoyarsk in Siberia.

Mr Shultz seemed more inclined to study the new proposals before taking up his mission. The US, he said, had "repeatedly stated our intention to observe the ABM treaty terms and we have called on the Soviet Union to do so."

The Administration, he pointed out, had chosen to accept a narrow interpretation of the treaty, rather than a broader review which had been urged by some hawks to allow more latitude for SDI.

The current ABM treaty allows each side to withdraw from the pact giving six months' notice that it has "jeopardised its supreme interest."

Mr Weinberger said the proposals from the news stories published in the New York Times did not appear to be new. "They want the US to give up the SDI... I do not want to ever agree to anything which attempts to define on their terms research or deployment of SDI."

Mr Shultz said that the US, while abandoning Salt 2 limits, would exercise "thoughtful restraint" and would deploy no more new missiles

than the Soviets had. In response to the Moscow threat on Saturday that it would build up its nuclear forces beyond the limits of Salt 2 if the US did, the Secretary insisted that the Soviets had already "broken out of Salt 2" in building 72 SS-20 missiles.

Mr Weinberger said the US could agree to abide by Salt 2 if the Soviets agreed to take out their new SS-20s. But, he added, the US needed to have very accurate verification arrangements and the Soviet Union had never agreed to that.

Both officials yesterday emphasised the Administration's current line that the US must regain a sufficient modern deterrent force even if that required it to move outside the "very artificial limits" set by Salt 2. Mr Weinberger said the US would violate Salt 2 when it deployed air-launched cruise missiles.

Our Moscow Correspondent adds: The Soviet Union strongly condemned President Reagan's threat to abandon the Salt 2 treaty and saved notice at the weekend that Moscow would follow suit. Mr Reagan's threat was an "exceptionally dangerous measure," according to a government statement, which did nothing to improve prospects for a superpower summit.

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West's space efforts hit by Ariane loss

BY DAVID MARSH IN PARIS

THE WEST faces a period of several months without satellite launching capacity following the destruction in flight of Europe's French-led Ariane space rocket early on Saturday morning.

The failure resulted in the loss of a \$50m satellite owned by the international space communications organisation Intelsat. It has dealt a heavy blow to European space efforts at a time when all US launchers have also been grounded by an unprecedented series of accidents.

The Ariane setback was its fourth on 18 missions - a failure rate which is starting to undermine Europe's credibility as a challenger to the US in the commercial exploitation of space.

The sequence of mishaps with Ariane - the second in four lift-offs since September 1985 - coupled with January's US space shuttle disaster and the subsequent loss of two American unmanned rockets ushers in a new period of uncertainty in the space business.

Ironically, while Western space efforts founder, the Soviet Union has been chalking up further successes. On Saturday two Russian cosmonauts in orbit in the Mir space station since March 13 made their eighth space walk.

China has also been trying to plug the gap left by US space problems by offering its Long March rocket for Western satellites. It recently signed a launching agreement with the Texas-based Terasat group.

Mr Frederic d'Allest, director general of France's national space agency CNES and chairman of Arianespace, the company commercialising Ariane, said yesterday he hoped Ariane flights could resume before the end of the year. French companies and banks are the main shareholders in Arianespace.

Arianespace has captured a series of important satellite launching contracts during the last few weeks to profit from the delay in shuttle launches caused by the Challenger explosion. They included contracts to place in orbit Japanese satellites as well as two British military communications spacecraft. Arianespace has a total order book for 32 satellites, representing fees of FF10bn (\$1.38bn). The timing of these launches has been thrown into doubt by Saturday's setback.

The Ariane failure came 4 minutes and 38 seconds after lift-off from Kourou in French Guiana. An ignition irregularity in the third stage changed the rocket's trajectory and forced ground controllers to explode it by radio signal at an altitude of 200 km to prevent it from crashing on land.

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World Cup starts with kick in the face for President

By David Gardner in Mexico

TWO GOALS got Mexico on a winning start in the World Cup, as the host nation kicked off with a goal in the first minute.

The world's most widely viewed sporting spectacle got off to a near clockwork start on Saturday amid pagan and pomp - marred, from the host country's point of view, by the three long howls of decision directed at President Miguel de la Madrid, from the crowd of 100,000.

From 8am on Saturday, the three main roads towards the south of Mexico City were choked with traffic. A veritable army of police lined each route, doing the Mexican traffic policeman's inimitable impersonation of an aerobics instructor.

Their efforts were more than usually superfluous, for the traffic was flowing only one way - towards the imposing Azteca stadium and the opening match of the tournament between defending champions Italy and Bulgaria.

Mexicans had taken the build-up to the World Cup very much in their stride, as well they might, plagued by unpayable foreign debts, collapsing oil prices and living standards, and a growing if inchoate unhappiness with a six-decade regime many of them have outgrown. After the misery of last September's lethal earthquakes, it was a close-run thing whether the football tournament would take place here at all.

But on the eve of the opening game, banner-waving people of all classes and ages took to the streets, gathering around the city's main monuments for the sheer pleasure of cheering; and they are still there.

But at 10am, two hours before kickoff, the huge Azteca amphitheatre was roaring and rolling as the crowd performed the jump-up-and-down body "wave" after the fashion of US football and baseball fans.

On the manicured turf, a full repertoire of regional dress and dances - including a rather tricky one with machetes - was exhibited to the accompaniment of Mariachi music. A medieval garbed Florentine troupe complete with cannonades gave the proceedings a Renaissance touch while an Aztec ballet whose body-painted members looked remarkably unindigenous performed a ritual to the sun. Mercurially for the players, it was a warm, muggy rather than humid, morning, and there was no sun to worship.

Shortly before play started, huge pinatas - gaudy, suspended hexagons which blindfolded Mexican children traditionally beat open

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Italian economy 'held back by public debt'

BY JAMES BUXTON IN ROME

DR CARLO Azeglio Ciampi, governor of the Bank of Italy, has administered a carefully measured dose of cold water to the public euphoria over Italy's economic prospects following the fall in the oil price.

He reminded the country's leading entrepreneurs, bankers and officials, at Saturday's ceremonial reading of his annual report, that the economy was still seriously constrained by the vast public-sector borrowing requirement. Last year growth was only 2.3 per cent, and the public-sector borrowing requirement accounted for 18.1 per cent of gross domestic product.

The need for action to restore sound public finance was urgent, he said. The national debt was still growing faster than national income. He said: "Rather than falling, the public-sector deficit, net of interest payment, increased in 1985."

Dr Ciampi said that to guarantee stability, balanced growth and social progress Italy needed a budget that "has been reduced to normal proportions in relation to national income, modified in composition and restored to its function as an instrument of economic policy."

Dr Ciampi said he envisaged four per cent growth in domestic de-

mand this year and a 3 per cent real GDP growth. Employment would increase by 200,000 jobs while import prices would put the current account, which closed last year with a deficit of L8,000bn (\$3.1bn), into surplus and would assist the fall in inflation, currently around 6 per cent.

Similar average annual figures for the growth of GDP and employment were indicated by a central bank study for the 1986-88 three-year period. This assumed an oil price in the \$15 to \$20-a-barrel range, he said.

However, although the study showed a fall in inflation, it would not be enough to wipe out the inflation differential between Italy and its competitors. The growth of employment would not be enough to match the growth of the labour force.

Dr Ciampi pointed out that the fall in oil prices had been caused partly by "random forces" and might therefore be "reversible to some extent."

Recent economic data showed that countries that had defeated inflation an apparent reference to West Germany and Japan "are being slow to realise the growth pot-

ential created by the fall in oil prices." He called on them to accelerate their economies.

He regarded the fall in the oil prices and the dollar as "an opportunity to ease the constraint on balanced growth that must not be missed."

Monetary policy, the responsibility of the Bank of Italy, had little room for manoeuvre, said Dr Ciampi. The Treasury needed to issue an average of about L32,000bn of debt every month for the remainder of this year to cover new financing needs and to renew maturing securities.

"Should even a 10th of that amount fall to be subscribed, the consequences to Treasury drawings on its overdraft with the Bank of Italy could cause bank liquidity approximately to double, once again raising problems of monetary control," he said.

The Bank chief said that industry should invest its higher profits in new productive capacity. Industrial capacity in 1985 was lower than in 1980, and investment had been made to increase productivity in existing plants at the expense of new investment in southern Italy.

Small accountants' partnership to challenge international firms

BY ANDREW BAXTER IN LONDON

SAFFERY CHAMPNESS, a medium-sized UK accountancy firm whose clients include MCG and landed gentry, has launched an international partnership of 20 accountancy firms to offer clients an alternative to the Big Eight companies which dominate the profession worldwide.

The unusual new grouping, SC International, brings together small and medium-sized firms in 10 countries as far apart as Sweden and New Zealand, and aims to offer clients a personal service worldwide while maintaining each member's independence.

The move, which follows an intensive two-year search for partners by Mr Michael Dawson, Saffery's chairman, will enable Saffery and other member firms to handle their clients' international business

without having to refer them to the major accountancy groups.

Mr Dawson, speaking in London on Friday at the inaugural meeting of the association, said Saffery had discovered that "dependence on the assistance and services of the larger, established firms in those parts of the world where we were not represented did not provide a satisfactory solution, and to some extent, could be a threat to our own livelihood."

Saffery Champness, formed four years ago from a merger of two of the City's oldest accountancy firms, ranks 28th in the UK with more than 200 partners and staff and a client list including wealthy individuals, small businesses and medium-sized public companies.

The new association, which is an umbrella organisation rather than a legal entity, will allow its members

to refer clients' business to a expert in the country concerned without having the expense of setting up their own offices worldwide.

Apart from Saffery, the other major participant in SC International is J.H. Cohn & Company, a New Jersey-based firm which ranks 24th in the US. The company, founded in 1919, has no presence outside the US, and Mr Myles Sachs, a partner, said he hesitated to turn a client's international business over to the major accountancy groups because they are "a little bit voracious."

Many of the other association members are much smaller and could never offer an effective response to their domestic clients' international needs. Members hope the new arrangement will give a significant boost to their revenues as the referral process gets under way.

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Are you registered?

Office Register Spring 1986

Hillier Parker

Industrial, commercial and professional organisations throughout the United Kingdom and overseas find the Hillier Parker Office Register invaluable when making their assessments of the office market

OVERSEAS NEWS

Robert Mauthner on the disagreements highlighted by this weekend's ministerial meeting

Nato fails to release doves of peace

NATO's spring ministerial session, which ended in Halifax, Nova Scotia, at the weekend, was intended to give a new impetus to the West's position in East-West disarmament negotiations. As things turned out, however, the alliance's foreign ministers appeared more adept at shooting themselves in the foot than releasing the doves of peace.

The idea of Lord Carrington, the Nato Secretary-General, to transform the proceedings into an informal exchange of views behind closed doors from the "accession of set speeches," and at enabling the ministers to arrive at a consensus.

The ensuing frank exchanges did as much to highlight the disagreement between the US and its European and Canadian allies over President Reagan's intention to breach the 1979 Salt 2 Strategic Arms Limitation Treaty than to burnish the



Mr. George Shultz: proposals considered meaningless

West's disarmament image.

The "free for all," as it was described by one official, produced one of the hardest-hitting debates in the history

of the alliance. At the end of the day, the US position on scrapping Salt 2 had, if anything, hardened, while European opposition to such a move had become more explicit.

Mr. George Shultz, the US Secretary of State, went even further than President Reagan had done on the eve of the Halifax meeting to undermine the unrattled treaty. Mr. Reagan, at least, left open the theoretical possibility that Washington would respect its limits if the Soviet Union had taken steps by the autumn to put an end to its perceived violations of Salt 2.

However, in describing the treaty as "obsolete" and in need of replacement by new arrangements which would put the emphasis on limiting warheads rather than missiles, Mr. Shultz appeared to hammer the final nail in its coffin.

On previous occasions, Mr. Shultz, as distinct from the

hard-liners in the US Administration like Mr. Caspar Weinberger, the Defence Secretary, lent a sympathetic ear to the European's views on Salt 2. This time, their argument that a flawed treaty was better than none at all, appeared to fall on deaf ears.

The disagreement over Salt 2 and its implications for the future of East-West disarmament negotiations overshadowed a determined attempt by the Nato ministers to win back some of the lost ground in the propaganda battle over disarmament with the Soviet Union.

It was the widely-held view of ministers—and Sir Geoffrey Howe, the British Foreign Secretary, in particular—that Mr. Mikhail Gorbachev, the Soviet leader, had been allowed to score too many points with vaguely worded proposals which, however attractive they might sound to the uninitiated, were meaningless in practice.

The West must become more skilful in presenting its case, Sir Geoffrey and others argued. The Western allies had, after all, already tabled what was in effect a five-point world disarmament plan. This included a 50 per cent cut in strategic nuclear arsenals, the elimination of intermediate-range nuclear weapons, a world-wide ban on chemical weapons, the reduction of conventional forces in Europe and wide-ranging confidence-building measures to reduce the risk of war.

The creation of a Nato task force to flesh out Western proposals for conventional arms control is intended to reflect the allies' new dynamic attitudes to disarmament and the public relations battle surrounding it. Unfortunately, many people feel that it may need another task force to patch up the current disagreement between the US and its allies and the damage these have done to Nato's image.

Belgian unions plan more action against cuts

By Quentin Peel in Brussels

THE FUTURE of the campaign of national strikes and demonstrations by Belgian trade unionists against the planned austerity measures of the Government depends on a series of key meetings this week, after culminating in a mass rally in Brussels on Saturday.

Mr. Wilfried Martens, the Prime Minister of the four-party coalition government, seems determined to press on with his BFR 200bn (£25bn) public spending cuts in spite of the furious reaction of the Socialist trade unions and other left-wing parties.

The strikes are set to continue until a further national protest by the SGTB, the Socialist trade union federation. The Christian unions are not expected to support them, however.

Stoppages mainly in the public sector and in schools have become more sporadic since the campaign was launched three weeks ago, with the main action now concentrated in Brussels, Liège, Mons and Charleroi where the Socialist unions are strongest.

The SGTB and Socialist Party leaders are to meet this afternoon to decide their next actions, while the Senate will vote on a motion of no confidence in the Government on Tuesday, following last week's rejection of such a move in the Chamber of Deputies.

Turkish party leader

The Social Democratic Populist Party (SDPP), Turkey's main opposition has elected Professor Erdel Inönü, a 62-year-old atomic physicist leader at its first convention. David Bonchard reports from Ankara.

Prof. Inönü was formerly leader of a socialist democratic party, excluded from the 1983 general elections. Six months ago it merged with a smaller centre-left party inside parliament. Recent opinion polls have given the SDPP a 40 per cent lead, suggesting that it could emerge as the ruling party after Turkey's next election in 1988.

Bolivia to get loan

Bolivia announced an agreement with the International Monetary Fund for a \$57m standby loan which it hopes will unlock a further \$600m in new credits from international organisations. Reuter reports from La Paz.

Ugandan curfew

The Ugandan Government clamped a night curfew on Kampala as government troops cracked down on illegally held arms in the capital. Reuter writes from Kampala. Radio Uganda said the curfew from 8.00 pm to 6.00 am would last until Tuesday. It gave no reasons for the move.

AT & T strike starts

Union members at American Telephone and Telegraph, the largest US telephone company, went on strike yesterday after negotiations on a new work contract broke down. Reuter writes from Washington.

Ecuadorians vote

Ecuadorians began voting yesterday in parliamentary elections, the first electoral test of popularity for the conservative, pro-US Government of President Leon Febres Cordero. Reuter reports from Quito. There were no reports of violence as long queues of voters formed under sunny skies in the Andean capital.

Lebanon camp fighting

Heavy fighting raged yesterday between Shi'ite Arab militiamen and Palestinians defending three big refugee camps, breaking a midnight truce negotiated by Algerian and Iranian diplomats. Reuter writes from Beirut.

At least 33 people have been killed and hundreds wounded and displaced in 11 days of fighting, the worst bloodshed since hundreds died in a month of clashes on a camp on Beirut's southern outskirts last year.

Nigerian funds seized

Nigeria's military government has seized about \$235m in cash and property allegedly plundered during the administration of former President Shehu Shagari, a judge said, AP reports from Lagos.

Swedish authorities withdraw threat to lock out teachers

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

SWEDISH public sector employers withdrew over the weekend their threat to lock out from today more than 35,000 teachers and 15,000 local authority employees in a first conciliatory gesture aimed at cooling the inflamed atmosphere in the Swedish labour market.

The Government has backed down in the face of threatened widespread labour conflict in both the public and private sectors. Sweden still faces a turbulent week on the labour front, however, with continuing strikes in the health service and the threat of widespread industrial action in the private sector which could rapidly bring a large part of industrial production to a halt.

Withdrawal of the impending lockout against the teachers was the first tangible success of a mediation commission appointed a week ago to seek a comprehensive pay settlement for all of the country's 1.5m public sector workers.

The mediators appeared last night to have failed, however, with their plea to striking workers in the health service to return to work.

Nearly 9,000 doctors, dentists, social workers and other professional local authority employees have been on strike for a week-and-a-half causing wide disruption to the country's health services. Doctors are

seeking pay rises of about 9 per cent but have still not received a negotiable offer from the state.

In the private sector the chief threat is from the engineering sector, which accounts for nearly half of Swedish exports and 45 per cent of industrial production. Metal, the engineering workers' union, has threatened to take out on strike 17,000 of its members at 19 of the country's biggest corporations from tomorrow in support of a pay claim. In response VF, the engineering employers' federation, has threatened a drastic lock-out of 120,000 engineering workers with effect from midnight tomorrow.

Both sides have received promises of support from other parts of industry. LO, the blue collar workers' trade union federation, is threatening an overtime ban for 500,000 workers throughout industry to begin on June 6, while Sif, the employers' federation, is threatening to lock out up to 55,000 engineering workers in other sectors of industry from the same day.

A mediator has also been appointed by the state to seek a peaceful solution to this conflict, which has been a result of conflicts over the interpretation of the framework national pay settlement made in the private sector in early April.

Poles protest against arrest of Solidarity leader

BY CHRISTOPHER BOBINSKI IN WARSAW

THOUSANDS of Poles demonstrated in Krakow and Gdansk yesterday in protest at the arrest of the Solidarity underground leader, Mr. Zbigniew Bujak.

Mr. Bujak, 32, was the most senior figure in the banned union movement still at large and his arrest at the weekend represents a significant and unexpected blow against Solidarity.

Mr. Lech Walesa, Solidarity's chairman, urged demonstrators to fill Mr. Bujak's place and to carry on the struggle against "lawlessness" in Poland.

Mr. Bujak, a worker from the Ursus tractor factory, was elected the union's leader in the Warsaw region in 1981. At the time, martial law had been imposed.

Since then he has played a key role in the underground leadership (TKK) co-ordinating policy, printing activities and calling for action.

In spite of the underground's waning influence, he and his colleagues refused offers by the authorities of an amnesty in return for a cessation of their activities.

His arrest leaves the initiative squarely in the hands of the more pragmatic Mr. Walesa.

Mr. Margaret Thatcher, British Prime Minister, has written to the family of Mr. Wieslaw Frasyniok, an imprisoned Solidarity leader, telling them that her government has repeatedly expressed its concern to the Polish government about his fate and that it will continue to lobby for political prisoners in Poland.

Italy given command of US navigation station

BY JAMES BUXTON IN ROME

THE US Coastguard navigation station on the Italian island of Lampedusa has been placed under the command of the Italian Air Force. The change, which is to a large extent cosmetic, follows the Libyan missile attack on the base on the day of the US air raid on Tripoli. The change was confirmed at the weekend.

The base is a station in the worldwide US navigation network, LORAN (Long Range Aid to Navigation). It assists both civil and military navigation.

Colonel Muammar Gaddafi of Libya has insisted that the base was used to help US aircraft on their way to Tripoli. The two Libyan Scud missiles fired at Lampedusa missed their targets and exploded in the sea.

Since then, however, the Italian government has come under strong pressure from the people of the island, which is about 300 miles from the Libyan coast, to provide greater military protection and to reduce the US involvement.

Our Moscow correspondent adds: The first high-level talks between the Soviet Union and

Libya since the US bombing raids ended in Moscow with Soviet agreement to give further military assistance to its maverick North African ally.

A Soviet military delegation will go to Libya in the first half of this month, according to a joint communique published at the end of a visit by Col Gaddafi's second-in-command, Abdel-Salam Jalloud.

It was not clear what form the new aid would take. Diplomats in Tripoli have said the Soviets were concerned by Libya's apparent inability to ward off the bombing raids in April or to strike down US fighter jets.

The Kremlin may therefore be willing to add any sophisticated new weapons to Libya's arsenal.

Western analysts say there are some 3,500 Soviet and East Bloc advisers in Libya.

FINANCIAL DIRECTOR INVOLVED IN PROFIT-MAKING PLOT

Details have emerged of a prominent financial director's involvement in a successful profit-making plot in the heart of the English countryside.

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In a statement the unnamed man confessed that he'd chosen the area because it allowed him the freedom to plan for his success.

Bureaucracy and red tape, he said, had been cut to the minimum and he was able to buy a greenfield site, with plenty of room for expansion, at a very attractive price.

COLLABORATION

He had no difficulty in obtaining assistance from the local authorities who, he claims, had helped him in every way possible. He received similar co-operation from the local workforce whose operations had impressed him greatly and he was soon able to tap into the area's supply and service network.

All of which he believes will contribute to the profitability of his enterprise.

MOVING EXPERIENCE

When asked what his existing staff had thought about moving to the area, he replied, "They were only too pleased. Not only are there all the amenities of back



home, but there's cheap housing and beautiful countryside too."

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Counterspy Shop

Bank of Israel chief urges structural changes in economy

By Andrew Whitley in Tel Aviv

THE BANK of Israel yesterday called on the Government to reduce Israel's high personal income tax rate and open up the domestic capital markets to the private sector, so as to change the overall structure of the economy.

In a valedictory report, Mr Moshe Mandelbaum, the bank governor who is expected to announce his resignation today, said the process of economic recovery launched last July had only just begun. Further reductions in public spending and a strict adherence to agreed budget ceilings were necessary.

The appeal to the coalition government to strengthen the recovery programme by introduction of structural changes was accompanied by figures showing that Israel's current account balance swung into surplus in 1985—for the first time in many years.

After deficits of \$2.1bn (£1.42bn) in 1983 and \$1.4bn in 1984, Israel last year recorded a \$1.1bn surplus on its current account. Emergency economic assistance from the US played a large part in the turnaround, but an unusual, positive inflow of private funds also helped.

The Bank of Israel's annual

report on the economy revealed that the country's net foreign debt declined by 2.5 per cent in 1985, to \$19.2bn, after previous annual increases averaging 10 per cent. Per capita foreign debt—among the highest in the world—was down by 4.2 per cent, from \$4,736 to \$4,537.

Mr Mandelbaum, who is resigning in line with the recommendations of the Belitsky inquiry into the 1983 bank shares collapse, yesterday urged the Government not to weaken its resolve over the current austerity programme.

The outgoing bank governor also recommended greater flexibility over the US dollar-Shekel exchange rate, virtually frozen since July.

In 1985, Israel had an unadjusted visible trade deficit of \$3.97bn, down by 16.7 per cent compared with the previous year, the report said, thanks largely to an across-the-board cut in imports of all goods and services except diamonds.

Excluding defence imports—virtually entirely financed by US military aid—and trade with the occupied West Bank and Gaza Strip, the more meaningful, adjusted trade deficit fell by nearly a third.

Tunisia struggles in capital markets

By Francis Ghitis

MOUNTING economic difficulties are beginning to affect the capacity of Tunisia to raise funds on the international capital markets.

A \$100m (£88m) loan agreed last week and led by Banque Nationale de Paris, Union de Banques Arabes et Françaises and Bank of Tokyo, did not attract the support the managers had hoped for.

Three factors are making Tunisia an increasingly less attractive risk: the economic difficulties it is having to face in the wake of the sharp fall in the price of crude oil, exports of which account for about a third of the country's foreign income; the heightened tension in the region following the US raids on Libya last April; and the uncertainty surrounding Tunisia's domestic politics.

The recent \$100m loan also had to be reduced from \$175m. The smaller tranche had been arranged by Lloyds Merchant Bank and Banque Arabe Internationale d'Investissement according to the terms of the 1982 double taxation treaty between the US and Tunisia. It was frozen because of the difficulty of obtaining from the UK Inland Revenue a ruling as to whether the Republic of Tunisia qualified under the treaty in its own name.

Syria suffers as hard currency dries up

By Tony Walker, recently in Damascus

SYRIA'S foreign exchange reserves have fallen to around \$100m (£87m), according to a Syrian central banker. This is equivalent to only two weeks' import cover.

The cash squeeze has forced the authorities into drastic measures to conserve scarce resources. Parents wishing to remit money to children studying overseas were recently prevented from purchasing dollars at the Syrian Commercial Bank because the funds, amounting to no more than a few million dollars, were needed for food and pharmaceutical imports for the Muslim fasting month of Ramadan now drawing to a close.

Syria's cash crisis has been caused by a squeeze on subsidies from Gulf states, a fall-off in remittances, and end to "free-of-charge" oil shipments from Iran, a disappointing export performance and crushing military expenditures.

Arrears on money owed to east and west bloc creditors total between \$2bn and \$3bn. Syria is seeking where possible to settle outstanding debts on barter terms.

Its military debt to the Soviet Union, incurred since 1973, may be as high as \$15bn, according to some estimates. "I wouldn't give a snowball's chance in hell of that being paid," said a Western official in Damascus.

Syria is also heavily in debt to Iran which provided some 6m tonnes of oil annually between 1982 and 1985. A rescheduling agreement in 1984 is thought to have broken down. Money owed to Iran, which stopped shipping oil last year, could amount to several billion dollars.

Among Gulf states, only Saudi Arabia is honouring an agreement to provide financial assistance under the terms of Arab League Baghdad summit resolutions of 1978. It is providing between \$600m and \$700m a year.

Syria's trade deficit in 1985 (not taking into account the huge volume of goods smuggled into the country) is estimated at about \$2bn. Its current account deficit was about \$1bn.

Long delays are experienced by businessmen seeking to open letters of credit because of insufficient dollars in the banking system. The black market rates for the Syrian pound has depreciated to about half that of the official incentive rate.

In mid-January the Government cracked down on black market traders in an effort to restrain the rapid depreciation

of the pound. This forced a short-term revaluation, but the Syrian currency is now depreciating again to levels approaching those available in mid-January when 18 pounds was worth one dollar.

The Government has also clamped down on smuggling of contraband goods across the border from Lebanon in an effort to conserve funds. Shortages of hard currency for raw materials have forced the closure of factories.

An indication of Syria's chronic hard currency shortage is that Trans World Airlines (TWA) has reportedly stopped honouring tickets written on Syrian Arab Airlines stock because of non-payment of money owed.

Business opportunities for foreign companies are diminishing. A Western commercial

attaché said: "It is getting very difficult to have any enthusiasm for encouraging companies to compete for tenders, except those in the business of supplying foodstuffs."

The appointment last year of a US-trained economist, Dr Mohammed Imadi, as Minister of Economy was expected to foreshadow economic reforms. These have not materialised.

Dr Imadi, previously director of the Arab Fund for Economic and Social Development in Kuwait, has been telling associates he is frustrated by the Government's apparent unwillingness to embark on a reform programme. Tension is reported between Mr Imadi and Mr Abdul Qasim, prime minister, who is regarded as being against reform.

Assad loses magic touch, Page 5

Damascus in talks on re-opening Iraqi pipeline

By Kathy Evans in Dubai

IRAQ has despatched a delegation to Damascus, the Syrian capital, to discuss a re-opening of the Syria-Iraq oil pipeline. Western diplomats said in Baghdad at the weekend. The pipeline was closed in 1982 when Syria offered support to Iran in the Gulf war.

Arab observers and oil traders are sceptical that the quarrel between the two countries, ruled by rival wings of the Ba'ath

Party, will be quickly resolved, in spite of recent efforts by King Hussein of Jordan to mediate.

Re-opening the pipeline would, however, be convenient for Iraq's Gulf backers, which are being called on to finance Baghdad's estimated \$5bn military bill this year. Saudi Arabia, Kuwait and the United Arab Emirates all have budget deficits of their own and are suffering from the fall in oil

prices. Saudi Arabia yesterday devalued its currency by 2.7 per cent to 3.75 rials against the dollar in a move linked to the price fall.

The Syria-Iraq pipeline has a capacity of 500,000 barrels per day, and any re-opening would severely depress prices. Iraq would have to undercut other producers to sell the extra crude. Its export capacity is already due to double by 1988

to 3.1m b/d with the planned expansions in the Saudi and Turkish pipelines.

Iraq has yet to stop its propaganda campaign against Syria. Over the weekend, Baghdad Radio called for the overthrow of Hafez al-Assad, the Syrian President. It described him as "an intimate ally of the enemies of the Arab nation," who was working hand in hand with Israel to strike

at the Lebanese and Palestinian people.

The prospect of a rapprochement with Syria clearly worries the Iranians, however. The Iranian newspaper, Resalat, warned that a mending of fences between Iraq and Syria was American-inspired and would harm Syria.

● The Gulf State of Oman announced that its oil prices for May had been increased by 95 cents to \$11.85 (£8.06) a barrel.

Attorney General replaced after security probe row

By Our Tel Aviv Correspondent

THE ISRAELI Cabinet yesterday announced the replacement of Mr Yitzhak Zamir, the Attorney General, who had been waging an almost single-handed battle to investigate the head of the shadowy General Security Service, better known as Shin Bet, in connection with the deaths in captivity of two Arab bus hijackers.

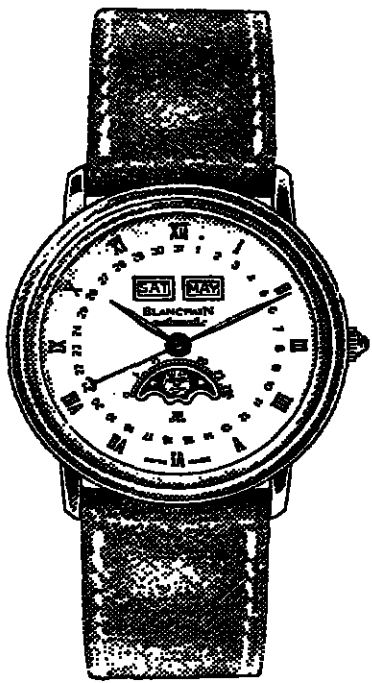
Mr Yitzhak Moda'i, the Justice Minister, who had, along with the rest of the inner cabinet, consistently opposed a potentially damaging police investigation of the Shin Bet chief, said yesterday the replacement of Mr Zamir by Mr Yosef Harish, a judge, had nothing to do with the affair.

The Attorney General, Israel's top legal officer, and traditionally a political independent, had submitted his resignation last February, after coming under increasing pressure, particularly from the right-wing Likud.

Subsequently, he came into possession of what he says is highly incriminating evidence against the Shin Bet chief, Mr Avraham Shalom, of involvement in both the deaths of the two hijackers and a later cover-up.

The path has now probably been cleared for a compromise solution, whereby Mr Shalom will be investigated by a judicial commission of inquiry.

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INSIGHT INTO CORPORATE STRATEGY

YAMAICHI: A Long-Term Commitment To The City

In a history spanning almost 90 years, Yamaichi Securities has grown to become a global financial institution capable of meeting any of their international clients' needs. Mr. Hitoshi Tanaka, Resident Executive Director of Yamaichi Securities Co., Ltd. oversees the company's entire European operations, chief of which is Yamaichi International (Europe) Ltd.—a wholly owned subsidiary of Yamaichi Securities with firmly established roots in the City. It was there that he spoke with us recently about the significance of the recent developments and changes in the financial centres and Tokyo capital market.

By Glenn Davis

Based on a conversation with Mr. Hitoshi Tanaka, Resident Executive Director of Yamaichi Securities Co., Ltd.



24-Hour Trading

London, New York and Tokyo are the three centres for 24-hour trading, each separated by thousands of miles of sea or land, but interconnected by satellites. While London was the pioneer in building a system of international financing properly segregated from domestic business, New York and Tokyo are now busily transforming themselves into real international centres as well. London is facing the dilemma of preserving its character as the true international market centre, and of protecting the interests of British houses facing new international competition. Mr. Tanaka comments, "To varying degrees in each centre, conflicting social goals and jealously preserved safeguards for domestic economic interests may slow down the development of internationalisation, but there is no resisting the broad momentum of change."

London Leads

The London financial market, the centre of worldwide financing, has never let New York or Tokyo surpass its own status despite the occasional difficult times it has faced in the postwar period. It has a system and structure which work with a minimum of written rules or regulations, depending much more on time-honoured traditions and gentlemen's agreements. The internationalisation of business in America and Japan has brought large international institutions like Yamaichi Securities to London to participate in the financial market here. "This has benefited the City of London by enhancing its status as an international centre and making possible the further enlargement of the volume of business done here."

"New York, despite its indisputable Number One position as the trading market for stocks and bonds, has failed to challenge London in the field of international new issue business because of its stringent formalities and legal requirements. Japan, which introduced the American system in its securities market in the late 1940s, has just begun serious efforts to transform Tokyo into an international centre to facilitate foreign investment by Japanese investors, as well as to provide overseas borrowers with a new issue market."

Although the lack of a large domestic economy in Britain has been an essential factor in the preservation of London as an international financial centre, it has also begun to expose the British houses' shortage of resources in comparison with those of the foreign competitors. How can such interests be protected without reducing the attractiveness of London as an international centre? Will the Big Bang be the answer?

Tokyo Market Opening Up To Foreign Houses

The Japanese market is being progressively opened to non-Japanese banks and financial organisations.

There are many areas in Tokyo where foreign banks and securities houses see new opportunities opening up before them. 21 houses have set up branch operations in Japan to carry out securities business. Six have been admitted to become Tokyo Stock Exchange members. Nine foreign banks have been allowed into the pension business.

"The Big Four securities houses in Japan are certainly not resisting foreign competition on their home ground. We welcome foreign participation in the Japanese domestic market, because it means a bigger pie, as well as bringing a new dimension into our business in Japan."

"Yet you must be aware," says Mr. Tanaka, "these changes are taking place very quickly. Smaller houses, as well as a variety of specialised or regional financial institutions, have not been able to keep up with the rapid changes." The recent increase in the number of Stock Exchange seats took place for the first time in 18 years. Similarly, the domestic pension fund business had long been limited to trust banks and life insurance companies, and of course there is Article 65 which continues to segregate securities from banking business.

"Some of the old rules and traditions are becoming out of date and should be changed or abolished," he says, "but considering the size and the complexity of the market, I think the recent pace of the transformation of the Japanese financial market deserves a fair appraisal by the foreign houses."

Growing Demand Of Japanese Investors

"The liberalisation of other sectors of the

Tokyo market is visibly proceeding at an even faster pace. This is partly because of the efforts being made by the Japanese authorities, the securities and financial industries to lower the barriers, but it also reflects the strong and growing demand among Japanese investors to buy foreign securities."

Japanese investors last year tripled the volume of their foreign equity purchases, the net figure reaching almost \$1 billion. An increasing number of foreign companies have listed their equity shares on the Tokyo Stock Exchange, bringing the total number of listed foreign companies to 22.

Twice as many foreign bonds were also purchased last year, reaching a figure of \$50 billion. The total volume of trade in foreign bonds in Tokyo last year hit an unprecedented \$500 billion. Japanese investors are taking full advantage of their new freedom to buy into international stocks.

"Japanese investors, incidentally, have their idiosyncrasies. Life insurance corporations, for example, want only high coupons; while individual investors are more interested in capital gains than current yield, for reasons of taxation. Once popular zero coupon bonds and deep discount bonds, as well as the more recently popular dual currency bonds, are all products of devices introduced in the Euro-bond market to appeal to certain Japanese investors."

The Euroyen Market Surpasses The Samurai Market

The most outstanding outcome of the liberalisation efforts initiated in Tokyo has been produced in the development of the Euroyen market centered in London. This market grew more than fivefold last year in volume, in terms of new bonds issued, and, in the first quarter of this year, showed a further 60% increase over the same period of last year. Of the total Euro-

bonds market, the proportion of yen bonds more than tripled to reach the respectable share of about 4% last year. This proportion is likely to double again this year.

Two kinds of liberalization have contributed to this development: that of the guidelines by which issuers of these bonds are qualified, and that of undertaking swap transaction involving yen. Thanks to the deregulation of swap transactions, the qualifier for credit can use it, even if he does not actually need any yen.

In contrast to the phenomenal growth of the Euroyen market, there has been a relative downturn seen in Japan's Samurai bond market. The former has now overtaken the Samurai bond market in volume. "This mirrors what has already happened in New York, where dollar business has been lost to the Eurodollar market for the same reasons."

This does not mean the end of the Samurai bond market, with its attraction of the bond being placeable with anyone. "Samurai bonds will undoubtedly regain their allure when foreign interest in yen paper begins to decline. Domestic investors in Japan will go on buying them. But Japan will have to make bigger efforts to make Samurai bonds more attractive."

Notwithstanding, the Samurai market offers the best means for Asian institutions and corporations, including those of Australia and New Zealand, to raise funds. "The geographical proximity and established business relations between Japan and those countries make it easier for Tokyo to provide the services required."

The Big Bang And Japan

The Big Bang in the City of London later this year is seen by Japanese financiers as a system consolidation which will not in itself be copied in Japan. The Japanese securities houses in London are, of course, affected. "Revolution within the city implies many aspects. I sincerely hope legislation does not go too far. No one is arguing, for example, against legislation designed for the protection of public investors' interests. If one fails to properly segregate the professional sector, which the international market certainly is, London's business as an international financial centre may begin to shift elsewhere."

"Having been established in London for more than twenty years, we feel we are a part of the hard core of the city, and not just a London branch of a Japanese organisation. We are benefiting from the City, but also, contributing to it. We intend to be here as a permanent organisation so long as London exists as the world's international financial centre."

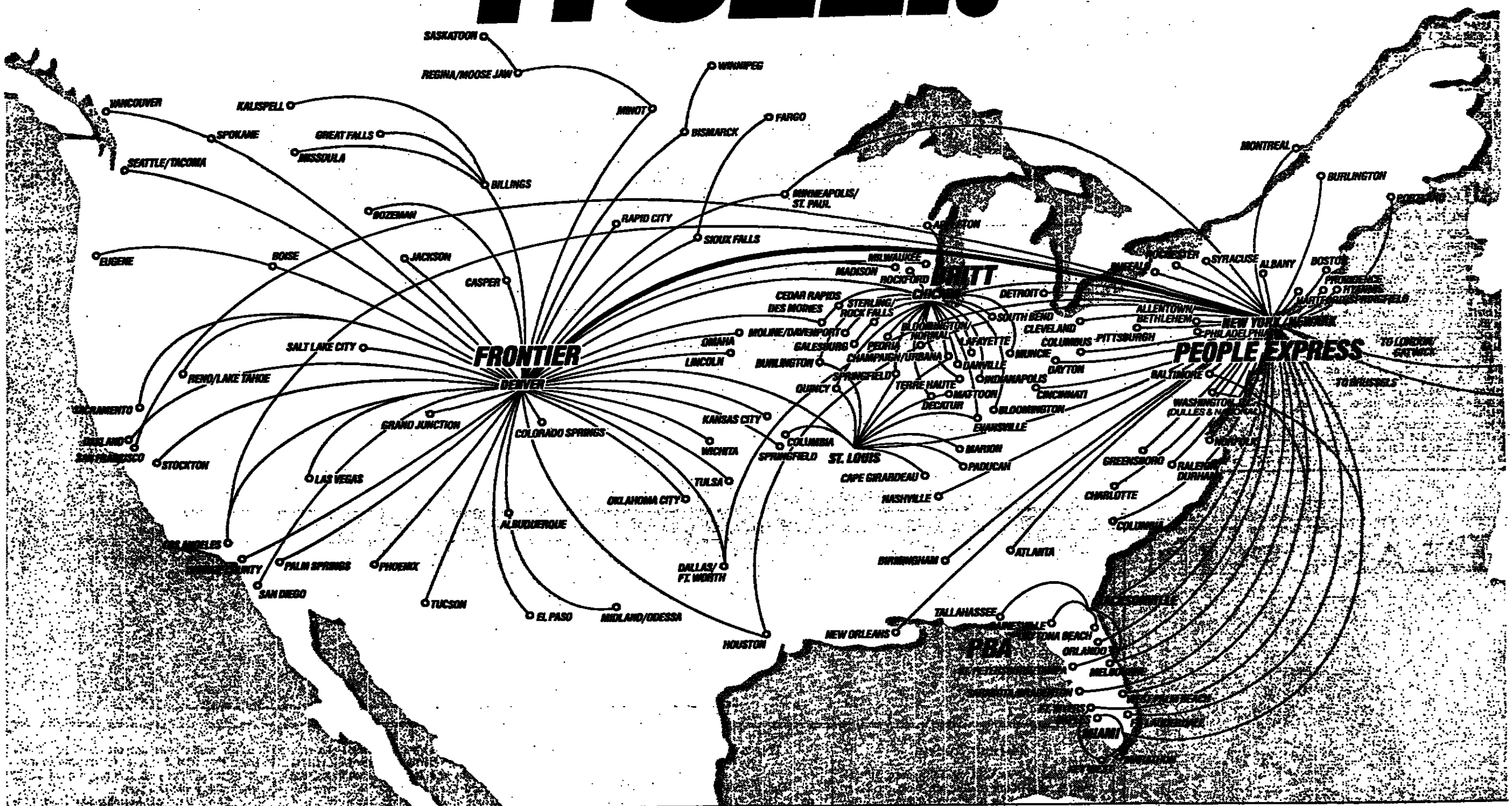
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A peek behind North Korea's veil of secrecy

THE NORTH KOREAN capital, Pyongyang, boasts a 44-storey international hotel these days where the country's rare western visitors are accommodated. Last March, when members of the first British touring group to penetrate North Korea's veil of secrecy arrived, it was almost empty.

Exploring the building they found darkened corridors and empty bars and restaurants. I was the only occupant of the heated swimming pool.

This same sense of inactivity pervades the capital. Many of the tyres on the fleet of ageing European cars which serve as the city's taxis were completely bald. The department stores had few paying customers.

It is apparent that North Korea's vaunted economic achievements under the "great leader" President Kim Il Sung are not borne out by reality.

More than two decades after the Korean war which divided

acquire spare parts for its ageing Volvo cars on difficult cash terms.

Some business is done with Europe however. Siemens has recently equipped the new Mansudai Assembly Hall (where the North Korean parliament meets) with a complex system of microphones as well as other electronics, and aluminium window fittings for the new Koryo hotel have come from Austria. A British company has helped modernise dock equipment, and North Korean international cargoes are insured in the City of London.

Isolation from the world market has not prevented North Korea from drawing up optimistic plans for a large increase in tourism, despite its unwillingness for political reasons to accept parties from the United States or Japan.

North Korea's present tourist capacity is being tripled to 30,000 beds, and will then be raised by a further 80,000 beds. Ostensibly this expansion is in the expectation that Pyongyang will host the next Olympic Games in 1988.

In fact it seems to be based on the irrational grounds that Pyongyang would then have more hotel rooms than Seoul, even though its present capacity is largely unused.

Pyongyang oscillates between condemning Seoul as an unsuitable site for the Olympics, presently because of an alleged epidemic there of Aids, and insisting that they be held in both capitals simultaneously.

There are, however, other signs that western tourism is being more seriously contemplated as a new source of hard currency. But many more flights into the country will be needed for this to be possible.

The present twice-weekly Aeroflot flights from Moscow are fully booked many months in advance.

In the long run, for Pyongyang to enter the world market and become part of the dynamic east Asian economy, the status quo on the Korean peninsula would have to be accepted. But this would fly in the face of incessant claims by the Communist leadership that South Korea is an impoverished American colony, and that successful development is only possible through the philosophy of "Juche" or self-reliance, the regime's cornerstone.

The unification of Korea has been the elder Kim's life project, and acceptance of a separate regime in Seoul would



KIM IL SUNG: claims not borne out by reality

undermine, possibly fatally, the ideological foundations of the dynasty.

The regime goes to extraordinary pains to insulate its citizens from external sources of information.

Only radios with dials fixed to North Korean frequencies are available, and the only British newspaper available in the Grand People's Study House is the Morning Star. No expense is spared in building the image of the younger Kim as a genius in the fields of art, film, and ideology, despite his complete lack of originality.

In recent times Pyongyang has turned to the Soviet Union for modern inputs, including armaments, which cannot otherwise be acquired. The Soviet Union has always been North Korea's major trading partner, but a series of economic contacts, including Soviet construction of plants in Korea in exchange for a proportion of the production, have enhanced that role.

This new relationship has not prevented the Russians from blunt speaking about their economic ties with Korea. Pyongyang has been criticised for shortcomings and delays in delivering commodities. And the considerable extent of Soviet technical aid to Korea has been well publicised even though this undermines Korean claims to self-reliance.

But the closer economic relationship with the Soviet Union has undoubtedly been chosen because this will not generate the ferment of new attitudes and demands which are threatening to undermine the formerly entrenched communist political elite in China.

The author is lecturer in politics at Newcastle University.

Tony Walker on the troubles piling up for Syria's president

Assad loses his magic touch

THESE ARE troubled times for Syria's President Hafez Al-Assad, a man sometimes credited with almost mythical powers of control over events. As Israel and Syria eye each other nervously across their border, criticism is being voiced about Mr Assad at home and abroad.

The collapse in January of a Syrian-inspired peace accord in Lebanon highlighted the limits of Mr Assad's persuasiveness. At home, the Syrian economy is in crisis, caused in part by Syria's huge military build-up.

A recent rash of terrorist bombings has raised questions about the effectiveness of Syria's security apparatus, one of the most pervasive in the Arab world. At the same time, Syria is under pressure from the west over its alleged sponsorship of state terrorism.

Syria's alignment with non-Arab Iran in the Gulf War is straining its relations with its Arab neighbours and threatening to isolate it further in the Arab world. Iran's occupation in February of Iraq's Faw peninsula at the head of the Gulf, bordering Kuwait, alarmed conservative Gulf states, notably Saudi Arabia, whose financial backing for Syria is about all that stands between Damascus and bankruptcy in terms of its foreign exchange requirements.

While Syria is facing more

and more problems that may, over time, erode the position of the ruling faction, nowhere is it seriously suggested that Mr Assad himself is in difficulties, or that his 16-year hold on power is shaky. However, doubts persist about his health following a serious heart attack in November 1983.

The prospect of war between Syria and Israel has receded for the time being, but tensions persist. Recent bellicose speeches by the Syrian leader fuelled talks of renewed conflict with Israel, not that Mr Assad said anything new.

For Syria itself, its main worry, apart from its dilapidated economy, is the enemy within. On March 13, a refrigerator truck exploded in Damascus, injuring several civilians. That was followed on April 16 by a wave of bombings in north-west Syria.

Responsibility was claimed by an unknown group calling itself the "Movement of 17 Tishrin". Arab for the months of October and November. The group said it aimed to liberate Syria from "the Alawite regime."

Mr Assad is from the Alawite tribe which comprises about one tenth of Syria's 10m population. Like the Druze in Lebanon, the Alawites are an obscure, quasi-Islamic sect motivated by fierce tribal loyalties, and a determination not to be subjugated by a Moslem majority.

Any challenge to Alawite supremacy in Syria, exercised through its control of the ruling Baath socialist party, is likely to be met with maximum force—as was demonstrated by the siege of Hama in 1982 when perhaps as many as 10,000 out of the city's 200,000 population died.

The bloody siege of Hama, Syria's fifth largest town, followed increasing agitation by the Moslem brotherhood, religious fundamentalists opposed to the Baath party's secular and socialist policies. Hama was their stronghold.

Those behind the renewed agitation have not been convincingly identified. Syria has alleged Iraqi involvement, but without offering firm evidence. Mr Assad's ruthless pursuit of Syrian primacy in Arab councils, his intervention in the Palestine Liberation Organisation's internal affairs, his backing for Iran in the Gulf War and his attempts to manipulate events in Lebanon have reaped a bitter harvest.

Prominent among those who might wish harm to Syria are Lebanon's Maronite Christians who believe they have recently been subjected to a wave of Syrian-inspired bombings in Christian East Beirut.

Throughout his long rule, Mr Assad has demonstrated a capacity to recover from setbacks such as those his country suffered at the hands of the Israelis. In 1982, his airforce

was decimated, but with Russian help it has been rebuilt. Cornerstone of Syria's defensive shield is Soviet-supplied SA-5 missiles which have a range well beyond Syrian airspace, but have yet to be tested against the Israeli airforce. The Syrians cannot have drawn much comfort from the performance of Libyan SA-5's during the US air strikes against Tripoli and Benghazi. At best the Libyans scored one effective hit against the attackers, bringing down an F-111 fighter-bomber.

American technology, which allowed US pilots to jam Libya's electronically-operated air defence system is almost certainly available to the Israelis.

Syria's economic crisis is such that Mr Assad cannot ignore its consequences. Defence spending in 1985 accounted for 58 per cent of the current operations budget, or more than 30 per cent of total budgetary outlays at a time when Syria's available sources of funds were badly depleted. The oil price collapse is disastrous for Syria since it means there is little prospect of extra help from Gulf states.

At the Arab League Baghdad summit in 1978, Syria, as the principal "confrontation" state in the struggle with Israel, was promised \$1.65bn a year from countries like Saudi Arabia and Kuwait. Only the Saudis are paying their share, which amounts to between \$600m and

\$700m a year.

Syria is beset by shortages of imported goods, including spare parts and raw materials. Some factories have closed because of lack of feedstock and few, if any, industrial enterprises are operating at more than 50 per cent capacity.

Corruption is said to be rife and to involve senior figures in the administration. Growth has fallen and inflation and unemployment are increasing. Price rises in the past year for foodstuffs and pharmaceuticals range up to 400 per cent.

Crumbling is widespread in the towns and in business fraternity, which is suffering most from price increases, foreign exchange shortages and

the generally negative commercial atmosphere.

It is these factors that are contributing to unhappiness with Baath party rule that has brought relative stability to the country after the turbulent and coup-racked years between the end of the French mandate in 1946 and 1963 when the Baathists took over.

For Mr Assad the worry may well be that some of his country's problems are intractable, such as the economic malaise and the stalemate in Lebanon, without recourse to radical and risky measures.

Syria under pressure could prove less predictable than its comfortable for its co-tenant of the Golan Heights and for the West.



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FACT: Eric Holloway, of British Alcan Aluminium, said recently: "We had estimated a conventional system would take six man years to develop and implement, with LINC we were up and running with a working system in four months."

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Burroughs

RAIDS AIMED AT 'ECONOMIC' TARGETS

Tamil group admits bomb campaign

BY JOHN ELLIOTT IN MADRAS

A TAMIL extremist group which has planted three bombs in Sri Lanka killing more than 50 people in the past three days, yesterday admitted responsibility for the first time for blowing up an Air Lanka airliner in Colombo a month ago and claimed it could "hit wherever and whenever we want to."

The group, the Eelam Revolutionary Organisation (ERO), has brought a new dimension to Sri Lanka's Tamil ethnic unrest recently with a series of bomb attacks on economic and other targets in the capital of Colombo as well as in Tamil areas such as the eastern port of Trincomalee.

This contrasts with the activities of most other Tamil groups which tend to concentrate on attacks like that yesterday on an army supply route in the

northern peninsula of Jaffna. These other groups have reservations about the civilian deaths involved in Eros bomb raids.

"We have stepped up our attacks for political reasons and our primary target is economic sabotage to bring pressure on the Government, and to hit back at the military which are shelling our areas in Jaffna," Mr N. Shankar, a member of the Eros three-man executive revolutionary committee, based in the southern Indian city of Madras, said yesterday. The bombings "would not stop yet," he added.

The aim was not to stop peace talks on the Tamil's ethnic claims but to "expose" the fact that President Junius Jayawardene was "bluffing everyone by talking of a peace deal when he

wants a military solution."

"We do not go out to kill civilians and we try to have minimum casualties," said Mr Shankar, explaining that the Air Lanka deaths were "accidental and very unfortunate." The bomb should have "gone off earlier when no passengers were nearby."

The airliner attack was "economic" because it was aimed at driving tourists away from the islands.

Eros was responsible for the deaths of 12 security forces at the weekend when it planted a bomb on a train from the eastern city of Batticaloa. On Friday it bombed a Colombo food processing plant of Ceylon Cold Storage, killing ten civilians, and blew up a landmine near Trincomalee, killing

33 members of security forces. Mr Shankar, and Mr V. Balakumar, another member of the executive committee, said their aim was also partly to drive multinational companies including a Singapore-owned Transcom Flout Factory out of Tamil areas and to persuade companies such as "Tate and Lyle, United Foods and a French minerals company" to abandon plans to open in the north or east of the island. "We don't want foreigners interfering in our homeland until we can decide whether they come," said Mr Balakumar.

India is exploring the possibility of a peace initiative and President Jayawardene sent a message to Mr Rajiv Gandhi, the Indian Prime Minister, at the weekend, indicating his interest.

Moi defends crackdown on Kenyan dissidents

By Mary Anne Fitzgerald in Nairobi

PRESIDENT Daniel arap Moi of Kenya yesterday defended his Government's crackdown on political dissidents in which 19 people have been jailed since March and a further 24 are being held without charge.

Speaking at celebrations marking the 23rd anniversary of the granting of internal self-rule by the British, President Moi condemned "social and political misfits" who "have allowed themselves to be deceived by their foreign masters to promulgate ill-conceived ideologies." He was referring to Mwakenya, a Marxist underground movement seeking to overthrow the Government.

Mwakenya, a Swahili acronym for the Union of Nationalists to Liberate Kenya, has distributed pamphlets accusing the Government of corruption, economic mismanagement and forced family planning and criticising military links with the US.

In the toughest move against opposition since junior air force officers attempted to overthrow Mr Moi's staunchly capitalist government four years ago, heavy sentences have been handed out to those found in possession of Mwakenya literature.

Over half those held are Kikuyu, who have lost the dominance they enjoyed under the late President Jomo Kenyatta and increasingly resent and political and economic influence of Mr Moi's own Kalenjin ethnic grouping.

Diplomats do not, however, see Mwakenya as posing an immediate threat to the Government. The economy has been boosted by high prices for coffee, the main export, and the movement is thought to have little support in the right-wing armed forces, whose leadership was reshuffled last February.

WORLD TRADE NEWS

Gatt talks likely to cover trade in farm products

BY STEVEN B. BUTLER IN SEOUL

SUBSTANTIAL PROGRESS towards the launching of a new General Agreement on Tariffs and Trade (GATT) was made at an informal meeting of senior trade officials in Seoul, according to Mr Kim Jin-Ho, the South Korean Trade Minister.

Mr Kim, who chaired the weekend talks, said yesterday that the participants, mainly trade ministers, had made progress towards common views on critical "road block" issues, apparently including the discussion of trade in agricultural products and services in any new GATT round.

"There was a widely-held view that trade in agricultural products should be an integral part of the agenda of the new round," Mr Kim said.

France, which has opposed the inclusion of trade in agriculture, appears to have conceded this key point. Mr Michel

Noir, French Minister for Foreign Trade, is reported to have said that France would agree to discussions on agricultural trade as long as it is not given priority.

The meeting appears to have moved towards a consensus that these controversial issues might be included in the agenda as long as the so-called "old issues" receive priority.

"There emerged a widely-shared opinion that trade in services could be considered along with the old issues in the agenda for the new round," Mr Kim said.

The ministers also called for a "standstill commitment" that nations participating in the new round do not introduce new trade restricting measures, and that they exercise the political will to roll back existing measures that violate GATT rules.

The failure of India and Brazil to send participants (Brazil sent only an observer, however), means that the consensus of the meeting does not include the two developing nations that have led the fight to exclude services from the new round.

South Korea has announced a package of measures to lift import restrictions on 301 items on July 1.

The items, currently banned from import, include colour TV sets, microwave ovens, buses, trucks, alkaline batteries, diesel engines, speakers and amplifiers, and trucks.

The new measures continue a gradual programme to import liberalisation begun early in the decade. The programme has been criticised abroad, however, because prohibitively high tariffs are frequently imposed on newly liberalised items.

US, Israel discuss stronger navy

BY ANDREW WHITLEY IN TEL AVIV

ISRAEL AND THE US are in the final stages of negotiations on a major re-equipment programme for the Israeli navy, estimated to cost nearly \$1bn, over the next decade.

A Pentagon team, headed by Mr Dov Zakheim, Deputy Under-Secretary of Defence, held talks over the weekend in Tel Aviv with Israeli Defence Ministry officials on the proposed co-production of three diesel-powered submarines and four corvette-class missile boats.

The discussions are also believed to have covered a proposed refurbishment and upgrading of the state-owned Israeli Shipyards in Haifa,

requiring the investment of a further \$300m.

Apart from enabling Israel to construct some of the new submarines—possibly the missile boats as well—in Haifa, the upgrading of the dockyards is intended to allow the US Sixth Fleet to have an alternative in the region of the Gulf port of Piraeus for drydock and repair work.

Talks with the US on the Israeli navy's wish to expand the range of its operations well out into the Mediterranean, and meet the perceived danger from an increase in the power of the Syrian navy, have been going on for over a year.

Many senior officers believe that the US military assistance

programme—\$1.5bn in the current fiscal year—cannot stretch to cover both the Lavi advance fighter project and the Navy's proposed new ships.

A further problem is the refusal by Mr John Lehman, the US Navy Secretary, to permit American shipyards to bid for the Israeli submarines, on the grounds that this would divert resources away from the US's own nuclear-powered submarine construction programme.

The likely solution is that part of the three submarines will be built at Israeli Shipyards and part in a third country. West Germany is mentioned by Western diplomats as a likely candidate for the more sophisticated construction work.

Top grain exporters meet today

By Bernard Simon in Toronto

AGRICULTURE AND trade ministers from the world's five leading grain exporters will meet in the north of Vancouver today to discuss increasingly competitive competition in the international grain trade.

The chances of an immediate truce in the "wheat war" appear slim, however. A spokesperson for the meeting's host, Mr Charles Meyer, Canadian Wheat Board Minister, said that "you have to be realistic about what can be accomplished in one day."

Others at the meeting will include Mr Richard Lyons, US Agriculture Secretary; Mr Frans Andriessen, EEC Agriculture Commissioner, and trade and agriculture ministers from Australia and Argentina. The five ministers will hold press conferences this evening.

Their discussions are expected to centre on aggressive marketing tactics by heavily subsidised US and EEC grain producers which have depressed export prices and led to unaccounted rivalry in many markets.

The tensions have been illustrated the past fortnight by a US announcement extending export enhancement subsidies to shipments of barley to Saudi Arabia, which has emerged in recent years as the world's biggest barley customer.

The EEC has responded by releasing 440,000 tons of barley from government intervention stocks, about three-quarters of which is earmarked for Saudi Arabia.

These actions have pushed barley prices down by about \$10 a ton and angered Canadian producers who have built up a valuable market over the last five years in Saudi Arabia—estimated at 1m tons this year or one-sixth of the country's total imports.

Ariane loss raises doubts about French TV plans

BY PAUL BETTS IN PARIS

THE LOSS of the latest European Ariane rocket at the weekend increases doubts over the launch of France's first direct broadcasting satellite TDF-1. Even before the accident the much postponed launch had been pushed back again to January or February next year from the previous scheduled launch of date of November.

The Government has decided to revise the financing of the ambitious FFP2-Tha (\$247m) programme and also wants to cancel the concessions granted by the previous Socialist administration to operate channels on the satellite, offering them to new operators on different financial terms.

The Socialists had granted concessions to operate two channels on the satellite, which will cover virtually all Western Europe, to a European consortium, including Mr Robert Maxwell, Mr Jerome Seydoux, Mr Silvio Berlusconi and the West German Kirsch film production group just before the French legislative elections last March.

The latest delay in the launch also follows technical problems on the travelling wave satellite tubes which are a crucial component of the direct broadcasting satellite system. However, the technical problems appear to have been overcome and the satellite will be ready from a technical standpoint for its launch now scheduled early next year.

The future of the French satellite and the concessions to operate channels will be linked to the Government's contriv-

sial broadcasting and television privatisation plans due to be finalised soon. The plan includes the privatisation of France's oldest and largest state television network TF1.

In the case of the direct broadcasting satellite, the Government understood to feel that the previous administration had offered excessively low financial terms to operators. Rental costs for each channel had been set at FFfr 55m annually for the first few years rising gradually by the 12th year to FFfr 127m.

Meanwhile, another row is simmering in the communication satellite business involving the supply of travelling wave satellite tubes for the European satellite telecommunications organisation Eutelsat programme involving three communications satellites to be launched at the end of the decade. A European consortium led by Aerospatiale, the French state-owned aerospace group, recently won a \$300m order to build the three satellites. But the French nationalised Thomson electronics and defence concern is now in fierce competition with the US Hughes Aircraft group to secure the order for the supply of satellite tubes for the Eutelsat programme.

"There are no technical, economic or practical reasons why Hughes should be favoured over Thomson. It would be a political decision difficult to justify if the choice went to Hughes and we would not hesitate to raise a major fuss," said Mr Jacques Caumont, head of Thomson's tube manufacturing division.

SHIPPING REPORT

Tanker rates settle down

BY ANDREW FISHER, SHIPPING CORRESPONDENT

TANKER RATES settled down last week, abating fears that the market could overheat as a result of the recent increased demand stimulated by lower oil prices.

Demand for VLCCs and ULCCs (very large and ultra large crude carriers) from the Gulf was sufficient to keep rates at the previous week's levels, with more owners now ready to take vessels from lay-up berths and return them to trading.

Brokers expressed concern, however, that if too many ships went back onto the market,

rates could fall. For VLCCs (200,000-300,000 deadweight tons), the rate from the Gulf to the UK and the Continent was around Worldscale 35, the same as in preceding weeks, but more than 10 points higher than a year ago.

Owners of dry cargo tonnage, lamented Denholm Coates, the UK shipbroker, "can only look anxiously at their tanker counterparts." For all dry cargo markets—the main ones are iron ore, coal and grain—the situation remained "dull and extremely difficult."

World Economic Indicators

		UNEMPLOYMENT			
		Apr. 86	Mar. 86	Feb. 86	Apr. 85
US	000%	5,342.9	5,419.9	5,522.9	5,344.0
	%	7.1	7.2	7.3	7.3
UK	000%	3,725.9	3,324.0	3,337.0	3,273.0
	%	13.7	13.7	13.8	13.5
W. Germany	000%	2,230.1	2,447.4	2,593.0	2,304.4
	%	8.3	9.1	9.6	8.6
Belgium	000%	490.4	504.7	521.2	504.2
	%	11.9	12.2	12.6	13.2
France	000%	2,371.4	2,394.9	2,434.0	2,238.3
	%	10.2	10.3	10.5	10.1
Italy	000%	3,197.3	3,207.4	3,228.5	2,912.6
	%	14.0	14.1	14.2	13.9
Netherlands	000%	671.9	725.0	750.0	748.1
	%	12.3	12.7	13.2	13.1
Japan	000%	Mar. 86	Feb. 86	Jan. 86	Mar. 85
	%	1,440.0	1,440.0	1,450.0	1,740.0
	%	2.55	2.55	2.66	2.70



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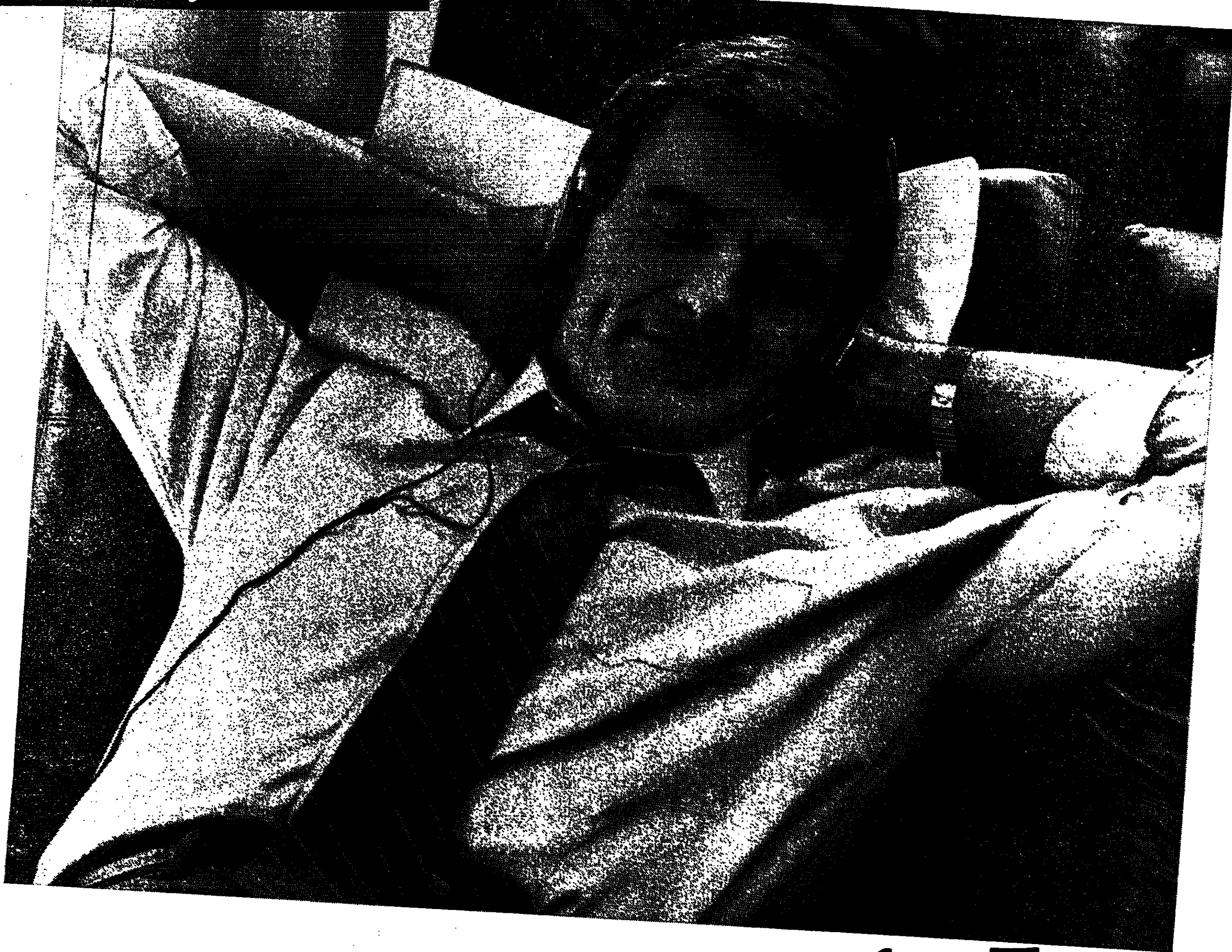
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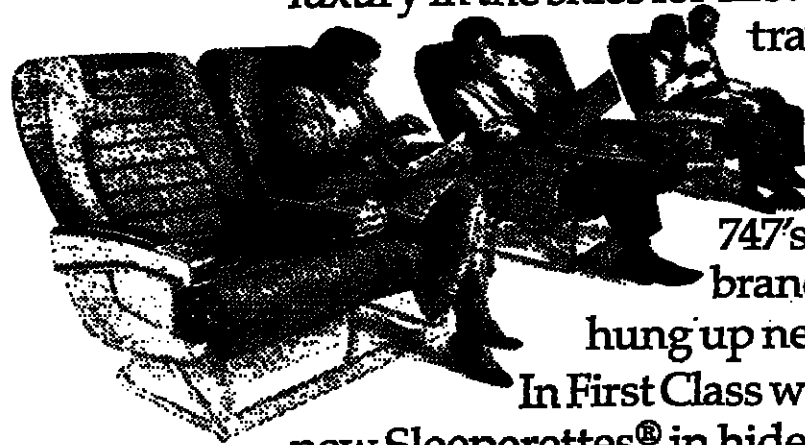
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UK NEWS

Shah denies cash crisis or board rift at Today

BY ANDREW FISHER

MR EDDIE SHAH, publisher of Today, the colour tabloid launched in March, said yesterday that he had no plans to leave the newspaper. He denied reports of a boardroom rift.

Two leading corporate investors in the £20m venture have pledged continuing support for Today, which has failed to meet initial readership targets and is planning a circulation and promotion drive.

Mr Shah is to make a speech today to the annual conference of the National Federation of Retail Newsagents in Eastbourne. It is expected to include a statement about the future policy of Today.

From Sydney, Australia, Mr Greg Gardiner, group general manager of the John Fairfax publishing group, denied weekend reports that it was interested in buying all or part of the Today publishing company, News (UK).

He said Fairfax did not comment on speculation. A Fairfax director was in London for a Reuters board meeting, but not to look at Today. Recently, the group bought the Spectator, the British weekly magazine.

Mr Shah said there had been no talks with anyone over a possible takeover of News (UK). Nor was there a cash crisis. The company had asked investors for £2.5m to meet cash flow difficulties, although those had been eased by last week's payment of about £1m in delayed advertising revenues.

Directors of British and Commonwealth Shipping and the Ivory and Sime investment trust said they supported Mr Shah fully. Both have £2m invested in News (UK), as does Trusthouse Forte, whose directors were not available.

No comment was available from

Portsmouth and Sunderland Newspapers, with about £500,000 invested, on reports that it was against further finance.

Mr Alex Hammond-Chambers, chairman of Ivory and Sime, said: "If extra money is required, we will certainly give it."

News (UK) said management changes would occur shortly. At the weekend, Mr Jonathan Holborow, editor of the Monday to Saturday paper, resigned to return to the Daily Mail and was succeeded by Mr Denis Hackett, an editorial consultant.

Helen Hague writes: Ms Brenda Dean, general secretary of the print union Sogat '82, has written again to members dismissed by News International, urging them to use their vote in the secret postal ballot now under way on the company's "final offer".

Fear of national postal dispute

A POSTAL dispute that started in the North of England last week over new work schedules might spread throughout Britain, according to the Union of Communications Workers (UCW), the main postal union, and the Post Office, David Thomas writes.

The UCW has organised a ballot on industrial action at many postal sorting offices. Already, some 50 letters are being held up in the North of England. Workers at some sorting offices have been suspended for refusing to handle traffic diverted from Leeds, Yorkshire, where the dispute began.

Mr Bill Coburn, the Post Office's managing director for letters, said the new schedules, being pioneered at Leeds, would mean a better flow of work through the offices, with improved matching of workers to the peaks and troughs of demand.

The Post Office introduced the schedules last month without union agreement and plans to do so soon at 11 other offices where UCW ballots are being held this week. Eventually, the Post Office hopes the schedules will yield 15 per cent in productivity savings once they have spread throughout the country.

At Leeds, the schedules will mean the loss of about 40 out of 80 full-time jobs. They will also lead to cuts in overtime for those doing large amounts of overtime.

BRITISH AEROSPACE, the UK's biggest aircraft, missile and spacecraft manufacturer, plans to develop a multi-million-pound residential flying training college at Prestwick Airport in Scotland over the next few months.

One of the first contracts it will be bidding for comes from British Airways, which is seeking tenders to train up to 50 prospective airline pilots a year for the next 10 years.

FRAUD SQUAD has named four more operators said to be sending suspect bills to companies in Britain for entries in unofficial directories.

Their names, published by the Confederation of British Industry, are: The World Telex Edition; The International Telex Directory of Hamburg; Telex Publisher Arnold and Schade of West Berlin; and the World Telex Directory in Texas.

THAMES TELEVISION, the London independent channel that plans to go public this month, is to offer a 200 million share allocation in an effort to persuade its viewers to become shareholders. Thames said it also wanted some institutional interest.

LABOUR PARTY leaders are to be pressed by the General Municipal and Boilermakers Union to future legislation under a future Labour Government sharply increasing statutory employment protection, as part of a GMBU campaign seeking greater rights for individual workers.

Goals set by British Airways

By Lynton McLain

BRITISH AIRWAYS (BA) wants to be the "best, safest and most successful" company in travel, tourism and transport. It aims to generate £500m cash each year and counter scepticism in the City of London about its financial efficiency.

The goals are set by the airline in its latest corporate statement of missions and goals to 1990 and beyond. The statement redefines and replaces the BA corporate statement agreed a year ago and recognises that BA has to be run "on essentially commercial grounds".

Mr Colin Marshall, the airline's chief executive, presented the final statement of corporate objectives to senior BA executives last week after almost 1,000 managers had submitted ideas.

"This statement establishes our priorities and gives us guidelines on how we should run the company, how we should perform in relation to our competitors and what we should be to our own people, to our customers and owners, whoever they may be," he said in the latest issue of the airline's house newspaper.

One of the BA's targets is to earn "good profits" and to "satisfy shareholders," he said. Institutional investors were not as convinced of our corporate competence as we could have wished in the light of the airline's financial turnaround, Mr Jim Harris, the director of marketing, said in the same issue. "Basic image problems and general scepticism about BA's real business and financial efficiency linger," he said.

Branson agrees to head clean-up campaign

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

MR RICHARD BRANSON, the airline operator and pop-music impresario, has agreed to head a campaign to clean up Britain and provide jobs for thousands of unemployed young people.

The initiative, involving the Government, the private sector and voluntary organisations, was first suggested by Mr Kenneth Baker, the new Education Secretary, when he was at the Department of the Environment.

The plan has gained added momentum in the wake of recent comments by Mrs Margaret Thatcher, Prime Minister, who, on her recent return from Israel, criticised "litter-strewn" Britain. Mr Nicholas Ridley, the new Environment Secretary, has also given the proposal his full backing.

The New Environmental Work Scheme is expected to get under way in a few weeks' time when Mr Branson, the 36-year-old head of

Virgin Records and Virgin Atlantic, returns from his latest bid to break the Transatlantic speed record in Virgin Challenger II, his specially built boat. A formal announcement of his appointment will then be made.

Mr Branson, considered by ministers as an excellent figurehead for any campaign intended to create more jobs for the young, will be chairman of the scheme's co-ordinating committee.

The campaign is likely to involve the smartening up of derelict, inner-city sites and of run-down properties, as well as tree-planting programmes and nature conservancy. Further initiatives, including a direct attack on litter, will be considered once the co-ordinating committee is established.

It is expected that the Government will initially provide up to £3m to help encourage the private sector to take part.

Report forecasts decline in Midlands job cuts

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

THE PACE of job losses in the hard-hit industrial Midlands of England should decrease over the next two years, says a report from the Manpower Services Commission, which administers the Government's training and employment policy.

But the report warned that because of the severe competition in manufacturing a "dog-eat-dog" mentality continued to exist, where

by a competitor going out of business, either national or international, was "cause for some relief, if not actual rejoicing."

The report, based on information from more than 200 companies, employers' associations and trade unions, points to the year-on-year increase of vacancies notified to job centres of 10.7 per cent in the West Midlands and 7.9 per cent in the East.

BP plans polyethylene plant in Scotland

BY TONY JACKSON

BP CHEMICALS has completed plans to spend an estimated £30m to £40m on a new polyethylene plant at Grangemouth in Scotland. The investment, awaiting final clearance from the BP board, will use technology developed at BP's new plant at Laver in the South of France, which was formally opened last Thursday.

The group also plans to take over the marketing of polyethylene from its Erdolchemie joint venture at Dormagen in West Germany. The plant's polyethylene output of 300,000 tonnes a year was previously marketed by Bayer, BP's joint-venture partner.

On completion of negotiations with Bayer, described by BP as "near fruition," BP would have European polyethylene capacity of almost 900,000 tonnes a year, just short of the European leader, Enichem of Italy.

Mr Ray Knowland, managing director of BP Chemicals, said a new plant in Germany using the Laver technology was also a possibility. "We are doing design work on the options which follow our Laver investment," he said. "It would be surprising if we were not looking at a

market the size of Germany." BP has been actively seeking licensees for its Laver technology, which allows the production of both linear low density polyethylene (LLDPE) and high-density polyethylene (HDPE). Three licensees have been sold so far, two to US chemical groups and one to India.

However, Mr Knowland said: "Our policy on licensing is absolutely clear. We will license selectively outside Europe, but we regard the whole of Europe, from Finland to the toe of Italy, as our home market."

The Grangemouth investment is not likely to increase the group's net capacity. Existing capacity at Grangemouth, 100,000 tonnes of HDPE and 80,000 tonnes of conventional low-density polyethylene (LDPE), is among the oldest in the BP portfolio, and is to be closed down.

Mr Knowland said: "Up to now, our policy has been to scrap and build. Sooner or later, we shall run out of old plants to shut down, but we are not in that state of grace yet."

The planned investment underlines BP's increasing commitment



BP's polyethylene plant at Laver

to the still difficult polyethylene market in Europe, and to LLDPE in particular. LLDPE is one of the most widely used plastics, particularly for plastic bags and wrappings. LLDPE, a recent developed alternative, has advanced claims for it in cheapness and performance. BP estimates that LLDPE in-

creased its share of the European low-density market last year from 7.5 per cent to 10 per cent, or 410,000 tonnes, with further growth to 510,000 tonnes expected this year. With present capacity of 160,000 tonnes, BP is Europe's biggest producer, but it has formidable competition from new producers in Saudi Arabia.



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Indiana Department of Commerce
Lt. Governor John Mutz, Director
11 Upper Brook Street
W. 1Y 1PB - London

NOTICE OF EARLY REDEMPTION

COMMONWEALTH OF AUSTRALIA

Japanese Yen 15,000,000,000
8 1/2% Bonds due 1st August, 1991

Notice is hereby given that pursuant to the Conditions of the Bonds, the Commonwealth of Australia will redeem the total issue at 101% of the principal amount of the Bonds on the next interest payment date, 1st August, 1986, when interest on the Bonds will cease to accrue.

Repayment of principal will be made upon presentation and surrender of the Bonds, with all unmaturing coupons attached, at the offices of any one of the Paying Agents mentioned thereon. Coupon No. 5 which matures on 1st August, 1986, should be detached and presented for payment in the normal manner.

The Industrial Bank of Japan, Limited
Fiscal Agent
2nd June, 1986

BASE LENDING RATES

	%		%
ABN Bank	10	First Nat. Fin. Corp.	11
Allied Dunbar & Co.	10	First Nat. Sec. Ltd.	11
Allied Irish Bank	10	Robert Fleming & Co.	10
American Express Bk.	10	Robert Fraser & Pirs.	11
Amro Bank	10	Grindlays Bank	10
Henry Ansbacher	10	Guinness Mahon	10
Associates Cap Corp.	11	Hamros Bank	10
Banco de Bilbao	10	Heritable & Gen. Trust	10
Bank Hapoalim	10	Hill Samuel	10
Bank Leumi (US)	10	C. Hoare & Co.	10
Bank Credit & Comm.	10	Hongkong & Shanghai	10
Bank of Cyprus	10	Knowles & Co. Ltd.	10
Bank of Ireland	10	Lloyds Bank	10
Bank of India	10	Edward Manson & Co.	11
Bank of Scotland	10	Mase Westpac Ltd.	10
Banque Belge Ltd.	10	Megraw & Sons Ltd.	10
Barclays Bank	10	Midland Bank	10
Beneficial Trust Ltd.	11 1/2	Morgan Grenfell	10
Brit. Bk. of Mid. East	10	Mount Credit Corp. Ltd.	10
Brown Shipley	10	National Bk. of Kuwait	10
CL Bank Nederland	10	National Girobank	10 1/2
Canada Permanent	10	National Westminster	10
Cayzer Ltd.	10 1/2	Northern Bank Ltd.	10
Cedar Holdings	11	Norwich Gen. Trust	10
Charterhouse Capital	10	PK Finance Int'l (UK)	11 1/2
Citibank NA	10	Provincial Trust Ltd.	11
Citibank Savings	11 1/2	R. Raphael & Sons	10
City Merchants Bank	10	Rexburgs Guarantee	11
Cyprusbank	10	Royal Bank of Scotland	10
Comm. Bk. N. East	10	Royal Trust Co. Canada	10
Consolidated Credits	10	Standard Chartered	10
Continental Trust Ltd.	10	Trustee Savings Bank	10
Co-operative Bank	10	United Bank of Kuwait	10
The Cyprus Popular Bk.	10	United Mirabli Bank	10
Duncan Lawrie	11 1/2	Westpac Banking Corp.	10
E. T. Trust	10 1/2	Whiteway Ltd/Ltd	10 1/2
Exeter Trust Ltd.	10 1/2	Yorkshire Bank	10
Financial & Gen. Sec.	10		

• Members of the Accepting Houses Committee. • 7-day deposits 5.69%, 1-month 6.02%, Top Tier—£25,000+ at 3 months' notice 9.72%. At call when £10,000+ remains deposited. • Call deposits £1,000 and over 6.4% gross. • Mortgage base rate. • Demand deposit 5.62%. Mortgage 11%.



HILTON INTERNATIONAL EUROPE

HILTON INTERNATIONAL EUROPE SUMMER BONUS

From June 15 to August 31, 1986, select Hilton International hotels in Europe will offer a 25% rate reduction on regular rooms, Executive Floor accommodations, suites and special accommodation. The 25% reduction is also applicable to Executive Business Service rates.

In addition, if you are travelling with a companion, double or twin accommodation will be given at the single room rate - less 25%. And, at Hilton International hotels, there is no room charge for one or more children - regardless of age - when sharing the same room with their parent(s) (Max. 3).

The 25% Summer bonus applies:-

- any Monday through Thursday night provided stay includes one Friday, Saturday or Sunday night.
- any Friday, Saturday or Sunday night.

Advance booking is required. Maximum stay is eight nights. Tax and service charges are not included. All room rates are subject to availability. Summer Bonus not applicable to any other discounted rates.

THE HILTON INTERNATIONAL EUROPE SUMMER BONUS is available at Hilton International hotels in the following locations:-

AMSTERDAM - ATHENS - BASEL - DUSSELDORF - LONDON (Park Lane)
MAINZ - MILAN - MUNICH - PARIS (and ORLY Airport) - ROME
ROTTERDAM - STRASBOURG - VIENNA - ZURICH

For reservations call your Travel Agent, any Hilton International hotel or Hilton Reservation Service - in London 631 1767 and elsewhere in the U.K. Freephone 2124.

مكتبة

UK NEWS

Robin Pauley explains why something will have to give in this year's quest for public-sector funding

Spending ministers may be chasing a Treasury mirage

SPENDING MINISTERS clamouring for more cash from the billions of pounds set aside in the public spending reserve for contingencies are chasing funds that do not exist.

The contingency reserve until 1989 appears to have nearly £10bn in it. When ministers get to it, however, and try to touch it, never mind tap it, they will discover that there is really nothing there at all. It has all gone already.

The Financial Statement and Budget Report, the so-called Red Book, published with the budget in March, shows a contingency reserve of £4.5bn in 1986-87 followed by £5.5bn in 1987-88 and £6bn for 1988-89. That continues with a reserve of £5bn for 1989-90, every halfpenny of which had been used up by the end of the financial year.

The contingency reserve used to be an amount prudently set aside in case the need arose unexpectedly for immediate extra cash - a natural disaster, for example.

These days, it has a quite different function. It is part of an elaborate exercise that allows more public spending each year to look like less and it has taken on the flavour of a honey pot around which hungry spending ministers buzz each summer as they vie with each other to satisfy their insatiable appetites. There is a widespread impression that public spending has been cut

savagely since Mrs Margaret Thatcher, Prime Minister, took office in 1979, partly fuelled by years of pejorative comments about the public sector from ministers.

In fact, public spending has risen sharply for most of Mrs Thatcher's period in office, but much of the increase has gone on public-sector pay rather than improving services. That is why concern has mounted about standards in the health and education services and about the declining state of repair of the housing stock at the same time as public spending has soared.

As the Government, trailing in the opinion polls, moves into the last 12 to 24 months before a general election, Tory backbenchers are looking nervously at their prospects and, in growing numbers, concluding that more public spending might help them home. A similar approach preceded the 1983 general election when Mrs Thatcher led ministers on a campaign urging councils to spend, spend, spend on capital projects, and limits for home improvement grants were raised. That increased spending was choked off after the election.

The problem this time is that MPs, backed by a number of Cabinet ministers, think they can win substantially higher public spending from Mr John MacGregor, Treasury Chief Secretary, without

threatening the fiscal strategy because it can all be funded from the reserve.

Taking the current year first, the £4.5bn will barely suffice. Local authorities are set to spend £2bn more on current account than indicated in the most recent public expenditure White Paper (policy document) together with an extra £500m on the capital account.

In addition, pay rises in the public sector so far have been running far ahead of inflation. Although the Government has stopped announcing public-sector pay targets that are persistently missed by a mile, an assumption (3 per cent) is buried deep in the public-spending figures.

Public-sector pay accounts for about 40 per cent of public spending and each 1-percentage-point rise in overall public-sector pay costs nearly £200m. So if, as appears to be the case, public-sector pay settlements average out at 6 per cent rather than 3 per cent, the full-year cost is around £1.2bn more than planned, although less in the year of settlement as a full financial year is not covered.

The recent award to nurses, doctors, armed forces and top-salaried public servants, for example, will cost £200m more than planned for in 1986-87, but the full-year cost to be counted into 1987-88 totals is £361m more than planned.



Mrs Margaret Thatcher



Mr John MacGregor

It is important not to double or triple-count the pay factor - two thirds of local authority spending is pay and within local government about 80 per cent of education spending is pay, so pay figures largely already in the local authority excess figures.

But there is also a pay impact throughout the rest of the public sector, and after allowing for double counting, all the contingency reserves appear to be all but bused.

At least levelled off has proved premature. The result has been that all social security payment estimates are too low. (If all people entitled to benefits claimed their due, the £40bn social security bill would be between £1bn and £2bn higher and public spending totals would consequently also be higher than that amount. The Treasury and Department of Health and Social Security build an assumption of less than total take-up into their annual public-spending calculations.)

Mr Norman Fowler, Social Services Secretary, has already been

given an extra £50m for this year to add to National Health Service cash limits as partial help towards the cost of this year's pay award.

On the other hand, the Treasury will have a little help from higher revenues than expected. For example, the high level of pay settlements provides higher income-tax payments than planned and gives people more cash to spend, boosting value-added tax (VAT) receipts. With a little luck and a little creative accounting, the £4.5bn reserve this year may be just enough to keep the £1.38bn planning total intact.

But 1987-88 looks very difficult even with the £3.5bn reserve. The full impact of this year's high pay levels carries forward to give a higher base than planned for 1987-88 to which that year's pay awards also have to be added. As no planning figures for local authorities were included in the planning totals beyond 1986-87, next year's local-council expenditure in England starts £2bn higher than indicated in the public-spending White Paper on current account, and about £200m plus inflation plus the pay factor, which brings it to around £3bn. To that must be added a further 15 per cent to take in Scotland and Wales, making in all about £3.5bn.

After other requirements are tak-

en into account, councils would take £5bn out of the 1987-88 contingency reserve for virtually no new spending - and before any other department had a bite.

Unavoidable demand-led spending such as higher social security payments than planned, together with overall public-sector pay, would more than swallow up the £3.5bn reserve before any consideration of spending designed to allay public anxiety about the social sector. That includes an extra £1bn for Mr Baker's education service, more cash for hospital equipment, and improvements to prison buildings and staffing levels which Mr Douglas Hurd, Home Secretary, is now considering.

The same arguments carry forward to 1988-89, with both 1986-87 and 1987-88 increases built into the starting point. That means that the local authority, social security and pay impacts are the same but bigger, with the result that the Treasury calculates that the £5bn reserve for 1988-89 is already technically gone before any minister even considers an extra bid for that year.

Something will have to give, and the question for the Cabinet in this year's public spending battle and the Star Chamber of ministers who sort it all out is where the give should be.

The options are to risk further public disquiet by cutting public spending to keep to all the spending totals, a course unlikely to be supported by many in the Cabinet for what may be the last financial year before a general election; to risk disquiet in the City of London and financial markets by easing up on public borrowing; or sacrificing the small amount of tax cuts planned for 1987-88 (likely to be no more than £2bn) and switching that amount of cash into public spending to help to support the programmes for which ministers want more money.

Yet higher levels of asset sales, which under Britain's peculiar method of public accounting count as negative public spending rather than financing of public spending, are unlikely to be an option as they are already planned to be nearly £5bn a year for 1986-87 to 1988-89.

Ideally, Treasury ministers would like lots more claims for more money on the lines of that submitted last week by Mr Peter Walker, Energy Secretary. "No bid". But that remains as fanciful a dream as the idea that there is lots of extra spending ready and waiting to be plucked from the contingency reserves.

Company Notices

PRIVREDNA BANKA ZAGREB USD 50,000,000.— Floating Rate Notes - 1978/1986

We inform Bondholders that the USD 50,000,000.— instalment due for amortisation on June 25th, 1986 has been met by a draw by lot. Considering 5,000 bonds are to be redeemed and the draw must be made by series with a maximum of 10 bonds, one series of 10 in every two series was taken up and the following bonds are called for repayment with their coupons payable in June 25th, 1986 and subsequent dates attached:

23958 to 23967	23978 to 23987	23998 to 24007	24018 to 24027
24038 to 24047	24058 to 24067	24078 to 24087	24098 to 24107
24118 to 24127	24138 to 24147	24158 to 24167	24178 to 24187
24198 to 24207	24218 to 24227	24238 to 24247	24258 to 24267
24278 to 24287	24298 to 24307	24318 to 24327	24338 to 24347
24358 to 24367	24378 to 24387	24398 to 24407	24418 to 24427
24438 to 24447	24458 to 24467	24478 to 24487	24498 to 24507
24518 to 24527	24538 to 24547	24558 to 24567	24578 to 24587
24598 to 24607	24618 to 24627	24638 to 24647	24658 to 24667
24678 to 24687	24698 to 24707	24718 to 24727	24738 to 24747
24758 to 24767	24778 to 24787	24798 to 24807	24818 to 24827
24838 to 24847	24858 to 24867	24878 to 24887	24898 to 24907
24918 to 24927	24938 to 24947	24958 to 24967	24978 to 24987
24998 to 25007	25018 to 25027	25038 to 25047	25058 to 25067
25078 to 25087	25098 to 25107	25118 to 25127	25138 to 25147
25158 to 25167	25178 to 25187	25198 to 25207	25218 to 25227
25238 to 25247	25258 to 25267	25278 to 25287	25298 to 25307
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25398 to 25407	25418 to 25427	25438 to 25447	25458 to 25467
25478 to 25487	25498 to 25507	25518 to 25527	25538 to 25547
25558 to 25567	25578 to 25587	25598 to 25607	25618 to 25627
25638 to 25647	25658 to 25667	25678 to 25687	25698 to 25707
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26598 to 26607	26618 to 26627	26638 to 26647	26658 to 26667
26678 to 26687	26698 to 26707	26718 to 26727	26738 to 26747
26758 to 26767	26778 to 26787	26798 to 26807	26818 to 26827
26838 to 26847	26858 to 26867	26878 to 26887	26898 to 26907
26918 to 26927	26938 to 26947	26958 to 26967	26978 to 26987
26998 to 27007	27018 to 27027	27038 to 27047	27058 to 27067
27078 to 27087	27098 to 27107	27118 to 27127	27138 to 27147
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27798 to 27807	27818 to 27827	27838 to 27847	27858 to 27867
27878 to 27887	27898 to 27907	27918 to 27927	27938 to 27947
27958 to 27967	27978 to 27987	27998 to 28007	28018 to 28027
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29878 to 29887	29898 to 29907	29918 to 29927	29938 to 29947
29958 to 29967	29978 to 29987	29998 to 30007	30018 to 30027
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37478 to 37487	37498 to 37507	37518 to 37527	37538 to 37547
37558 to 37567	37578 to 37587	37598 to 37607	37618 to 37627
37638 to 37647	37658 to 37667	37678 to 37687	37698 to 37707

Credito Italiano 1985

The Accounts for the year ending December 31, 1985, which closed with a net profit of Lit 94.8 billion, were approved at the Shareholders Meeting. In view of these positive results - Lit 6 billion over the net profit registered in 1984 - it was decided to increase the dividend paid, from Lit 85 to Lit 90 per share, and to assign Lit 37 billion to reserves. Lit 330 billion was set aside for depreciation and allocations as against Lit 314 billion last year.

Main year-end Balance Sheet data:

	(billion lire)
SHAREHOLDERS' FUNDS (on approval of the Accounts)	2,027
DEPOSITS	50,082
TOTAL LOANS	41,463
TOTAL ASSETS (net of Engagements, Contingent Liabilities and Cross Accounts)	55,647

The Board of Directors and the Board of Auditors are made up as follows, after the latter was nominated at the Shareholders' Meeting:

Board of Directors
Chairman: Alberto Boyer; Deputy Chairmen: Leo Solari, Sergio Forenti;
Managing Directors: Lucio Rondelli, Pier Carlo Marengo;
Directors: Giovanni Agnelli, Enrico De Mita, Umberto Granati,
Pietro Rastelli, Mario Rivescchi, Francesco Romano,
Antonino Terranova, Victor Uckmar.

Board of Auditors - Chairman: Giorgio Dellacasa;
Auditors: Giorgio Arena, Aldo De Chiara, Alfredo Parisi, Donato Ventura;
Alternate auditors: Michele Palasciano, Giacomo Salvemini.

The dividend may be collected from May 19, 1986, against presentation of share certificate coupon No. 29, at any branch of Credito Italiano, the Banca Commerciale Italiana, Banco di Roma, Banca Nazionale del Lavoro, Banco di Napoli, Banco di Sicilia, Istituto Bancario San Paolo di Torino, Monte dei Paschi di Siena, Banco di Santo Spirito, Banco di Sardegna as well as from Monte Titoli S.p.A.

Credito Italiano

Ford unveils plans for sharp rise in output rate

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD has told suppliers it is stepping up its vehicle production rate in the UK to 500,000 a year, a level not reached since the end of the 1970s.

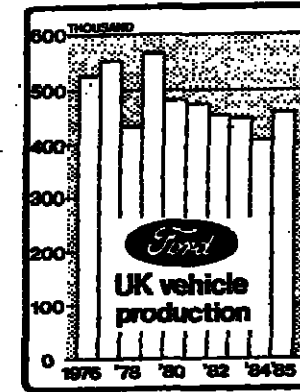
The message was delivered by Mr Bill Hayden, Ford of Europe vice-president, manufacturing, who urged suppliers to be prepared to raise their own output.

And Mr Sam Toy, shortly to retire as chairman of Ford of Britain, has told the unions: "Give us the cars, we can sell all you can make."

The company said at the weekend that it was relatively short of cars and had only 80,000 in stock compared with 100,000 at this time last year.

Ford recently recruited more than 300 people to boost output of the Sierra at Dagenham, in Essex even though the company has a voluntary redundancy and early retirement scheme.

Last year Ford produced about 455,000 cars and commercial vehicles, up from 406,000 in 1984 when



the steep rise in the value of the D-mark from DM 4 to the pound last July to DM 3.4 has given Ford an added incentive to cut imports from its West German factories.

output was badly dented by industrial disputes.

Dagenham, which also makes some Fiesta models, is producing 1,000 cars a day - "unheard of for years," according to Ford. At Halewood on Merseyside, where the Escort/Orion range is made, the factory has been hitting the 950 a day output target for some weeks.

Ford has been under pressure for some time from the UK Government to produce more cars in Britain, where it is market leader and accounts for more than 25 per cent of new car sales.

The same process is now happening in reverse, the LBS says in its world economic outlook. Buyers are holding off, anticipating the fall in prices that will follow the reduction in oil costs, and when they do finally start buying, the upswing will be even stronger as pent-up demand is unleashed.

Pan Am sets up security force

BY LYNTON MCLAIN

PAN AMERICAN World Airways has set up its own airline security unit with an "elite corps" of former police and intelligence officers to combat terrorism and its adverse impact on passenger traffic.

The skills of the "Alert" unit are to be made available to other airlines on a contract basis, but Pan Am was unable to say yesterday

when the service would be available to its competitors.

The Alert service has been approved by the US Federal Aviation Administration. Pan Am wants talks with the UK transport department, which co-ordinates civil aviation security at UK airports.

The airline is already working

with UK Government security agencies, including the Metropolitan Police.

The Alert service was announced to Pan Am executives by Mr C. Edward Acker, Pan Am chairman and chief executive, who said international terrorism was the single most serious crisis facing the airline and travel industries.

Warning to engineers on need to adapt

By Nick Garnett

BRITAIN'S professional engineers have been told that many of them are in danger of becoming obsolete because they are failing to advance their skills in the face of technological change.

Unless this alters, many will be left to design and maintain inadequate production systems and poorly manage their companies' resources.

This failure to adapt to technological developments was one of the main criticisms of engineer training made in the inaugural address to the Institution of Plant Engineers by its new president, Mr Harry Bryant.

At the institution's annual general meeting at the weekend, Mr Bryant, an engineer and co-ordinator of the open learning programme at Southampton Institute of Higher Education, said it was still assumed that a single period of training for a professional engineer was sufficient.

Brighter growth prospects forecast

By George Graham

OUTPUT has stagnated in the main industrialised countries this year, but the London Business School (LBS) forecasts rapid growth from now on as the benefits of lower oil prices materialise.

In 1979, when oil prices rose, the LBS says, as people rushed to buy goods which they saw would rise in price as higher oil costs took effect. The downswing, when it came, was all the worse because of the unusually high stock levels that had built up.

The same process is now happening in reverse, the LBS says in its world economic outlook. Buyers are holding off, anticipating the fall in prices that will follow the reduction in oil costs, and when they do finally start buying, the upswing will be even stronger as pent-up demand is unleashed.

The LBS forecast for world economic growth in 1986 has therefore been revised downwards, while for 1987 it forecasts real growth near 5 per cent.

This is well above the figure obtained by adding up consensus forecasts for the major economies, the LBS says, "and it is hard to persuade practical men that an upswing on this scale - which is similar in magnitude to that of 1984 - is in prospect, especially when the current position is so depressed."

The LBS says it is clear that the fall in oil prices has given an enormous boost to spending power in the industrialised member countries of the OECD.

"The reduction in oil prices is equivalent to a reduction in indirect taxes worth some 3 per cent of world gross national product," it says. "In the UK the injection of demand is worth £9bn, although here this is offset, as it is not elsewhere, by the loss of oil revenues."

If a country expanded on its own at this rate, it would normally see a sharp increase in imports, which would be expected to meet between two-thirds and three-quarters of the extra demand.

But because the oil price cut affects the whole OECD area simultaneously, any increase in imports is expected to be offset by an increase in exports, so domestic production receives a strong boost.

The LBS says it is important that world monetary growth should not suddenly be slowed because of a US-led rise in world interest rates, but it sees this as unlikely.

The fall in the dollar may well bring the long decline in US interest rates to an end, but the LBS expects world interest rates to remain at or below present levels as other countries' exchange rates rise against the dollar.

Financial Times Conferences

WORLD ELECTRONICS

London - June 9 and 10, 1986

This year's meeting, the ninth in this important series, will take the theme "Strategies for Tomorrow's Markets," bringing together industry leaders to examine the challenges and opportunities facing the electronics industry worldwide. Survival on the world market, the strategies required in turbulent market conditions and the growth areas of the future will be reviewed by Mr Jean-Claude Peterschmitt, Mr Sung Kyu Park, Dr Hans Gissel, Mr Elserino Piel and Mr Alain Gomez. The semiconductor industry in the 1980s will be examined by Mr Clementis Pansa, Mr Douglas Dunn and Mr Jim Hubbard. Mr Alain Boubill, adviser to the President of France, will be considering what needs to be done to create the conditions for growth in Europe's high technology industries.

WORLD AEROSPACE TO THE END OF THE CENTURY

London - August 26, 27 and 28, 1986

The Financial Times has invited a distinguished galaxy of top executives from the world's airline and aerospace industry and regulatory authorities to address the theme "World Aerospace to the End of the Century." The three-day conference will be held on August 26, 27 and 28, 1986, in advance of the Farnborough International Air Show. The aim will be to present to delegates the views of many of the leaders of world aviation so as to generate a background of understanding of future trends against which the Farnborough Air Show can be viewed.

FT-CITY SEMINAR

London - October 13 and 14, 1986

The third intensive FT-City Seminar is to be held at the Merchant Taylors' Hall on October 13 and 14 under the chairmanship of the FT conference adviser, Mr Marc Lee. An excellent list of speakers includes Mr Win Bischoff, Mr George Nissen, Mr Pen Kent, Mr Christopher Johnson, Mr H. Drasier, Mr Michael Fowle, Mr David Suratt, Mr John Matthews, Mr John Atkin, Mr Mark Boies, Mr David Madsen and Mr Armen Kouyoumdjian. The previous seminars in this series were attended by a capacity audience and on the eve of the Big Bang, this October's meeting will provide a timely opportunity for discussion.

All enquiries should be addressed to:

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FINANCIAL TIMES SURVEY

Monday June 2 1986

Nuclear Industries

The nuclear power industry is in shock after Chernobyl, the accident it was confident could not occur and which still has not been fully explained.

Dominating this week's European Nuclear Congress in Geneva are the consequences for the Soviet Union's neighbours of the reactor which ran amok.

The 'impossible' happens

BY DAVID FISHLOCK, SCIENCE EDITOR

THE NUCLEAR power industry is already, to a remarkable degree, an international community with a common language (English) and such institutions as the International Atomic Energy Agency of the United Nations, and OECD's Nuclear Energy Agency.

The "internationalisation" of what began as a secretive, highly-nationalistic activity confined to a very few nations started over 30 years ago with President Eisenhower's "Atoms for Peace" mission in 1954. Today, 26 nations, 10 of them in western Europe, obtain their electricity from nuclear reactors.

But nationalism has nevertheless continued to dominate certain key facets of the industry, in particular reactor safety concepts, which are bound up both with a nation's engineering traditions and philosophy and with the importance most nations attach to the security of energy supplies.

Reactors do not yet move freely across international boundaries, in the way that airlines are licensed by international convention as safe to enter and land in any nation's airspace. So few countries were willing to admit the handful of nuclear-powered commercial ships to their ports, and they have all been abandoned as uneconomic

with the sole exception of ice-breakers operated by the USSR. A reactor which meets the approval of one country's safety and licensing system may be rejected by another, not because it is less safe, but simply because the requirements are different. For this reason, Canada's Candu reactor is unacceptable to the licensing authorities in Britain and West Germany, as are US designs of light water reactors. The USSR's design of pressurised water reactor had to be provided with a containment as well as new instrumentation to make it acceptable in Finland.

Europe failed miserably in the 1960s to win acceptance for a European (Euratom) reactor design. Mostly, Common Market members chose US designs and adapted them to their own engineering traditions. So deeply entrenched are these traditions that even by the mid-1980s the European fast reactor club has agreed that it will make faster progress if it designs its proposed three demonstration reactors to the safety requirements and licensing requirements of the three host nations, rather than aim at the outset for the common European fast reactor design which is the club's ultimate objective.

The accident at Chernobyl on

April 26 has brought the weaknesses and omissions of the international nuclear community into sharp relief. The Soviet Union, with a nuclear power programme second in size only to the US—44 has commissioned nearly 60 reactors, compared with 100 in the US—is only tenuously part of the international community, mainly through the IAEA in Vienna.

It evidently felt under no obligation to give even its Comecon nuclear partners on its own borders early warning of its accident. It contacted the IAEA only when the accident threatened to get out of hand. Yet Chernobyl was—and still is—an international nuclear disaster, of the kind the industry has been designing against from day one. Already the nuclear industry is talking of two eras: BC (before Chernobyl) and AD (after the disaster).

● BEFORE CHERNOBYL

A comment from Finland, planning a fifth and bigger reactor to add to its four star performers in the world reactor league, sums up the outlook for nuclear power until Chernobyl exploded. The technology was "in fair wind" with the Finns, who had just begun the licensing process for the project.

Europe, with 145 reactors in operation, is committed to nuclear power for about one-third of its electricity. But the spread is uneven, and heavily concentrated in western Europe, where France is close to two-thirds supplied by nuclear electricity, while Italy has only about 4 per cent. Sweden and Finland each obtain well over one-third of their electricity from nuclear reactors, while neighbouring Norway and Denmark have none of their own.

The accident at Three Mile Island in 1978 caused every European nation to pause and reconsider, not least because they were mostly committed to the kind of reactor—the PWR—which had run out of control.

Austria, Sweden and Switzerland all held referenda. Austria voted against nuclear power, which meant increasing dependence on electricity imports; the other two voted for more reactors.

West Germany and Britain, by electing governments which favoured nuclear power, endorsed ambitious plans for expansion not only of their inventory of reactors but of fuel factories, including enrichment and reprocessing plants. In Britain's case, however, seven years of Conservative government have produced no new reactor orders yet.

The Netherlands, a pioneer of nuclear power in Europe, which had been seduced away by

plan its re-entry with two big new reactors.

The prevailing view was that Europe had adequately safeguarded itself against the possibility of a major accident, both through engineering design and through training. The lessons of Three Mile Island were learned, especially with regard to the experience and training of operators.

Europe had also negotiated a series of bilateral agreements between governments to inform of any trans-boundary releases of radioactivity, for example from the numerous French nuclear facilities along the English Channel in the direction of the UK.

The lessons of Three Mile Island had increased the cost of

The Chernobyl cloud

How the fallout spread from Chernobyl. This reconstruction of the paths taken by the main tongues of radioactivity is based on US Air Force weather data and a computer simulation by the Lawrence Livermore National Laboratory of the US Department of Energy. It shows how the plume, caught in different airstreams and at various heights, was driven in several different directions during the first nine days, to contaminate more than a score of countries.

The latest review of comparative costs of coal and nuclear stations by the OECD's Nuclear Energy Agency, published in April, concludes that nuclear energy in Europe will have a clear economic advantage of 20-30 per cent in generating costs for capacity commissioned in the mid-1990s. The nuclear reactors used for the assessment are light water reactors of 900-1,400 MW output, operating with a load factor of about 72 per cent over a 25-year life, and calculated with a 5 per cent (real) discount rate.

● AFTER CHERNOBYL

Economic arguments, however compelling, will carry little weight with public opinion in the West if there is widespread belief that reactors in general are too dangerous to live with.

The explanation given officially by Moscow to account for the explosion is still incomplete. In fact, it adheres closely to an explanation proposed in the West within days of the accident. It certainly omits to say what started the troubles that led to an explosion and fire above the reactor.

Was it an operator's error that the safety systems on the Russian-designed RBMK reactor were not designed to accommodate? Was it some possibility that all reactor designers, East and West, have overlooked? Not until late May was it admitted that the reactor was being used experimentally when it exploded.

Only when the full sequence of events at Chernobyl has been spelled out to an international panel of safety experts at a formal "post mortem" can the industry verify its own probability estimates showing that such an accident must be extremely rare.

If these events contradict current estimates, the loss of confidence throughout the industry itself will be profound. Even if the events at Chernobyl confirm the industry's accident probability estimates, there will remain the daunting task of regaining public confidence.



APRIL 27



APRIL 29



MAY 1



MAY 2



MAY 4

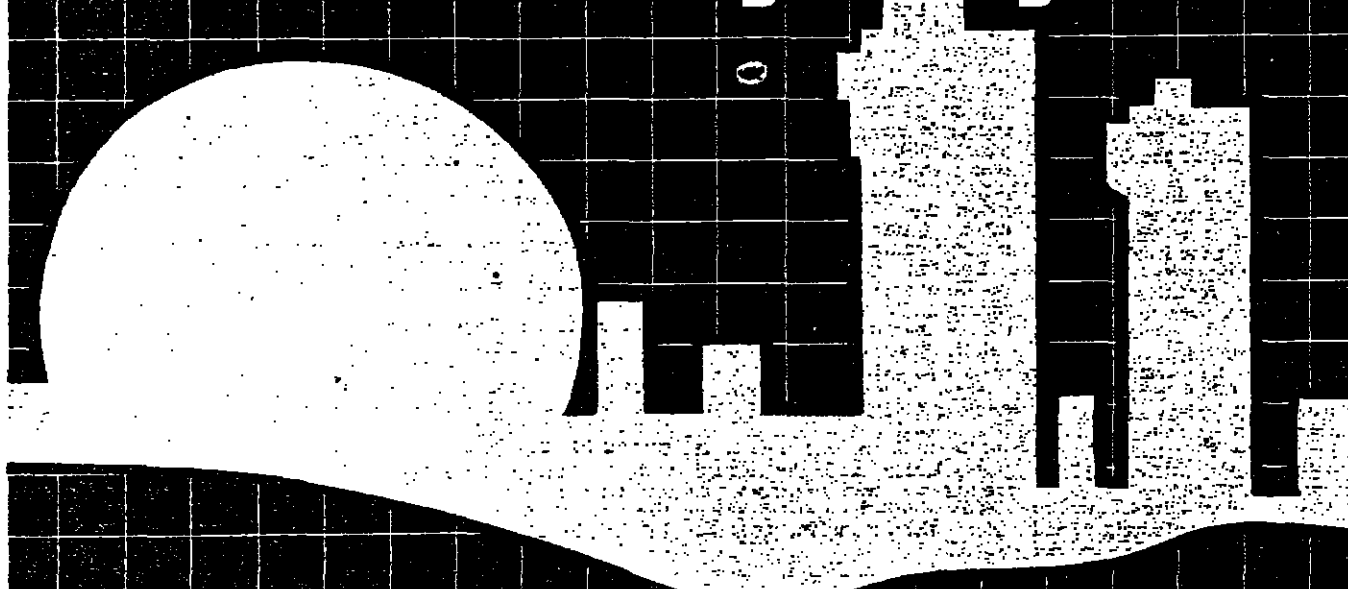


MAY 6

New York Times

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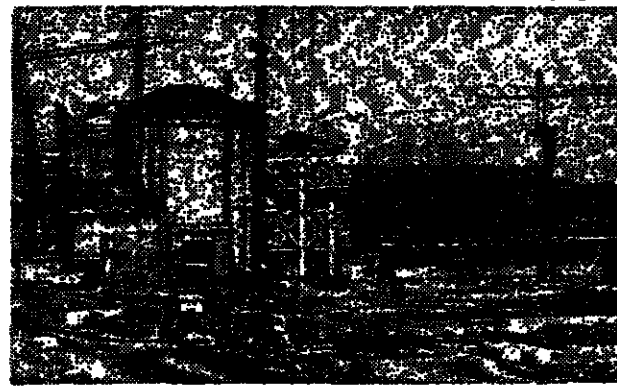
From Nuclear Steam to Nuclear Power



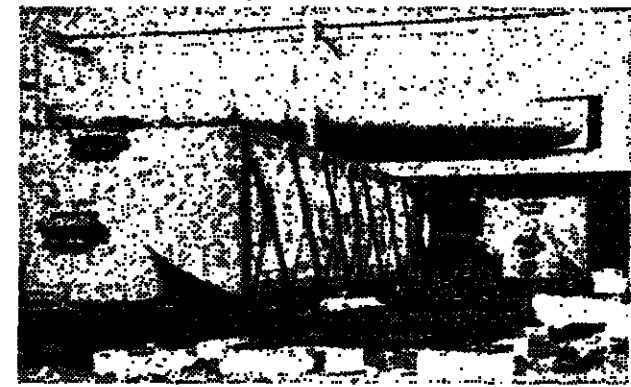
TRICASTIN 4 x 1000 MW - 4 of the 24 Impulse turbines of the French program



KOEBERG - RSA (2 x 920 MW) Turkey contract



KNU 9-10 (Korea) - Conventional island contract



MAIN YANKEE (USA) - 865 MW Changing condenser modules

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- Koeberg 1 and 2 (South Africa)
- KNU 9 and 10 (South Korea)

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Nuclear industries 2

Cost considerations enter the equation

AS THE more extreme reactions to the Chernobyl nuclear disaster begin to subside the focus of public attention has begun to shift from doubts about the safety of nuclear power to its cost.

The two questions are intimately linked. At the broadest policy level there is little chance that governments will subject society to the perceived risks of nuclear power — however small these may be claimed to be — unless the nuclear option is demonstrably much cheaper.

It is worth pausing to remember that the expected lower cost of nuclear power did not always have a pre-eminent place among the arguments in its favour. A decade ago, it was promoted as a source of power which could be made without polluting the atmosphere; it was seen as an answer to deeper anxieties about what would happen "when the oil ran out" and more generally when fossil fuels became exhausted or scarce.

Nuclear power has also been seen as an important strategic bulwark against the threat of special interest groups, ranging from British miners to the Organisation of Petroleum

By Max Wilkinson
Resources Editor

Exporting Countries. However, there has been a growing understanding that all these separate considerations can be reduced in an important sense to a single comparison of costs. For example, the argument that nuclear power is less polluting would lose some of its force if all coal-fired power stations were fitted with expensive equipment to remove sulphur from the smokestacks. Similarly, it now generally understood that fossil fuels will not be suddenly exhausted for many centuries; they will just become more expensive.

Even the possibility of another sudden increase in the oil price by Opec does not necessarily tip the balance in favour of nuclear power. Unless the nuclear option is demonstrably cheaper, some of the industrial countries might do better to spend their money on energy conservation and coal-fired power stations.

The intense public discussions over Chernobyl has also brought out the close relationship

between safety and costs. Although fundamentalist opponents of nuclear power say that it can never be adequately safe, professional debate has for many years centred on the costs of making nuclear power safe. Indeed, a very high proportion of the capital cost of modern nuclear power stations represents the price of safety.

As the level of safety demanded by public opinion is subject to such enormous changes, a large element of uncertainty is now built into the cost of new power stations. Even existing stations might require substantial capital expenditure to bring them up to some future standard of safety.

One of the most obvious lessons from Chernobyl therefore is that the cost of nuclear power is subject to much greater uncertainties than the industry is often willing to admit.

The nuclear industry throughout the world has sometimes done itself a great disservice by the spurious precision of calculations intended to show the superiority of nuclear energy. Capital costs have in the past been double or even three times the initially planned amounts.

The industry may claim that

as a result of experience these over-runs need not be repeated. And France's spectacularly successful programme has shown that new plant can indeed be built on time and to a price.

However, after the Chernobyl accident it will be necessary to take another look at the calculations which have suggested that the higher costs of building nuclear plants are more than recouped by the lower running costs.

The latest study by the Paris-based Nuclear Energy Agency* suggests that in almost all countries nuclear energy still has a decisive economic advantage over coal on the set of assumptions used. The exceptions were in parts of the US and Canada where a coal-fired station could be sited next to sources of cheap coal.

In France electricity from a new coal station is estimated to cost about 80 per cent more than from a new nuclear station over the 25-year life of the plants. In West Germany the cost might be 70 per cent more, assuming desulphurisation equipment were fitted to the coal station.

In the UK, a new coal station would produce power at 40 per cent higher cost than the pro-

posed new pressure water reactor, Sizewell B. However, a follow-on nuclear reactor would have an advantage of about 70 per cent.

These figures allow considerable margins for over-runs in the cost of building a nuclear station. In Europe, Japan and Canada the ENEA estimates that on the assumptions of its "reference case" nuclear investment costs could rise in real terms by between 33 per cent and 175 per cent before nuclear power lost its cost advantage.

There are quite impressive figures, but the assumptions behind them have to be carefully considered. Perhaps the most critical is the assumed rate of interest which is attributable to the capital cost. A real rate (after inflation) of 5 per cent is used in all countries other than France (9 per cent) and Belgium (8.6 per cent).

Some commentators believe 5 per cent is too low a discount rate, and that nuclear plants should be judged against a 10 per cent rate of return which is more appropriate to industry. Using a 10 per cent rate of return, France's nuclear stations would still have a cost advantage of about 30 per cent over coal-fired plant. However,

the UK's proposed Sizewell B would produce slightly more expensive electricity than a new coal station, while in Germany the nuclear advantage would be cut to about 23 per cent.

In the US, where capital costs have been much higher, nuclear electricity would be almost twice as expensive as power from coal.

The figures are also quite sensitive to the assumptions about coal prices over the next 30 years, which in any case are difficult if not impossible to forecast.

There must be significant uncertainties too about the cost of waste disposal and the eventual cost of decommissioning nuclear plants. Although these have been included in national cost estimates, the technocrats have been far too sanguine about the ease with which the waste can be disposed of.

In a highly-charged political atmosphere, it may be increasingly difficult for the nuclear industry to convince the public that nuclear power is in fact cheap enough to be worth the worry.

* Projected cost of generating electricity from nuclear and coal-fired power stations for commissioning in 1985 (Nuclear Energy Agency, OECD, Paris).

Scepticism over atomic reliance

France
DAVID MARSH

PROFITING from a pro-nuclear consensus which has been the envy of energy planners in Britain, the US and West Germany, Electricité de France, the state-owned utility which is in charge of the world's most concentrated nuclear electricity programme, is unlikely to face any near-term problems in continuing to extend the size of France's atomic power network.

Last year it provided 65 per cent of the country's electricity. But the overall longer-term impact, both direct and indirect, of the Soviet disaster on the French nuclear industry can only be a negative one.

Although it is much too early to talk of a break-up in the country's nuclear consensus, the accident looks likely to have planted seeds of scepticism in France over its heavy

reliance on nuclear power. This could eventually spark off a repeat of the opposition which characterised the early years of France's pressurised water reactor (PWR) building drive in the 1970s.

Public opinion in France swung round to acceptance of nuclear power for a variety of interlocking reasons. In ascending order of importance, these are: the undoubted engineering skills of the French nuclear industry; the lack of a significant French nuclear disarmament movement; skilful promotion and lobbying by the Commissariat à l'Energie Atomique (CEA) and by EDF (which dispenses large sums to secure support from municipalities close to nuclear plant sites); and the lack of alternative indigenous energy resources.

But in the wake of Chernobyl, and of the French authorities' failure to tell the people that, in spite of initial promises, a cloud of radioactivity did after all pass over the country (even at levels unlikely

to cause any significant danger to health), public opinion may be less malleable in the future. Thanks to the rapid pace of nuclear plant ordering at the end of the 1970s and the beginning of the 1980s, the nuclear industry has plenty of work in hand for already-authorized power stations for the next few years.

A total of 17 French N-plants — 14,130 Mw units, two 900 Mw and one 1,450 Mw — are currently under construction and planned to be brought into full service between 1988 and 1991, with another one under order. This adds to the present network of 44 completed plants (not all of them yet fully in industrial service) — four gas-graphite reactors, two fast breeders and 39 PWRs.

The real problem facing the French industry will be how to adapt towards the end of the decade to the run-down in recent orders. From a peak of six to eight orders of 900 Mw plants a year under the CEA's administration in the 1970s, the ordering level (now centring

on the larger 1,300 Mw and 1,450 Mw units) has fallen to three in 1982, two for 1983 and one for 1984, and just one a year for 1985 onwards.

Framatome, the French PWR company, in which the nationalised Compagnie Générale d'Electricité group has a 40 per cent stake, had earlier been pinning its hopes to export orders to compensate for the downturn in domestic business.

But successes in Belgium, South Korea, South Africa and Japan, after long draw out bargaining in China, have been realised with growing difficulty. Several developing countries which looked important potential clients five years ago have slipped from sight on cost and grounds of non-proliferation.

In April, China dashed Framatome's already-fading hopes for a follow-up order for the Daya Bay plant by announcing a decision to build two nuclear power stations.

The Chernobyl disaster, allied to this year's fall in the oil price, may have delivered the coup de grace to further plans.

Framatome is still an exceedingly profitable company by French standards. It chalked up net profits of FF 9,650m last year. But it is banking on diversifying into sectors ranging from robotics and artificial intelligence to building desalination plants to assure profits at the end of the 1980s.

To shield itself from the direct effect of the slowdown in new plant orders worldwide, Framatome is also building up increased business in nuclear maintenance — including in countries such as the US. It hopes that as the going gets increasingly tough for competitors whose home markets are hit by cancellations and falling confidence, the basic solidity of the French nuclear market should continue to stand it in good stead abroad.

Cogema, the CEA subsidiary which operates the world's only commercial reprocessing plant for PWR fuel at La Hague in Normandy, may breathe more freely because of the likelihood that competitive reprocessing projects in West Germany and Japan, the two main competitors, may now be delayed or shelved altogether.

But Cogema knows that whatever the apparent isolation of the French nuclear industry from the disruptive currents affecting the rest of the world, events which damage the international atomic business can hardly fail, in one way or another, to have an impact in France too.

Europe's nuclear power

Commercial reactors operating in W. Europe	Reactors under construction	% nuclear electricity 1985
Belgium	8	60
Finland	5	38
France	4	66
West Germany	20	31
Italy	3	4
Netherlands	2	6
Spain	8	24
Sweden	12	6
Switzerland	5	40
UK	38	19*

* Scotland 45 per cent.
Source: Forum (Forum Atomique European).

Freeze on plans

The Netherlands
LAURA RAUN

THE Netherlands' ambitious plans for at least two new nuclear power plants have been delayed, perhaps for years, by the Chernobyl disaster.

The proposal for two or more reactors with a combined generating capacity of about 2,000 Mw is among the biggest nuclear projects outside France at the moment. But the Centre-Right government of Mr Ruud Lubbers, the Prime Minister, has not yet decided whether to build nuclear plants until the Chernobyl accident is thoroughly understood. Only then will a decision be taken on whether to go ahead with the plans.

The Christian Democrat-Liberal government seems unlikely to take a more definitive stand in its new coalition accord following the May 21 victory in the general elections. The centrist Christian Democrats and the Right-of-centre Liberals have little to gain by recommending themselves to nuclear expansion at the moment. Far better to wait for the Chernobyl fallout to settle.

Mr Lubbers initially maintained a tough line, arguing that the Russian accident was no reason to halt the Dutch civilian nuclear energy programme. But the political realities of public opinion soon became clear and the tough line gave way to vaguer mumbled.

The Christian Democrats as well as the Liberals have hinted about delays of years and Mr Lubbers has even suggested that one of the Netherlands' two small, oldish nuclear plants might have to go.

The electricity utility industry has indefinitely closed its nuclear construction bureau

that was supposed to have invited bids from the industry in May for building the proposed pair of reactors. The two stations were estimated to have cost about £1.1bn and to have provided a healthy boost for the industry. Now the Dutch electricity industry is even indicating that it might drop nuclear power entirely from its energy plan and rely on other sources.

The electricity producers argue that after three years they cannot wait any longer to decide how many nuclear generators and how many coal ones to build to cover Holland's projected energy shortage over the next 15 years. The inevitable delays in the nuclear plans could well mean that the electricity producers turn to gas, coal, wind and sun.

Gasunie, the national gas utility, has warned, however, that it opposes extra sales to power stations to make up for a lack of nuclear power. Mr Lubbers' government decided in January 1985 to approve the construction of a minimum of two new nuclear power plants with a capacity of 900 to 1,300 Mw, to fill the country's energy needs by the year 2000. Parliament went along with the Cabinet's decision with amazingly little fuss given the country's long and often bitter opposition to nuclear energy.

Decades of often vitriolic public debate kept new nuclear power stations at bay, leaving the Netherlands with only a relatively small 6 per cent of its electricity generated by nuclear energy. The only two existing nuclear plants are the 450 Mw pressurised water reactor built in Borssele in 1973 by Kraftwerk Union and the experimental 50 Mw boiling water reactor built by General Electric of the US in 1969 at Dordrecht.

Yet as Siemens reported in early May, KWU had received no new orders, either domestic or foreign, so far this year. In March, China and Egypt respectively shelved and stalled power station contracts worth a total of \$380m, which KWU had entertained high hopes of winning.

At home, almost every station under construction has been under fire from environmental bodies, including the radical Green party. In the state of Hesse, Green participation in government there had in practice already ruled out a go-ahead for a third station at the Biblis complex north of Mannheim, while a decline in projections of domestic energy needs did not help the nuclear lobby.

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Since Chernobyl, political pro-

The impact of the Soviet disaster on European countries' power plans is assessed here and on page 4 by FT correspondents.

Slower response on Sizewell B

The UK
DAVID FISHLICK

MR EDDIE RYDER, Britain's chief nuclear inspector, was probably out of order when he told a small group of journalists that for the nuclear industry nothing would ever be the same again, it went on to forecast a period of reflection before further nuclear industry decisions were taken. As a senior civil servant he was making public comments which the British convention says should come from his political masters.

Nevertheless, the comments themselves were sensible and sound. They were made just as word arrived that the radioactive fallout from Chernobyl had reached Britain, 1,200 miles away. It was, he said, "the sort of accident the nuclear industry has been designing against ever since it was set up."

Ten days later Mr Peter Walker, Energy Secretary, winding up the nuclear debate in Parliament, said the government would wait not only the report of the Sizewell public inquiry but also what emerged from the International Atomic Energy Agency's report on the Chernobyl accident.

"We will then carefully discuss and debate the potentiality of nuclear energy in the years to come."

Mr Kenneth Baker, Environment Secretary, opening the same debate, had warned that Chernobyl would have a profound effect on people "who vividly have been brought face to face with the possible consequences of a nuclear accident."

What the nuclear industry appears to have lost is any prospect of a "fast track" response to Sir Frank Layfield's report on the proposed Sizewell B, on Britain's east coast, this autumn. Mr Walker has emphasised the "quality and duration" of this investigation into, in essence, the safety of nuclear power.

The government had planned to respond swiftly to findings it had every reason — from the progress of the two-year inquiry — to believe would confirm its confidence in nuclear energy. It had hoped that by early next year Britain could set in motion a new series of nuclear stations totalling 5,000-6,000 Mw, for completion by the mid-1990s.

It is unrealistic to think that the Layfield inquiry might be reopened to take account of Chernobyl. But it is certainly realistic to think that politicians will scrutinise what is expected to be an exceptionally detailed report for any misgivings it may hint at about the safety of the Central Electricity Generating Board's plans for embarking on the highly angled version of the Westinghouse Electric pressurised water reactor.

Mr Baker assured MPs that the nuclear industry "is the most regulated industry in the country, subject to no fewer than 15 Acts of Parliament and sets of regulations." This did not deter him, however, from reimposing a restriction requiring every radiation-related incident, however slight, to be reported to ministers.

It had taken three years of pleading to get a restriction first imposed in 1977 relaxed slightly in 1982, in the hope of reducing opportunities of nuclear energy's

opponents to make damaging capital.

Before Chernobyl, the industry's prospects had begun to look brighter than for several years. Two of its three main projects, the new advanced gas-cooled reactor (AGR) stations at Heysham and Torness, designed and constructed by the National Nuclear Corporation, are nearing completion, on schedule, with the industry confident that it can build a modern nuclear plant on time, as it did the nuclear factories of the 1950s. The most optimistic were even talking of power before the end of the year.

The third major project, the thermal oxide reprocessing plant at Sellafield, is being designed and project-managed by British Nuclear Fuels.

About £400m of an estimated total cost of £1.65bn has been spent on Thorp, which is on schedule for completion by 1990. In April the CEBG and the South of Scotland Electricity Boards signed contracts worth £1.6bn with BNFL to reprocess spent AGR fuel to the end of the century.

These contracts complete the order book for the first 10 years of Thorp's operations at a designed throughput of 600 tonnes a year. Mr Neville Chamberlain, the new chief executive of BNFL, described it as one of Britain's biggest capital projects which in its first decade would bring in more than £4bn of business, two-thirds of it from overseas.

The domestic power companies have also agreed to order a dry store for spent AGR fuel, as well as a new, dry, contracted hold-up in what is envisaged as a continuous reprocessing operation similar to that operated by BNFL for Magnox fuel. The dry store will hold up to a year's total output of AGR fuel in an argon atmosphere, secure from any corrosion. The £200m contract is expected to go to the NNC, for a site still to be disclosed by the power companies.

The siting of the first of a series of repositories for nuclear wastes has continued to give the industry a major headache in its relations with the British public. The situation was exacerbated by a report from the Select Committee for the Environment in March, which correctly identified the problems but incorrectly ascribed the blame to the nuclear industry when rightly it should have identified vacillation by politicians.

Its error was pointed out bluntly by Prof Paul Matthews, who heads the independent Radioactive Waste Management Advisory Committee of the Department of the Environment. In a letter to the Environment Secretary, Prof Matthews said the report "seriously underestimated the extent to which considerations of expediency and action—or inaction—specifically at parliamentary level have been responsible for the disastrous stop-go policy."

This could now prove to be a comment appropriate not just to Britain's nuclear waste policy but to nuclear industry progress overall. Nuclear construction is unlikely to proceed as fast as seemed possible pre-Chernobyl.

The economic advantage of nuclear power will be available to several of Britain's trading rivals, such as France with three times its nuclear capacity, Sweden (more than double), West Germany (double) and Japan (double) for many years longer than was expected only a month or so ago.

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West Germany
RUPERT CORNWELL

IN NO European country has the disaster at Chernobyl cast greater doubt over the future of the domestic nuclear power industry than West Germany.

Even before news of the calamity emerged on April 28, the Bonn Government faced a potent anti-nuclear lobby, although a narrow majority favoured continuation of the programme.

Now, according to the weekly magazine Der Spiegel, seven West Germans in 10 believe that no more such power stations should be built. The whole issue, sharply dividing the Centre Right Government and Social Democrat opposition, looks fated to play an important role in the campaign for the federal elections next January.

If such a finding is correct (and the public anger, bordering on hysteria, over the health risks arising here as a result of the Soviet accident suggests that it is) then the portents are grim for the West German in-

dustry, notably for the main nuclear power plant contractor, the Siemens subsidiary Kraftwerk Union (KWU).

West Germany now has 20 nuclear stations in operation. They supply some 17,200 Mw of energy annually, equivalent to over 30 per cent of the country's electricity requirements. A further five stations are either under construction or ready to go on load.

Eight more are at the planning stage, as well as a bitterly contested reprocessing plant at Wackersdorf in Bavaria, where massive and violent demonstrations have occurred since preliminary clearing work on the site began last autumn.

The safety and reliability record of West German nuclear stations, most of which have pressurised water reactors, is second to none. According to the Deutsche Atomforum, average capacity availability last year was an unequalled 85 per cent.

Nor was it by chance that Bonn was among the first western capitals to which the Russians turned, however ambiguously, for assistance after the disaster.

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At home, almost every station under construction has been under fire from environmental bodies, including the radical Green party. In the state of Hesse, Green participation in government there had in practice already ruled out a go-ahead for a third station at the Biblis complex north of Mannheim, while a decline in projections of domestic energy needs did not help the nuclear lobby.

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Since Chernobyl, political pro-

test has multiplied tenfold. Moreover, the Greens hold on present indications, to the key June 15 vote in the important state of Lower Saxony, home of another controversial site. This is the intermediary used-fuel storage facility at the so-called "nuclear park" at Gorleben, where separate demonstrations were already frequent before Chernobyl.

Now the Green Party is demanding that all nuclear power stations be closed down at once, despite government insistence that better technology and rigorous safety requirements make an accident like Chernobyl impossible in West Germany.

The Social Democrats are more cautious, speaking merely of a "future withdrawal" from nuclear power. But they are unequivocally committed to an end to what they describe as the "plutonium economy" in other words, the scrapping of only the DM 6.2bn Wackersdorf facility, due to be finished in 1994, but also the completed fast breeder project at Kalkar, close to the border with Holland.

The Government maintains that the 300 Mw breeder reactor at Kalkar will be

hooked up to the national electricity grid at the start of 1987. But the Social Democratic Government in the state of North Rhine-Westphalia — headed by Mr Johannes Rau, the party's candidate for Federal Chancellor next year, is using every legal means at its disposal to resist a start-up at Kalkar, which at a cost of DM 6.5bn has been one of the prestige projects of the German nuclear power industry.

In the face of the storm, the authorities are sticking doggedly to their insistence that West Germany will press on with its programme. There is no need for a new energy policy after Chernobyl," says Mr Helmut Riesenhuber, the Technology Minister.

Officials concerned with nuclear energy agree; and they do not try to hide their irritation at what they believe to be irresponsible exaggeration of the potential dangers. But, they concede, the post-Chernobyl climate of opinion has made the problem immeasurably more difficult.

"We'll just have to wait until the panic has died down. Then things should be easier," one of them adds. He could prove over-optimistic.

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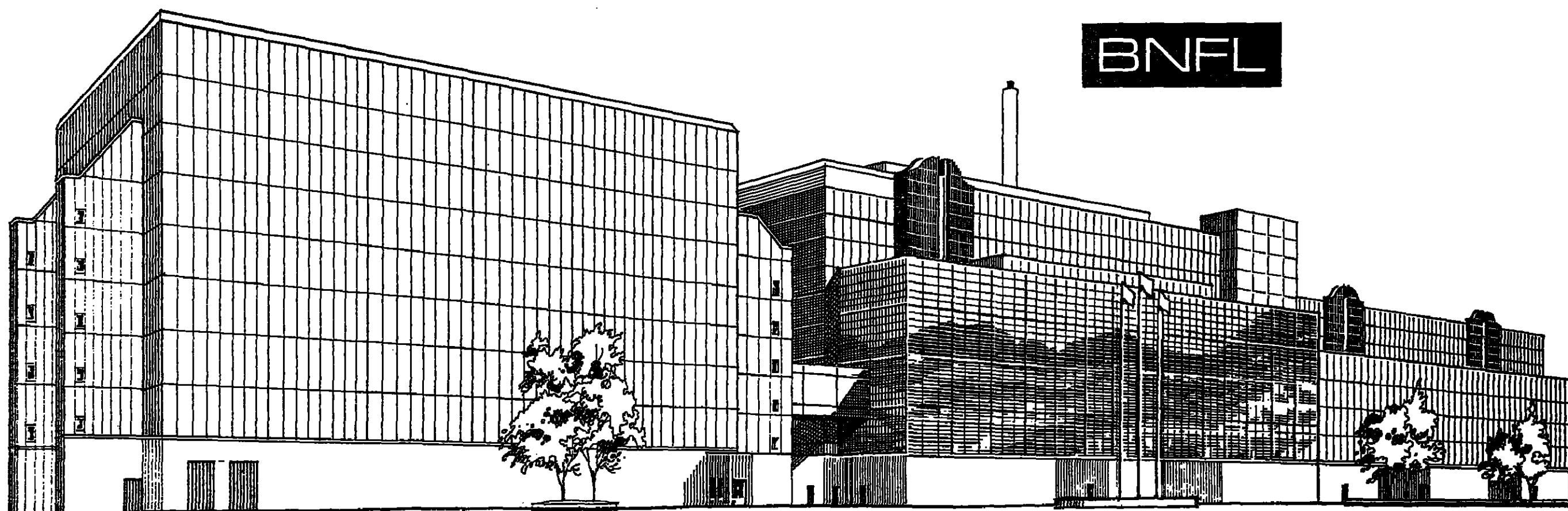
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Artist's impression of the completed Thermal Oxide Reprocessing Plant (THORP).

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

JOSEPH CALIFANO, now a director of the Chrysler Corporation and former US Secretary of Health, Education and Welfare, once described the cost of health care for the retired in the United States as a "time bomb." It is not just a figure of speech, for the financial liabilities connected with health care for the retired are truly enormous. The US Department of Labor estimates the obligation at \$125bn. Many experts think that is too conservative. Well over 80 per cent of medium to large sized American employers fund some form of health care for retired employees, and it is common to include the spouse as well.

The issue is of obvious concern to companies in Europe and elsewhere with subsidiaries in America. The pages of financial journals are filled every day with stories of planned and completed acquisitions. Lloyds Bank bids for Standard Chartered Bank, AM International makes an offer for Harris Graphics, Bowthorpe Holdings acquires Monitor Products of California—and so it goes on. There have been more than 13,000 mergers and acquisitions in the US since 1980. Whether as a result of acquisition or, indeed, the direct establishment of a subsidiary in the US, any action that involves American employees may have an emerging health care wrinkle—a massive one.

What is the price tag? Some estimates place the unfunded liabilities in individual plans from four to 50 times the amount employers are now spending annually on health benefits. If the unfunded liabilities for health care for their retired employees and for life insurance appeared on the corporate balance sheet, many companies would have a negative net worth.

In an effort to improve the financial bottom line, Bethlehem Steel Corporation initiated in 1984 a month's contribution from 18,000 retired employees toward health care for which the company had been paying the full cost. A US District Court said "no," and ordered the benefits to be reinstated when white-collar retirees filed a class action suit against the company, arguing that nothing had been said in booklets about reducing or cancelling benefits.

The older industries, like Bethlehem Steel, have been particularly hard hit as the ratio of employees to retired has undergone dramatic change. In the early 1980s, there were about 15 employees to one retired. By 1985, that ratio had dropped to about four employees to one retired.

Bad news indeed, in light of the fact that the over 65s constitute 13 per cent of the

Corporate health care

Why a time bomb is fizzing in the US

Louis Kleber highlights the hidden liability of retired employees



population, but 30 per cent of the health care bill, and their pace of spending has been nearly double that of the overall population in the last 10 years. To make matters worse, the Federal programme of Medicare for the 65 and over population covers only 45 per cent of the health care bill, and it is government policy increasingly to shift the burden to employers.

Robert F. Borsody, a partner in the national health care law firm of Epstein Becker Borsody & Green, says: "The storm clouds have arrived. Only the most naive senior executive would pretend that health care for the retired is not a major financial and employee relations issue."

A landmark case appears to be developing in a \$250m class action suit by retired employees against American General Corporation of Houston, Texas. In 1982, American General acquired the smaller NLIT Corporation of Nashville, Tennessee, a company which had continued health care for its retired members.

American General decided to cut back on medical costs by requiring \$16 to \$32 a month as a contribution from its retired employees. One complained: "People worked for years and paid their dues and expected

these benefits because they were promised."

Each side has attracted support. The American Association of Retired Persons, representing 20m members, is openly supporting the retired, while the Washington Business Group, representing over 150 corporations, is on the side of American General. An initial court ruling favoured the retired, but the case is heading for a US Circuit Court of Appeals.

Even a company undergoing bankruptcy reorganisation is not immune. When the White Farm Equipment Company tried to require retired contributions under a previously non-contributory plan, a US district court ruled that a lifetime obligation to the retired had been assumed and could not be withdrawn, even though the employer had communicated its policy that such benefits could be changed.

The shocking element in this whole scenario is that senior management is largely unaware of what is happening in the courts, of the magnitude of the problem and of the fact that they do not have carte blanche to do as they wish with existing programmes. The Washington Business Group recently surveyed 200 companies and found that 81 per cent thought they

had the right to amend or terminate plans. Not so, Rick Lee, the group's vice president-public policy, noted: "You can have only so many court precedents before you have an iron-clad rule."

Compounding the employers' dilemma is a recent ruling, No. 81, by the Financial Accounting Standards Board. It requires employers to disclose the dollar liability and other details about post-retirement health care and life insurance benefits in the footnotes to financial statements. This is strong medicine, for less than 1 per cent of medium to large size companies are pre-funding these benefits.

Who wants to see what could be hundreds of millions of dollars spelt out as a liability in the annual report? IBM, Northrop and RCA are among the few employers with some type of pre-funding arrangements.

Gerald Goldstein, president of Advance Retirement Systems, an international firm of consultants, put it this way: "Given the current interest in Europe and the Far East in acquiring US firms, it is imperative for top management to have at hand both studies and evaluation of existing and emerging health care liability for the retired. When this is done early on, it can avoid heavy time and ex-

pense in acquisitions that could be avoided in pursuing a "bad deal."

Ramon Martin-Basull, managing director of Schweppes Europe, agrees, noting that the problem is exacerbated on the Continent, particularly in France, because of the scarcity of actuaries equipped to measure liabilities and determine a course of action. Goldstein offers an idea of that liability: "Assume annual medical care cost for the average employee who retires in 1986 is \$4,000. Assume that cost rises a modest 3 per cent each year. The present value of that liability is 20 times, or \$80,000, and more than 90 per cent of the companies providing such care also cover the spouse."

Some time ago, the author participated directly in the acquisition process of three major US firms by a very large British company. The latter signed the purchase agreement without having determined the unfunded accrued liabilities of the pension plans at the American firms. Luckily, the plans were adequately funded. What if one or more of these firms, in today's environment, also had a health care commitment for its retired employees that had not been reflected in the financial statements or otherwise overlooked?

Questions such as these should be addressed: have our communications with employees been examined to determine if there is a firm or implied commitment to health care for the retired? Has legal counsel reviewed formal employee benefits plan documents with the same objective? Has an actuarial determination been made covering the current and emerging liability? Do we have a well thought-out corporate philosophy about this issue? All of these questions are pertinent, and there are more.

Magicians are fond of saying: "Now you see it, now you don't." Senior management and corporate stockholders can do without the surprise of a reverse on that statement: "You didn't see it, now you do!" The curtain is not likely to fall in this area for a long time. The show will go on and on, with the price of admission paid every day.

A British international business consultant, Ronald Hancock, has experience on both sides of the Atlantic. He sums it up: "Retiree health care problems in the US are great indeed, but techniques to solve them exist. The first step is management awareness; the solutions follow."

Louis Kleber is vice president of Advance Retirement Systems, California.

Information technology

Redressing skill shortages

Alan Pike reports on an industry-funded academic venture

A UNIVERSITY of Communications. The phrase was coined by Kenneth Baker when, as Minister for Information Technology, he received plans for the development of a novel British IT Institute at Milton Keynes.

As the newly-arrived Secretary of State for Education and Science, Baker will take pleasure in the fact that the IT Institute is preparing to admit its first students this autumn. And it is likely to be an additional source of pleasure for him that his department is not financing the project.

British Aerospace this month became the latest in a group of major UK companies to put substantial amounts of cash into the Institute in conjunction with Cranfield Institute of Technology. Other contributors are British Gas, British Petroleum, British Telecom, BICC, Cable and Wireless and the Longman Group.

Alongside the cash investors another, larger, group of companies will be contributing hardware or software to equip the institute. These include IBM, Digital Equipment, Rank Xerox, Inmos, GEC Software and Hewlett-Packard.

As befits an institution which is being financed by industry, the IT Institute will run on deliberately business-like lines. Its ownership will be based upon a share structure. It will have a board of directors and a managing director rather than a conventional academic framework. The staff, intended to grow to 150 over five years, will be employed on industrial terms and conditions of service — it is even proposed that pay should be performance-related.

Performance is certainly important. Skill shortages are a widely-acknowledged constraint on Britain's ability to take full advantage of the explosion in information technology opportunities. A report prepared for the Government last month by the Institute of Manpower Studies estimates that the market for IT products and services will grow by at least 10 per cent a year between now and 1990 — but warns that skill shortages will continue throughout this period.

The IMS report followed an investigation into information technology skill shortages which was completed last year and was chaired by John

Butcher, junior Industry Minister. One of its conclusions was that a new partnership must be formed between industry and the education system, and the IT Institute is a demonstration of these words being translated into action.

Nearly £4m has been contributed by industry to set up the institute. When it is fully operational, it will provide an annual 4,000 short courses lasting 6 to 12 months, some of which are for graduates in other disciplines wanting to become information technologists, plus places for 200 postgraduates and a small number of undergraduates. Many courses will be tailor-made to meet the needs of particular employers.

Running costs will be high. One of the guiding principles of the IT Institute is that students must have access to the most advanced equipment, and in the information technology field nothing remains the most advanced for very long. About £2m a year will be required to maintain a regular equipment updating programme. One of the criticisms

Shareholder

which some industrialists behind the Milton Keynes initiative make of information technology teaching at other UK universities and colleges is that equipment is often out of date, meaning that supposedly qualified recruits cannot be put to work until they have been retrained.

Cranfield Institute of Technology is entering the project as one of the shareholders, although it will be for the IT Institute board to decide how to run the venture.

"The difficulty with industrial support for higher education in Britain is that organisations usually make endowments on a once-and-for-all basis," says Sir Henry Chilver, vice-chancellor of Cranfield. "Getting continuous investment is one of the biggest problems facing higher education."

"The teaching of information technology subjects, with the short life of equipment, requires continuous investment and that is why we need to run the institute as a business. Proceeds will be ploughed back into the business to provide new resources."

Sir Henry does not pretend that the IT Institute, although

an important initiative, will on its own overcome the information technology skills shortage which Britain faces. "There is room for many other such initiatives. What I believe we are seeing is the shape of things to come — the first of a new generation of high-technology teaching institutions working in close collaboration with industry."

Cranfield is no newcomer to collaboration with industry. It currently has links with more than 1,000 industrial organisations, and Cranfield itself has a highly business-like structure with each department paying its own staff, letting campus space, and being expected to be financially viable. About 15 per cent of Cranfield's income is generated overseas with, in many cases, staff going to the customer-nation rather than bringing students to Britain.

The IT Institute is therefore not simply a good-hearted gesture by the Cranfield authorities to help tackle a national skill shortage problem. It is central to the institution's own strategy to develop and consolidate its financial and academic base through industrial links. Another project, the CIM Institute—an independent centre for computer-integrated manufacture—was established earlier this year and a biotechnology institute, on similar lines to the IT one is under consideration.

These developments reflect Sir Henry's view that higher education is an "enormous growth industry" in which British institutions can win a handsome share provided they organise themselves properly.

"This means structuring institutions in a way which gives them the best chances of success, as we have tried to do with the IT Institute. The teaching of history and information technology are different businesses in which you cannot apply the same norms. If we try to, we may be inhibiting the success of both."

"Higher education has to be world-knowledgeable. We at Cranfield relate to all the leading companies in the world in our fields of interest. Cozy relationships between universities and their local industries are probably not good for any of them, because they can divert attention from some of the most major international developments."

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3. Organization, management and experience of project personnel.
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SUBSCRIPTION RIGHTS REPRESENTED BY COUPON No. 10 DETACHED FROM THE EXISTING SHARE CERTIFICATES WILL BE QUOTED ON THE BRUSSELS - AMSTERDAM - PARIS - LUXEMBOURG STOCK EXCHANGE. APPLICATION HAS BEEN MADE FOR AN OFFICIAL LISTING FOR THE NEW SHARES ON THE STOCK EXCHANGES MENTIONED ABOVE AND IN SWITZERLAND. THE NEW ISSUE PROSPECTUS IS AVAILABLE AT THE OFFICES OF THE REGISTRAR OF COMPANIES HAS BEEN DEPOSITED AT THE REGISTRY OF THE BRUSSELS COMMERCIAL COURT ON MAY 15th 1986.

Repeat Notice of Redemption

Province of Nova Scotia

U.S. \$25,000,000

14½ per cent. Debentures due 1988

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the above-described Debentures (the "Debentures"), Province of Nova Scotia has elected to redeem all of the outstanding Debentures on 30th June, 1986 at the redemption price of 100% per cent. of the principal amount thereof, together with accrued interest to 30th June, 1986.

On 30th June, 1986 the Debentures shall become due and payable. Debentures should be presented for payment together with all unexpired coupons, failing which the amount of the missing unexpired coupons will be deducted from the sum due for payment. Payments will be made in United States dollars at any of the offices listed below.

Coupons due on or before 30th June, 1986 should be detached and collected in the usual manner.

On and after 30th June, 1986, the date fixed for redemption, interest on the Debentures will cease to accrue.

Province of Nova Scotia

By: Union Bank of Switzerland,
Principal Paying Agent

Dated: 31st May, 1986

Union Bank of Switzerland
Bahnhofstrasse 45
CH-8001 Zurich
Switzerland

The Bank of Nova Scotia
Trust Company of New York
67 Wall Street
New York, N.Y. 10005

The Bank of Nova Scotia
Scotiabank House
33 Finsbury Square
London EC2A 1BB

Union de Banques Suisses
(Luxembourg) S.A.
35-38 Grand Rue
B.P. 134 L-2011 Luxembourg

BRASCAN LIMITED Class "C"

International Depositary Receipt (IDR)

Issued by
Morgan Guaranty Trust Company of New York
Trust Office
Brussels Office
A distribution of Can\$20.00 per share, less any applicable taxes and fees will be payable on or after June 7, 1986 upon presentation of Coupon No. 39 at any of the offices of Morgan Guaranty Trust Company of New York:

- New York, 30 West Broadway
- Brussels, 50 Avenue des Arts
- Paris, 14, Place Vendôme
- Frankfurt, 46, Mainzer Landstrasse
- Zurich, 36, Stockenstrasse

and Banque Générale du Luxembourg, 43 rue Aldringen, Luxembourg

ENGELS-HOLLANDE
BELEGINGS TRUST N.V.
Oraal en schriftelijk
PARTICIPATION CERTIFICATES
(Incorporated in the Netherlands)

NOTICE IS HEREBY GIVEN that a sum of 100,000,000 Dutch Guilders (100 million) has been allocated to the purchase of shares in the company.

The dividend will be payable as follows:
1. To the holders of the shares in the company.
2. To the holders of the shares in the company.

To the holders of the shares in the company who are subject to the provisions of the law of 1912 on the subject of the shares in the company.

To the holders of the shares in the company who are subject to the provisions of the law of 1912 on the subject of the shares in the company.

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To the holders of the shares in the company who are subject to the provisions of the law of 1912 on the subject of the shares in the company.

Dar Al Handasah Consultants
(Share & Partners)

REPUBLICA POPULAR DE ANGOLA

PUBLIC INVITATION TO TENDER FOR THE
TURN KEY CONSTRUCTION AND TREE
YEAR MANAGEMENT AGENCY OF
A CEMENT PLANT

1. The Government of Angola's cement-making enterprise of Angola-Cinangola UEM, 42-2nd Floor, Avenida 4 de Fevereiro, Luanda, 71196/7, telex 3142 CIMENTO AN, invites organisations who are experienced in the design, construction and management of cement manufacturing plants to tender pursuant to their Conditions for Tender for the Turn-key Construction of a 2300 tonnes per day dry process kiln, known as Kiln 4, and ancillary works and the management of their whole plant of approximately 4300 tpd at Luanda under a 3 year Agency Contract.

2. Invitations to tender are restricted to organisations whose country is a member state of the African Development Bank's group of countries which currently include all fifty independent African states, Austria, Belgium, Brazil, Canada, People's Republic of China, Denmark, Finland, France, Federal Republic of Germany, India, Italy, Japan, Korea, Kuwait, Netherlands, Norway, Portugal, Saudi Arabia, Spain, Sweden, Switzerland, United Kingdom of Great Britain, United States of America and Yugoslavia.

3. The location of the plant is some 12 kilometres to the north east of the city of Luanda near Pontas das Lagostas and is directly adjacent to the natural deposits of the main raw materials of limestone, clay and sand, but the gypsum deposits are situated 80 kilometres northwards.

4. The tender documents create an integrated bid comprising:
(a) The provision of management services to act as the agent of Cinangola in the taking over, management and operation of the total plant after the expiry of the existing management agency in some four years hence subsequent to the turn-key completion of Kiln 4, and

- (b) The design, construction, testing, commissioning, completion and maintenance of Kiln 4 and its ancillary works, utilising as much as is economically possible the components of the existing 1500 tpd wet process mechanical and electrical plant of Kiln 4 delivered to the site in 1975 but not assembled or erected, to produce after its rehabilitation and conversion to the dry process, 2300 tpd with guarantees in respect of production and energy consumption and

- (c) The provision of loan capital finance of not less than 30 per cent of the value of the Tender Sum for the Turn-key Contract, supported by the guarantee of the Banco Nacional de Angola with respect to capital and interest.

- (d) Elaboration and the submission for evaluation of a study on future prospects for the exportation and selling of Kiln 4 production on the exterior market.

5. The time for completion of the Turn-key Contract will be 36 months.

6. The specific legal form of the Contract will be governed by the laws of the Republica Popular de Angola.

7. The date for collection of Tender and Contract Documents, upon evidence of having paid the sum of US\$ 2000 as a non-refundable payment, is 16 June 1986.

8. The location for the collection of the Conditions for Tender and the Tender and Contract Documents is Dar Al-Handasah Consultants, (Share and Partners), 91, New Cavendish Street, London, W1, United Kingdom, Tel: 01-637-9622, Telex: 27187 DARSANG.

9. The non-refundable payment should be made to Dar Al-Handasah Consultants (Share and Partners).

10. The Tenders are to be submitted to arrive at the offices of Dar Al-Handasah Consultants (Share and Partners) at 91, New Cavendish Street, London W1, United Kingdom not later than 12 noon local time on 17 October 1986.

Cinangola UEM Luanda Angola Project Reference An8136/1

ANNOUNCEMENT NO. 7/86

Dubai Municipality invites pre-qualification submissions from suitably qualified and experienced Consultants, for the Study of Toxic and Hazardous Substances in the Emirate of Dubai.

Submissions should particularly mention experience in the Middle East and other sub-tropical regions and the curricula vitae of the staff to be employed in the study must be given.

If the successful Consultant is not already registered in Dubai he will be expected to set up an Office there for the duration of the Contract.

The application must be submitted in a plain envelope or package closed and sealed with red wax, without the identity of the applicant, and shall be addressed to:

DIRECTOR
DUBAI MUNICIPALITY
P.O. BOX: 67, DUBAI, U.A.E.

The envelopes or packages shall also be endorsed as follows:

ANNOUNCEMENT NO. 7/86
STUDY OF TOXIC AND HAZARDOUS SUBSTANCES
IN THE EMIRATE OF DUBAI

and deliver to the Office of the Solid Waste Manager, Dubai Municipality by 1200 noon on 28/6/1986. Any submission received after that date will not be accepted.

Dubai Municipality reserves the right to accept or refuse any application without stating the reasons.

Director
DUBAI MUNICIPALITY

NATIONAL PROVIDENT FUND (OF NEW ZEALAND)

STUDY OF INFORMATION PROCESSING SYSTEMS AND SERVICES

REGISTRATION OF INTEREST

Applications are invited from suitably qualified firms to carry out a study leading to the development and coding of a strategic plan covering the information systems and services for the National Provident Fund (NPF) into the 1990s. The fund is responsible for the management of superannuation schemes, their investments, and a range of other financial intermediation functions.

The objectives of the study are:

- To determine the information and data processing requirements of the NPF within both head office and local offices over the next five to ten years.
- To review the existing systems and recommend any improvements which could be put in place immediately.
- To consider the technological options available and the probable cost of providing an on-line integrated system (covering information collection, entry, processing, analysis, storage, retrieval, output, communication and dispatch) and levels of service for all user groups and clients.

To recommend an overall strategy and to develop, and cost a prioritised and phased plan (including staffing and training requirements), for providing and managing efficient and cost effective processing and information systems and associated services, into the 1990s.

In replying, applicants must demonstrate expertise in this type of study — particularly by reference to previous similar projects in the area of the NPF's responsibilities.

The ability to complete the study according to a precise timescale will be a major consideration. It is expected that the study will commence towards the end of September 1986, and that only firms able to meet this start date will apply.

Applicants registering interest must supply resumes of the personnel who would be assigned to the project.

A shortlist of suitable prospective tenderers will be selected from those responding to this invitation to register their interest. It should be noted that this invitation is preparatory to the issue of detailed tender requirements, and that tenders will be sent only to those firms shortlisted.

Registrations of interest must reach:

NATIONAL PROVIDENT FUND
1 The Terrace, Private Bag, Wellington, New Zealand - Telex: N637189
Mon. to Fri., 9.30-5.30
Further information relating to this study may be obtained from:
Mr M. Pyndram or The NPF Information Systems Development Team
Phone: 04 4 722-733, Ext. 623 or 718

Art Galleries

ANDREW WYLL GALLERY, 17 Clifford Street, London W1. THE WATER-COLORS OF SAMUEL JACKSON (1794-1859). A Loan Exhibition. The City of Bristol Art Gallery, 9.30-6.00 Mon-Fri., until 18 June. Admission Free.

LEGER, 13 Old Bond Street, ENGLISH PICTURES FOR THE COUNTRY HOUSE. Mon. to Fri., 9.30-5.30.

ONELL GALLERIES 22 Bury Street, SW1. Tel: 01-839 4374. EXHIBITION OF MARINE PAINTINGS 2nd June-22nd June. Mon-Fri 10-5.30. Sat 10-1.

Personal

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EVY has offered the others because of a policy of let play and wait for money. Supper from 10-11.30 pm. Disco and go machine, numerous hotspots, excellent atmosphere, 169, Route 32, W1. 01-734 0827.

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IMPORTANT NOTICE

Notice to holders of Bearer Depositary Receipts ("BDRs") issued by Hambros Bank Limited ("Hambros") in connection with the capitalisation issue of 1 new share of Yen 50 each of G. Itoh & Co Ltd ("the Company") for every 10 shares held on the record date of 31st March 1986.

The new shares will rank for all dividends paid in respect of period commencing on and after 1st April 1986. Applications will be made to the Luxembourg Stock Exchange for quotation of the new BDRs resulting from this capitalisation issue. BDRs on the Luxembourg Stock Exchange were listed at capitalisation issues on 27th March 1986.

Entitlement to the new BDRs should be claimed by lodging Coupon No. 45 at the Stock Counter of Hambros Bank Limited, 61 Bishopsgate, London EC2P 2AA or at Banque Internationale Paribas S.A., 2 Boulevard Royal, Luxembourg during normal business hours on and after the date of this advertisement. Coupons must be lodged on the appropriate facing form, which may be obtained from the above addresses.

Against lodgement of the coupons Hambros will issue new BDRs and these in turn will be exchanged for BDR Certificates cum Coupons No. 45 within five working days. Under the current Japanese Commercial Code the minimum BDR Certificate issuable is 100 Japanese units (representing 1,000 shares of Yen 50 each). Any entitlement to lesser amounts will be settled in due course by the conversion of the proceeds of the sale of the underlying shares of Yen 50 each, amounts of less than 5,000 or the Yen equivalent will not be distributed.

HAMBROS BANK LIMITED
2nd June, 1986

Viking Resources International N.V.
Curacao, Netherlands
Antilles

Notice of Annual General Meeting of Shareholders

Notice is hereby given that a General Meeting of Shareholders of Viking Resources International N.V. has been called by the Manager, Caribbean Management Company.

The Meeting will take place at John B. Gonsalves 6, Willemstad, Curacao, Netherlands Antilles on 25th June, 1986 at 10.00 a.m.

The agenda may be obtained from the offices of the Company at John B. Gonsalves 6, Willemstad, Curacao or from the Paying Agent mentioned hereunder.

Shareholders will be admitted to the meeting on presentation of their certificates or of vouchers, which may be obtained from the Paying Agent against delivery of certificates on or before 18th June, 1986.

Caribbean Management Company
Willemstad, Curacao,
2nd June, 1986.

Paying Agent:
Person, Heideg & Pierson N.V.
Hennepoort 214,
1016 BS Amsterdam.

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Medea/Lyric, Hammersmith

Martin Hoyle

John Burgess's Aegaeus is a shrewd, bearded veteran (the part can often seem fatuous); Robert Reynold's urgently-spoken Messenger deserves better than to be forced to mime the death of Medea's rival like the contestant in a local poetry-reading competition. The production sometimes opts boldly for a near-operative stand-and-deliver style. Iona McLeish's costumes provide the vengeful sourceress with a climatic silver sunburst outfit that seems to anticipate "Die! Holle Rache" or at least an Yma Sumac shriec. Much of the theatricality, some good theatre.

It is extraordinary how Ibsen's dissection of social and moral hypocrisy still carries so theatrical a punch. That Pastor Manders should consider a fallen man to be incomparable to this stigmatised fallen woman remains a matter for an audience's bated breath.

David Murray

Plowright out

Exhaustion has forced Rosalind Plowright to withdraw from the title role of *Mary Stuart* in the English National Opera production which opens at London Coliseum on Wednesday. Greek soprano Jenny Drivalva replaces her, singing in Italian, for the first three performances (June 4, 10, 14, with English soprano Faith Elliott taking over for the rest of the run (June 16, 19, 21, 24, 27).

Music

Tchaikovsky, Borodin, Mussorgsky.
Musikverein, Brahms Saal. (Mon).
Leona Holburg Orchestra, conducted
by Gert Hofbauer, waltzes and light
opera. Kopferhaus (72 12 11). (Tue).
Leona Symphony Orchestra, conduct-
ed by Hans Vook. Schreker, Berg

The last of Edward James

meanwhile at Christie's in Amsterdam, there was a record for any work of art auctioned in the Netherlands—£505,641 for a still life by the Dutch 17th-century artist Jan Davidz de Heem. A village scene by Pieter Brueghel the Younger made £202,256.

Regency and Baroque pieces to made £202,258.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
 Telegrams: Finantime, London PG4. Telex: 8954871
 Telephone: 01-248 8000

Monday June 2 1986

Lawyers cling to old rules

THE FIRST Annual Conference of the Bar, held last week, was convened to counter the rising tide of public criticism of the legal profession. It did not achieve its purpose. On the contrary, this symposium of special pleadings, however brilliant, went against the grain of those who have to pay in terms of money, delay and managerial time for the Bar's monopoly of courts and the solicitor's monopoly of clients.

Nor did it gain the Bar any sympathy from those who, though not directly affected by the restrictive practices of the legal profession, are aware of the damage done to the economy—and to society as a whole—by putting the judicial resolution of disputes out of reach of most people, and of the escalating costs of legal aid.

The Bar used the opportunity of the conference to attack recent attempts to make the administration of justice more efficient, such as cutting by the Law Lords of the Government's proposals for reform of patent litigation, and the plea by 100 MPs for the establishment of a family court and even the proposals for a simpler and faster disposal of personal injury claims, supported by the Lord Chancellor.

This negative attitude to change seems to stem from the short-sighted view that the well-being of the profession depends on its monopoly of the courts and on outdated procedures which allow the barrister to stretch his oral pleadings over days and weeks—keeping in court his expensive number, junior, solicitors, managers and experts. The client has to pay for all their time—and the taxpayer pays for the time of judges.

Direct access

This view of the world is no longer shared by the younger generation at the Bar, which realises that to survive the legal profession will have to improve its efficiency and learn to live in a competitive environment.

The main argument of the leaders of the Bar is that it provides specialist advice by the generalist solicitor. This is no longer true. The training

of solicitors is more demanding than that of barristers. City law firms now have more specialists in the field of business law than the Bar. They can well look after the interests of their clients in the High Court when they appear in chambers, without barristers. It is ridiculous to assert that the barrister is better equipped to appear in a court than an experienced solicitor.

Any deregulation of the profession would give barristers direct access to clients; this would probably more than compensate for the loss of the monopoly of higher courts. Some members of the English Bar have already had a taste of working with large clients—accountants and insurance companies—for example—without the intermediary of solicitors, and they like it.

Restrictive practices

Unfortunately, the movement for reform within the Bar is not helped by the attitude of the Government as revealed by Lord Hailsham's opening speech at the Conference. The Government's opposition to a more competitive environment within the legal service was already evident in its response to the report of the Royal Commission on Legal Services, three years ago. However, much has happened since then. The need to streamline the legal service and make it more efficient has been made urgent not only by developments in the City but even more by the increasingly difficult task of maintaining law and order while preserving the individual rights of the citizen.

The profession has so far succeeded in enforcing its restrictive practices. The access of solicitors to higher courts could be opened by the college of judges, but by statute, these are selected exclusively from barristers. This rule ought to be changed.

No statute, however, prevents the direct contact between clients and barristers. This restrictive practice, doubling costs and delays, is a suitable case for reference to the Monopolies Commission. The Director General of Fair Trading, Sir Gordon Borrie, should consider this possibility.

Africa's strong case for help

A LECTURE in Reagonomics by the US Secretary of State, Mr George Shultz, and a homily from Sir Geoffrey Howe are not what African states meeting at the United Nations last week to discuss the continent's economic crisis either expected or deserved from two influential aid donors.

All agree on the gravity of Africa's condition. What is at stake is the credibility of western-inspired reforms adopted by more and more African countries. They are finding that compliance with policies advocated by the World Bank and the International Monetary Fund (IMF) and backed by western governments are not in themselves enough to generate an economic recovery. Substantial additional resources are required to restore run-down factories and infrastructures, while ways have to be found to ease the burden of the continent's external debt. The failure last week of western countries to tackle this fundamental problem puts in jeopardy the progress that has been made.

Economic adjustment

The clearest warning that the recovery programme for the continent was in danger came earlier this year from the World Bank itself. In a report on financing the African recovery, the bank, whose earlier three analyses of the crisis have provided the blueprint for the reform and recovery programme drawn up by African states for the UN session, declared: "Africa's attempts to help itself will fall without additional resources in the form of new aid and debt relief."

To continue its progress towards economic adjustment, says the bank, low income countries in Africa will need at least \$11bn a year in concessional flows during 1986-90. Allowing for existing aid commitments, a gap of \$2.5bn remains. Multilateral agencies could at best be expected to fill \$1bn of this gap, says the bank, assuming a successful \$12bn eighth replenishment of the International Development Associa-

tion (IDA) and assuming that low income Africa receives the bulk of the \$3bn not being available from the IMF's trust fund.

Even for those countries which are taking the IMF and World Bank medicine the picture is bleak. Zaire, singled out for praise by Mr Shultz, has in recent years been a net exporter of capital as it struggles to meet debt commitments at the cost of much needed infrastructural projects. Repayments by Ghana to the IMF are the main factor in boosting the country's debt service to over 50 per cent in the next three years—an amount which would require a much longer time scale over which recovery policies can take effect. Zambia faces the prospect that debt servicing—even after rescheduling—will consume more than 50 per cent of export earnings in the medium term.

Efficient spending

Undoubtedly there are reforms which both donors and recipient governments have yet to implement. Co-ordination among donors remains weak, while real effective exchange rates in low-income countries are still 15 per cent higher today than in early 1970s, leaving most national currencies overvalued. Many African governments, short of skilled manpower, have great difficulty in spending efficiently the existing funds available. Ghana cannot disburse more than a third of the aid available because of its cumbersome bureaucracy, lack of skilled personnel and the complex procedures of donor governments.

Yet these reforms in themselves are not enough. Nor does the answer lie in Mr Shultz's suggestion that given "individual initiative" and the creation of a favourable investment climate, Africa can put itself back on its feet using little more than existing resources.

The call by African countries for a major restructuring of external debt and greater support for reforms already under way deserves a more sympathetic response.

JOHN C. FEMBERTON, a top Rank Xerox executive, thought some of his salesmen had lost their touch. His West German subsidiary had had a drastic slide in profitability.

Time and again, against particular Japanese contenders in the photocopier market, he recalls, "We'd all be in for a deal, and suddenly the business went. Our guys would get all the way, and then couldn't do the deal."

Early last year, a contract with a major German company was shared by a distributor of copiers made by Japan's Mita. "The prices were so extraordinarily low," recalls Mr Femberton, "it was difficult to see how they could make any money."

That was the last straw. The transaction triggered the largest—and perhaps the most significant—dumping case yet brought before the European Commission which is expected to result this month in dumping duties on Japanese copiers imported into the EEC. The Commission will not comment, but about \$1bn worth of machines imported annually are likely to be involved.

The Commission is expected to find dumping margins of up to 40 per cent, though the duty imposed would be less.

Already the threat of tariffs has unleashed a rush of defensive activity by Japanese producers, which rely on exports to absorb fully 85 per cent of the copiers they make. For example Canon plans to add, and Ricoh and Toshiba to begin, copier production in Europe while another defendant, Minolta, recently served up a controlling interest in one of the few remaining European copier producers.

Not that this activity betrays any admission of guilt. As one executive insists: "We are exporting at fair prices, so any allegations are without foundation." The case, mounted by Rank Xerox and four other European copier makers, is among a number of recent anti-dumping actions taken by the Commission against Japan, in particular, under the General Agreement on Tariffs and Trade (GATT).

Fuelled by fears of Community unemployment and technological inferiority, the actions have sought to raise the price of Japanese imports from outboard motors to electronic typewriters.

Not everyone, however, believes such moves hold long-term benefit for European industry. They increase the risk, argues Mr Christopher Norral, attorney with Forrester & Norral in Brussels of augmenting protectionist sentiment elsewhere, "notably the United States," and possibly "against the Community."

There are other dangers, experts say. While European makers have the new offshore production, will increase Japanese manufacturers' costs and thereby prop up prices, it could have an opposite and far-reaching effect on the Japanese market, according to Mrs Monica Camahort David, a leading industry analyst with Dataquest in Cupertino, California. "This has worldwide implications," she says. "Increased production in Europe means a huge increase in world manufacturing capacity."

She agrees Japanese producers would be distanced from special supplier relationships and manufacturing efficiencies at home. But she says the net effect of the over-capacity would be to "exacerbate the market's already excessive price pressures."

Those price pressures are the result of Japan's entry into the photocopier business a decade ago. The business was launched by Xerox Corp in the 1960s when it commercialised the xerographic process invented by Chester Carlson in 1938. But as Xerox moved up-market, building ever faster and more highly-featured machines, with higher sales margins to match, it tended to neglect the low end of the market. The low-end machines which it does sell are supplied by its Japanese affiliate Fuji Xerox.

Then, when the Xerox patents expired in the 1970s—in a scenario similar to a number of industries including British motorcycles—competitors swept into the low-end of the market. And the most successful among them were the Japanese.

Photocopiers: the EEC's anti-dumping investigation

How Xerox upped the ante

"They saw they could enter at the low end with a simpler machine," says Mr Richard Harwood, research director at stockbrokers Scott Giff Layton, now part of Smith New Court. "They used commodity components," whereas Xerox had favoured custom-made designs. And, importantly, "because the technology was simple, non-specialist dealers could service their machines," giving the Japanese a wider range of distribution and marketing options.

Japan's lower cost machines sold in high volume, giving the producers produced economies of scale that other contenders could not match. Some were driven out of the business altogether. Both Pitney-Bowes and IBM in the US dropped production, opting instead to distribute machines made in Japan by Ricoh and Toshiba.

With so much of the company riding on reprographics, dropping production was not an option for Xerox. "It had to fight off the Japanese on the factory floor."

In a major corporate effort beginning about five years ago, the company reduced design time from initial concept to production from, it says, six to two or three years, and cut unit manufacturing costs to develop an entirely new line of mid-volume machines called the 10 Series, unveiled in 1984.

The feat was widely praised, and most observers say it at least stemmed the erosion of market share to Japanese producers. Xerox still dominates in the mid-volume sector, as well as at the high end of the market, analysts say. And they add that, even though volumes are lower, margins are much

higher, with the result that Xerox can still claim between 30 per cent and 40 per cent of the total world photocopier revenues of \$30bn to \$35bn, including sales, service, rentals and supplies.

In the anti-dumping case, Xerox, with \$9bn in 1985 revenue, is taking its battle against the Japanese on to a new plane. To the surprise of some, it is making clear that it is willing to compete with a profit margin as low as 10 per cent on its core business in mid-volume copiers.

Rank Xerox, with some 80 per cent of its sales in Western Europe, says the mid-volume sector accounts for half of its revenues. The company claims a 14 per cent share of copier sales by volume in Europe, just under a third of the world market.

Although the action was initiated by Rank Xerox, the company is 51 per cent owned by Xerox and is managed much as a wholly-owned subsidiary. Top management approval from Xerox in the US was given because Rank Xerox "was abiding by EEC requirements and their Japanese competition was not," says Mr William F. Glavin, Xerox's European chairman.

After the German sales loss, CECOM in one case cites Toshiba as charging 38 per cent more at home for a copier that competes directly with a Rank Xerox machine in Europe. CECOM alleges that the extra revenue from higher-priced sales in Japan means Toshiba can undercut Rank Xerox by 30 per cent in Europe.

If the Commission concurs, Toshiba would have to pay a dumping duty of 20 per cent, in addition to regular import duties on the product. Just last year, the Commission saddled Japanese typewriter imports with dumping duties of up to 35 per cent. Indeed, the action at the time was a key incentive in getting CECOM started, and the group quickly signed up Cologne lawyer Dr Dietrich Ehle, closely involved with the typewriter case.

Meanwhile, the Japanese have curbed their natural allies among the many European companies that sell their copiers through a multi-faceted distribution network including sourcing, private label and their own marketing companies. Gestetner, selling Mita copiers through subsidiaries worldwide, argues that tariffs

will increase prices to consumers, dampening demand and forcing cuts in sales, servicing and marketing staff. "There would be net job losses in the EEC," says Tim Hammers, marketing planning manager at Gestetner International in London. "Tariffs would have a serious impact on our business."

The latest scramble by Japanese producers has been to set up European production. Market leader Canon, in Europe for a decade with a German plant and later one in France, says it is expanding in Germany to cover up to 50 per cent of European sales by year end. Toshiba has a production joint venture with French chemicals maker Rhone-Poulenc, and Mita is covering its bets by producing in Hong Kong, hoping products made there will be exempt from any EEC tariffs. Ricoh, adding a copier line to its UK plant, says a decision on further European production "depends on how much tax is imposed."

In the most ironic twist, Minolta engineered a 75 per cent stake in Development party to the anti-dumping complaint. "They were looking to take advantage of our product planning, and Minolta gets access to Development's production capacity," says Mr Richard Rosser, marketing services manager at Minolta UK.

European makers complain that most of the plants are simply to circumvent duties and will be used for assembling imported parts rather than for producing copiers from scratch.

Some executives say the European Commission is already considering extending tariffs to cover photocopier parts. The Commission will not comment. Rank Xerox executives say they are prepared to start all over again, levying an anti-dumping complaint on parts if necessary to stop what it believes is Japan's crusade to "buy the market."

Xerox has already diversified into office automation and other businesses to reduce exposure in reprographics. But in its trade law actions against Japan, it has shown the lengths to which it will go to maintain what is still a major hold on the market it created.

By Jane Rippeteau

respectively. In Europe, Gestetner did the same with Mita.

Survivors include IBM and Kodak, but both manufacture just for the very high-end segment that Japan has not strongly penetrated. And in a widening trend toward new distribution alliances, the Japanese began marketing Canon machines. In the end, Japan's tactics have secured its producers a better than 90 per cent share of world copier shipments, according to Mrs David of Dataquest. They include a hot, new, very low-end category called personal copiers.

The pressure on Xerox's profitability was also severe. Competition, along with slower industry growth, drove prices down "about 10 per cent per annum for 10 years," says Mr Derek Balch, an analyst with Rowe & Pitman. And, having ceded the low end of the market to the Japanese, Xerox soon found those same competitors flooding its market, which it had long been a stronghold in the middle and upper ends of the market. Especially threatened was its core business in "mid-volume" machines of some 40,000 to 80,000 copies per month.

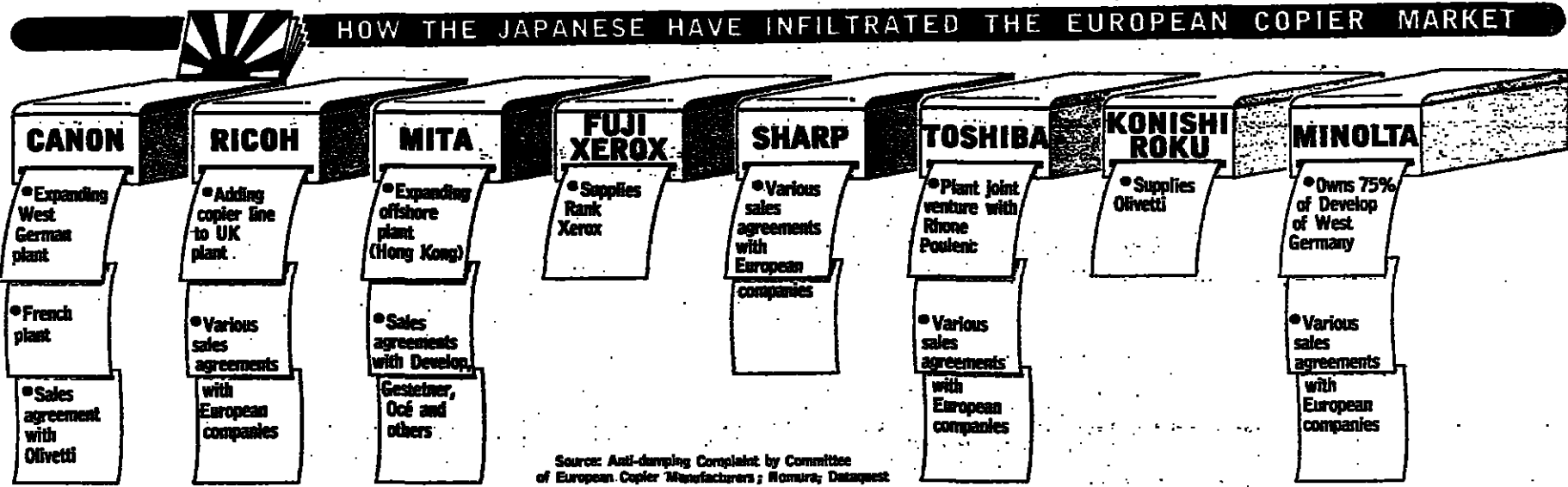
higher, with the result that Xerox can still claim between 30 per cent and 40 per cent of the total world photocopier revenues of \$30bn to \$35bn, including sales, service, rentals and supplies.

In the anti-dumping case, Xerox, with \$9bn in 1985 revenue, is taking its battle against the Japanese on to a new plane. To the surprise of some, it is making clear that it is willing to compete with a profit margin as low as 10 per cent on its core business in mid-volume copiers.

Rank Xerox, with some 80 per cent of its sales in Western Europe, says the mid-volume sector accounts for half of its revenues. The company claims a 14 per cent share of copier sales by volume in Europe, just under a third of the world market.

Although the action was initiated by Rank Xerox, the company is 51 per cent owned by Xerox and is managed much as a wholly-owned subsidiary. Top management approval from Xerox in the US was given because Rank Xerox "was abiding by EEC requirements and their Japanese competition was not," says Mr William F. Glavin, Xerox's European chairman.

After the German sales loss, CECOM in one case cites Toshiba as charging 38 per cent more at home for a copier that competes directly with a Rank Xerox machine in Europe. CECOM alleges that the extra revenue from higher-priced sales in Japan means Toshiba can undercut Rank Xerox by 30 per cent in Europe.



Midland's man in Japan

It is not every day that a 57-year-old Japanese businessman is chosen for a senior job in a UK clearing bank or any UK bank for that matter. But Katsuhiko Yoshida, currently head of Midland Bank's Japan operations, has had more than 35 years' experience working for foreign banks and is looking forward to spending some time in England.

Yoshida will shortly become a corporate finance director for Midland in London, with direct responsibilities for Japanese corporate clients on an international basis, specialising in the UK. A Citibank man from the start of his career until two and a half years ago, Yoshida is one of the few Japanese executives who seems to have successfully straddled the culture gap between Japan and the West.

His most important skill? Interpreting Japanese corporate behaviour to his western colleagues. "You can't expect direct answers, or direct questions when you first meet a potential Japanese client," he cautions.

As an architect of some of the financing deals done for Nissan's new plant now under construction in the UK, Yoshida anticipates a "boom" in Japanese investment in Europe and the UK. "So far, it has mainly been sales-related investments. But now we are going to see more manufacturing investments. I'm 100 per cent positive there will be more and more investment coming to the UK," he says. This is mainly due to a stronger yen, he says, but is also because Japanese companies are becoming more international all the time. Just like some of Japan's businessmen.

Rival gods

When Cable and Wireless got a listing on the Tokyo Stock Exchange in April it was tickled pink by the standard gift that the exchange gives to all newcomers: a dull copper plaque

Men and Matters

bearing the image of the god Mercury. Delighted to display his plaque, Sir Eric Sharp, who was under the impression that the plaque glorified some other god altogether.

But when British Telecom went through the same presentation ritual on Friday, one might have expected the token to go down rather less well. Some officials at the Tokyo exchange looked on anxiously, lest BT should take offence at being offered a trophy bearing a competitor's mark.

Nobody need have worried—the irony was quite lost on Sir George Jefferson, who was under the impression that the plaque glorified some other god altogether.

Sweet spaghetti

The re-entry of Ferruzzi, the giant Italian food and agricultural group, into the battle for S and W Berksford, has puzzled many a City of London analyst. Two months ago, the Italians withdrew after fierce, some say xenophobic opposition from Britain's sugar farmers and MPs. As a private company not accustomed to a public hullabaloo, Ferruzzi sold its share stake in Berksford to Ellsdown Holdings, the UK food and furniture maker.

Having reacquired the Hillsdown stake last week, Ferruzzi now faces the task of persuading the City and the UK Government to think the apparently unthinkable: Italian control of Berksford's UK sugar beet monopoly, British Sugar. It must also match a powerful lobbying machine at Tate and Lyle, the rival bidder. No wonder Berksford's Merchant Bank, Ferruzzi's advisers, were heard to ask last week: "Do

you know any good lobbyists who speak good Italian?"

Stereotype

Investors may get a strong sense of déjà vu as they read through the Lopex prospectus, published last week. It says it was "one of the first to recognise the demand for a comprehensive range of marketing communications services on an international basis."

Strange, because Charles Barker's offer document, released last month, contained a share claim. Prospective shareholders were told that Charles Barker is "the most experienced multi-service communications group in the UK today, having pioneered a strategy that other major advertising groups in Britain are now seeking to emulate."

At least each should have been able to establish its respective identity in the presentation publicity exercise—which their profession, after all, unfortunately, they were having fixed a meeting between the press and its chairman, cancelled at the last moment, with scant explanation, while a similar attempt by Charles Barker ran into trouble as its chairman managed to double book his diary.

Harry's parrot

The Harry is the latest offering in a stream of electronic gadgets from Quantel, a fast-growing company that specialises in special-effects equipment for TV studios. The what do I hear you say? The odd name of Newbury-based Quantel's product is a result of an engagingly eccentric tradition in christian research

projects after the people who dreamed them up.

Harry was the technician who first thought of a machine which would store TV pictures on digital tape in TV studios. Normally, Quantel, which has annual sales of \$50m and is expanding output at 30 per cent a year, gives its products a more sensible name after they leave the development laboratory and are offered to customers. On this occasion, however, no one could think of a better title and so Harry it remains.

Another illustration of this tradition was the name "Tony" initially given to the company's best-selling electronic paintbox, a machine that permits artists to create a range of illustrations electronically. There was also the "Derek" that ended up called a boring old Standards Converter.

Perhaps the best loved Quantel product, at least among its own staff, was another machine for TV special effects, initially called the Parrot and now sold as Mirage. The equipment was named after the famous Monty Python parrot sketch.

So ingrained has this episode become on Quantel's corporate culture that the chairman, Peter Michael, gave his research team a real, live parrot couple a year ago. The scientists adopted it as a pet and the bird still flies around the company's development laboratory, much to the consternation of visitors.

Blank outlook

The future is looking brighter for the industrialised world, says stockbroker Hoare Govett in its June edition of Economic Outlook. One cannot help wondering whether its authors are quite convinced—the press release, which announces the publication of the 42 page report is a blank sheet.

Observer

COMMUNICATIONS

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FOREIGN AFFAIRS

Who will police the policemen?

By Ian Davidson

PRESIDENT REAGAN'S public notice of intent to breach the weapons limits of the unratified 1979 Strategic Arms Limitation Treaty is a retrograde step, re-stated by America's European allies and explored by supporters of arms control in the US. The White House decision cannot be turned, in any meaningful sense, to Washington's advantage, and it may yet prove dangerous. Yet it is too facile merely to decry President Reagan's surrender to the hawks in the Pentagon; it is more rational to blame the accumulated acts of both superpowers over the years for a move which has unfortunately become, by now, almost unavoidable. Moreover, the critics may be over-dramatising a decision which, in practice, need not prove all that dramatic. Almost everything depends on what the Russians do from now on.

It had become inevitable, because the Reagan administration has long harboured a gut suspicion that the Russians are prepared to lie to chest to chest in order to secure unilateral advantage. Over the years it has built up a dossier of complaints that the Russians are indeed cheating on existing arms control agreements. Since the administration has advertised these complaints with ever greater public insistence, and since the Russians have as insistently denied all wrongdoing, there was only one possible outcome: sooner or later, the US was bound to retaliate, at least symbolically.

In President Reagan's defence, it needs to be said that the promised retaliation is measured, minimalist and militarily insignificant, and has been twice deferred: on two occasions he has announced the scrapping of old Poseidon missile submarines in order to make room under the Salt II ceilings for new Trident boats, and the equipping of the 131st B-52 bomber with air-launched cruise missiles towards the end of this year will make no perceptible difference to the strategic balance. But if this is purely symbolic retaliation, what exactly does it symbolise?

At one end of the spectrum, it may turn out to be no more than a ritual gesture: America is not going to take Soviet cheating lying down. The Russians have never brought their

strategic nuclear arsenal down to the Salt II ceiling of 2,400 missiles and bombers — it currently stands at 2,504, and may be significantly higher than that, according to a senior US official — so they can hardly be said to be complying with the treaty. At the other end of the spectrum, of course, the symbolism might turn out to be much more ominous: if the two superpowers fail to handle the problem with prudence and imagination, the deployment of one measly bomber could start a tit-for-tat unravelling of the entire arms control legacy of the 1970s. All one can say for certain is that it is too soon to assume that alarm is the only possible reaction.

Critics of President Reagan's decision have pointed out that the unravelling of the Salt II constraints, even had they previously been observed by the Soviet Union, would not naturally benefit the US. The treaty sets ceilings, not merely for different categories of weapons, but also for the number of warheads that can be carried on each strategic missile type. The biggest Soviet land-based missiles are bigger than anything in the US arsenal; so if the Russians decided to break these warhead and ceiling, they could surge dramatically ahead in total numbers of warheads.

It is not obvious why the Russians should embark on this course, but it is even less obvious why they should embark on it in immediate retaliation for one B-52 bomber. At current levels, both superpowers have such large numbers of warheads, missiles and bombs, that it would be difficult to discern the strategic utility of further increases.

Moreover, nothing in the Soviet posture gives the faintest hint that they want to look with equanimity on the kind of unravelling of the received corpus of arms control agreements that could lead to an all-out arms race. On the contrary, one of the most consistent and often repeated themes of the new leadership has been the importance of arms control and calmer international relations, the need to negotiate agreements, the need to reduce or even eliminate nuclear weapons.

Suspicious minds argue that Mikhail Gorbachev is a wily fellow whose only objective is to



secure a breathing-space for Soviet ambitions. Certainly, after year in power Mr Gorbachev looks much less a radical, let alone a reformer, than a modern version of Soviet Man: and there remains a yawning distance between his sweeping arms control declarations and the rigidity of the Soviet negotiations in Geneva.

This puzzle may have an innocent explanation: perhaps radical reductions in nuclear weapons were not what the Soviet bureaucracy had in mind as recently as nine months ago, translating the vision of the boss into a negotiating strategy may be proving an uphill struggle; and (as if coincidentally) there seems to have been a significant reshuffle of key foreign policy personnel within the bureaucracy, and from the Foreign Ministry to the Party Secretariat.

In any case, suspicion is no reason for the West to confine itself to wretched analysis. The state of the Soviet economy, and the unpredictable costs of a new arms race, offer compelling logical reasons for Mr Gorbachev to seek calmer inter-

national relations in general, and some re-affirmation of the notion of arms control in particular.

The worst thing about President Reagan's threat to break the Salt II limits is that it makes him hostage to, and may influence in counter-productive ways, a Soviet decision-making process which may still be absorbed in the gestation of policy. In particular, it focuses a more urgent light on the Geneva negotiations, which have remained at the starting gate for nearly 18 months. There is no way the Russians are now going to respond to the US accusations, because that would be to admit that they have, after all, been cheating all along. Not all America's allies endorse the severity of Washington's complaints; not all of them have access to the full US intelligence, even if they have, and all of them are convinced that the Soviet violations merit an open challenge to the legitimacy of the Salt II treaty.

The US charges boil down to three main cases. The Russians are encoding missile test signals to prevent US monitoring; they

have built two new types of missile when only one is permitted; and they have built a radar of a type and in a location forbidden under the 1972 ABM treaty.

The Russians may be guilty of the first; but the Salt ban on telemetry encryption is wholly imprudent. The Russians claim that one of their new missiles is a permitted modernisation of an old type — though that seems dubious. Only the Krasnoyarsk radar seems a clear violation. But whatever the rights and wrongs, it seems inconceivable that Mr Gorbachev will dismantle the radar or destroy a new missile type.

In political terms, therefore, there is no direct solution to the compliance challenge laid down by Washington: it can only come by shifting the terms of the debate from the old agenda to the new. If the Russians want to rescue themselves and the Americans from the retaliatory ratchet President Reagan is now hooked on, they really must get their Geneva negotiating act together.

There is no point in Mr Gorbachev banging on about a comprehensive nuclear test ban, or demanding the planned absence of the British and French nuclear forces; these propositions have simply no chance of being negotiated with existing Western governments. If he is serious about arms control, he will start negotiating seriously on issues where there could, in principle, be room for negotiations. Like, for example, a big reduction in strategic nuclear weapons, or the reduction/elimination of Euro-missiles; at least, these are objectives which both superpowers say they share.

Real progress in Geneva now would have two advantages, on top of its intrinsic attractions: it would create conditions for a successful second summit at the end of the year, and it should serve to head Mr Reagan off from any further damaging breaches of the Salt limits. Conversely, additional retaliation by the US, however symbolic, can only undermine the Geneva prospects.

Which brings us back to the verification problem. If there is no effective way of resolving the compliance problems of the past, it follows that this Ad-

ministration will be much more picky about definitions and verification in any new treaty. The difficulty is that arms control is impossible to police with certainty, and impossible to enforce. It is not an event but a process. If the US aim were absolute certainty of compliance, with the letter of a treaty, it would be setting self-defeating standards of perfection: treaty definitions which claimed to set a dam against evolving technology, verification methods going far beyond the inferential limits of satellite spying. Both are unattainable.

In any case, such standards are unnecessary. Effective arms control only requires enough advance warning of violations which risk becoming militarily significant, to give the opportunity for counter-measures. By this standard, the impact of Soviet violations, though possibly serious symbolically, looks modest in practice; if this is the worst, US verification capabilities seem adequate, even in the face of Soviet coding.

But there is a serious problem. The deep reduction proposals ostensibly on the table in Geneva would have far-reaching implications for Nato strategy and for the defence postures of the European allies. Is it any longer acceptable that the compliance policing of such an arms control process should depend solely on a superpower whose judgments and interpretations may well be distorted by prejudice? The US has long charged the Russians with having used acid rain in South-East Asia, but the evidence is disputed by Canadian and British research.

What will be required in future will be more verification independent of the two superpowers. Mr Gorbachev seems to have moved in this direction with his offer to let non-governmental US scientists monitor nuclear tests in the Soviet Union — though it casts a curious light on his campaign for a test ban. But satellite verification is obviously beyond the reach of individual scientists. So if there is to be independent monitoring of arms control, it can be undertaken only by countries which are highly industrialised and have the biggest stake in arms control: that means Europe.

Lombard

Tactics in the new TV contest

By Carla Rapoport in Tokyo

THE JAPANESE are at it again. This time they are trying to force a new kind of television down the throats of the rest of the world. What kind of television is it? A better one.

High-definition television, for those who have seen it, is not a gimmick. It uses a transmission system of 1125 lines, more than twice that used in the American standard television. The picture is nearly as sharp as a good photograph and the difference between HD-TV and standard TV is easy to see even from a distance.

The Japanese have been working on HD-TV for nearly 15 years and now have working models of it dotted around Tokyo. Cynics say HD-TV is just a plot to get consumers to throw away one product and buy another. But how sentimental were consumers about junking their black-and-white televisions for colour? Or what about the thousands of standard typewriters that went out of the window when electric and then electronic appeared?

The Japanese say their HD-TV system is more advanced and better than anything the Europeans can put together. They also say they would like to work together with European companies on sharing their HD-TV technology. Unfortunately, Europe does not believe any of this and as a result, managed to block the adoption of the Japanese HD-TV system at the latest meeting of the body which sets the standards on these things.

As the world consumer electronics industry is now all but based in Japan, it might be a good idea for Europe to think again. Behind HD-TV is a long list of innovative, attractive products which the Japanese will be rolling out over the next few years. By the end of this year, they will be introducing digital audio tape (DAT), for example, a product which offers sound quality equal to compact disc but can both erase and record music. Some are already suggesting that DAT will make conventional audio tape obso-

lete. Even so, standards on DAT players have yet to be resolved.

Also down the line is the development of the compact disc technology. This is a potentially revolutionary field which could provide all kinds of wizardry in office automation and home appliances. So-called interactive CDs, for example, could display the streets of Tokyo to a bewildered driver on a small screen in his car. In this area, Philips and Sony have already forged a specifications agreement, the kind of pact which may help reduce some of the chaos later on.

Like most consumers, I look forward to all these gadgets with enthusiasm. Interestingly, the Americans and Canadians have backed the Japanese proposal for high definition television. North Americans, too, are avid consumers who are increasingly happy to see their goods designed in Japan and made by Japanese companies in their home countries with home-grown labour.

The arguments for re-building the European computer electronics industry are well-known and respectable. However, the Japanese cannot be stopped from thinking up products that a lot of the rest of us want to buy. What the Europeans managed to stymie at the recent international standards meeting will not disappear. The debate, on whether Europe can work with the Japanese in consumer electronics, has only been delayed.

And that delay could be a crucial one. Japan's BBC equivalent, NHK, has decided to start broadcasting with the high-definition television system by 1990. As a result, Japanese television manufacturers are already gearing up to build HD-TVs which will be attractive in terms of price and quality. This game will be open to all comers, and, judging by past experience, will be a tough one. All it will take is one Ted Turner-type to decide to start broadcasting on the new HD-TV system in English and the Japanese will be ready to supply his viewers with their new sets. It has a familiar ring...

Middle East situation

From Professor Zeev Hirsch

Sir,—Given the complexity of the Middle East situation it is perhaps not surprising that Mrs Thatcher's recent visit to Israel did not bring about an immediate breakthrough. Bearing in mind the possible consequences of another Middle East flare up, there is ample reason to continue with the efforts to achieve a settlement despite the seemingly disappointing outcome of Mrs Thatcher's visit. Before considering yet another initiative, British and other western policy makers might pause to reflect on the reasons for past failures.

In the past, British and European involvement in the Middle East peace process consisted of offering both sides unwanted advice. The Arabs were told that they should recognise Israel and accept the existence of a Jewish state in their midst. The Israelis were told that occupation of the West Bank and Gaza must end and that they should hand over these territories to a government dominated by the Palestine Liberation Organisation which should be recognised as the sole legitimate representative of the Palestinians. This advice, formerly embodied in the Venice Declaration of 1983, was unhelpful not only because it ignored Israel's major concerns but also because it failed to recognise the complexity of the Palestinian predicament and its implications for Israel, Jordan and the Palestinians themselves.

If the PLO's claim to be the sole representative of the Palestinians is accepted, it must extend to the Hashemite Kingdom of Jordan where over 60 per cent of the population is of Palestinian origin. This is clearly not the outcome which the initiators of the Venice Declaration had in mind. They presumably intended to voice European support for a PLO-dominated state in the West Bank and Gaza annexed by Jordan in 1949 and ruled by it until 1967. Is it not reasonable to assume that, if asked, a majority of the Palestinians would opt to be governed by a single rather than two governments—one dominated by King Hussein and the other by Yasser Arafat? Does a second Palestinian state, sandwiched between Israel and Jordan, make political and economic sense? Resolution of the Arab-Israeli conflict must address these difficult questions while providing an answer to Israel's security concerns. It cannot be seriously claimed that the approach represented by the Venice Declaration satisfied these requirements—hence its failure.

Viable peace in the Middle East must be based on mutual recognition of rights: Israel's right to secure borders and Palestinian rights to nation-

Letters to the Editor

hood: that is, the right to have their own government and their own territory.

A new peace initiative, based on these principles is likely to be welcomed by moderate Israelis and Palestinians, even though perhaps because it leaves it to the parties themselves to work out the exceedingly difficult question of how their partly conflicting rights might be reconciled. To enjoy a better chance, the initiative should go further; it should contain an offer of support for an economic development programme encompassing the whole region which would be conditional upon acceptance of the idea of peace and which would promote projects which, in time, could form the basis for regional interdependence and economic co-operation.

As recently as four decades ago, when Europe was emerging from a most awful war, only rare persons of vision such as George Marshall and Jean Monnet fully understood how economic and political processes can reinforce each other to promote peace between seemingly irreconcilable enemies. Today, western Europeans who were so well served by these ideas take them for granted. They might do themselves and their fellow men an immense service if they sought ways to share with the people of the Middle East, most of whom have never experienced peace in their lifetime, some of their knowledge concerning the interaction of politics and economics in the process of transition from war to peace.

(Professor) Zeev Hirsch, Trade Policy Research Centre, 1 Gough Square, EC4.

Spending on the NHS

From Mr C. Jez

Sir,—How is it that the Government can truthfully proclaim that spending on the NHS is higher than ever "in real terms" and yet the NHS is starved of funds?

The answer is in the definition of "in real terms." The use of the retail price index to adjust cash spending for inflation is wholly inappropriate to the costs of running a hospital or a University or a school. If a simple economic statistic must be used then an index of wages would be more appropriate than RPI.

In these terms the recently announced university cutbacks of "2 per cent in real terms" are more like 4 per cent or 5

per cent and even the top of the league Warwick University is suffering flat funding or a small cut, whereas bottom of the league establishments have to contend with 5 per cent or more.

The Government has suffered from poor presentation, quite the reverse, presenting cutbacks as expansion (in the case of NHS at least) must be deemed to be brilliant presentation. It is the Opposition parties and the media who have suffered from poor presentation in allowing the Government to get away with such a blatantly inappropriate definition of "in real terms."

Colin F. Jez, Here Hill, Church Hill, Arnside, Cumbria.

The future of the water industry

From the General Secretary, National and Local Government Officers Association

Sir,—The expressions of fears on the part of senior officers of the Water Authorities Association and of the CBI (May 23) regarding the future of the water industry are welcome in underlining the absurdity of key elements in the Government's privatisation plans, and the fact that in its indecent haste to finance pre-election income tax cuts the government has simply not done its homework.

We agree with the WAA that to have the industry run through several different bodies constituted in at least three different ways, as would inevitably arise from setting up one authority at a time, would lead to chaos. For several reasons, it is essential that the industry retains its united national framework. The problem for the Government is that, because of their vastly differing liabilities — both financial in the form of indebtedness and physical in the form of decaying water mains and sewers — the authorities cannot be sold off all at once. Some of them simply are not marketable.

For the same reason, the CBI is right to point out the absurdity of imposing a crude price regulator on all the privatised authorities regardless of their circumstances. This would lead to the healthier ones raising prices more than they need to while those at the other end of the scale would be unable to make ends meet. Leaving privatised authorities to their own devices however, would clearly open up the public to even greater dangers.

The fact is that neither the WAA nor the CBI can have it both ways. The problems they have pointed to are inherent in the Government's legislative proposals and the only way to solve them is for the Government to admit that in its haste it has not thought out its plans, which should be withdrawn.

The WAA's reference to the prospect of some companies still government owned, co-existing with some that are still constituted as at present and some that are fully privatised begs one highly contentious question. This is that the water authorities may well not be government-owned as it is, and, indeed, according to no lesser authority than the Prime Minister herself, in a written answer they are not nationalised. Wyn Roberts, Welsh Minister, also described them as publicly owned but not state owned. In these circumstances, it is not surprising that more than one local authority is actively examining the viability of legal action for compensation for assets transferred to water authorities in 1974.

Prudent investors would be well-advised to do as we are suggesting: the Government should do and keep their hands off water.

John D. Daly, 1, Mabledon Place, WCI.

Stop litter louts

From the Deputy Leader, Westminster City Council

Sir,—Westminster City Council is 100 per cent behind Mrs Thatcher's "clean up Britain" campaign.

We have already been successful in this field, with our cleaner city campaign, launched six years ago, providing a working model which other authorities, both at home and abroad, have copied.

But what is really needed to stop the litter louts is tougher legislation. Westminster wants on-the-spot fines replacing the ineffective powers we currently have to deal with this problem.

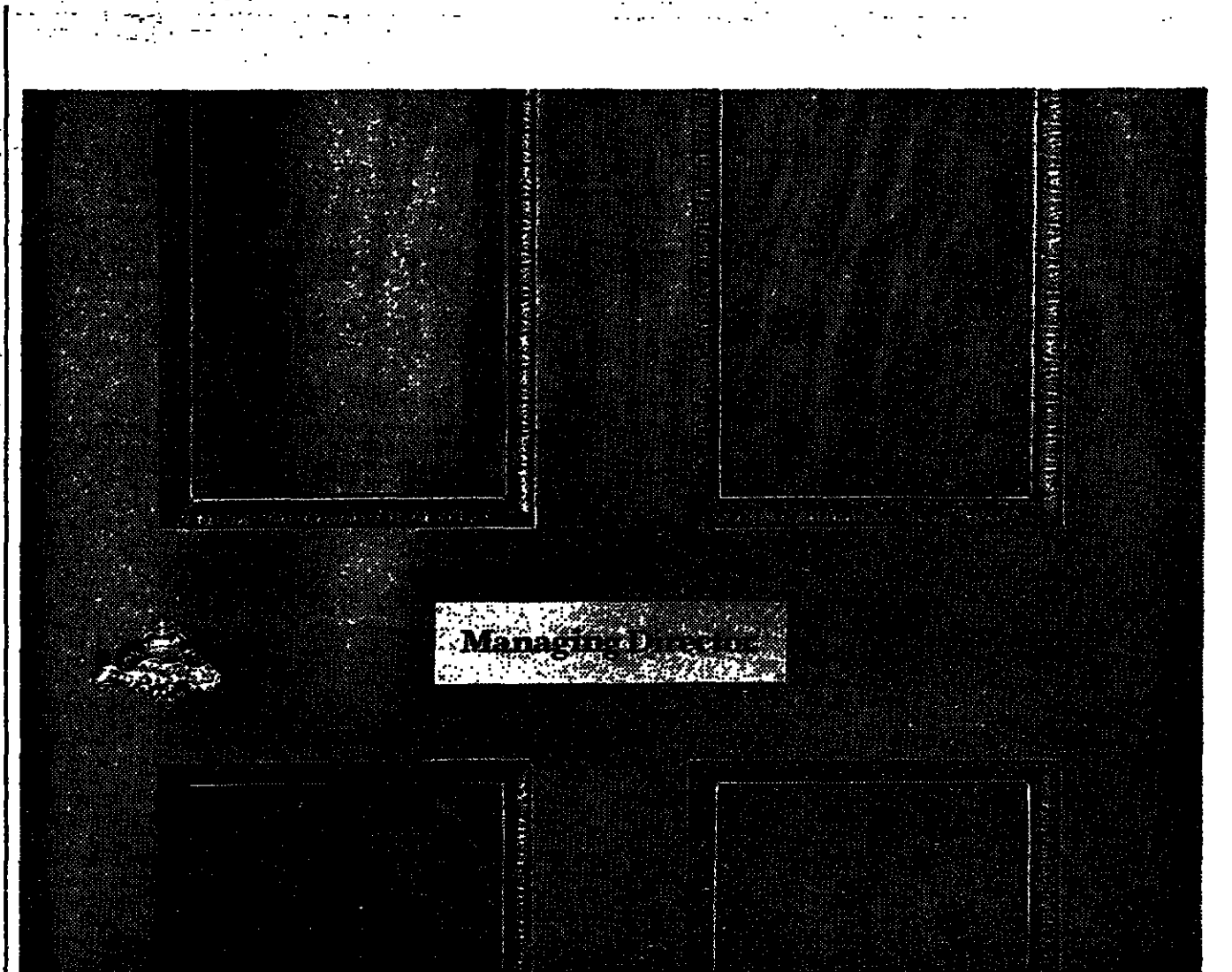
It works in Singapore, why not London? (Councillor) David Weeks, City Hall, Victoria Street SW1.

Pronouncing hybrid words

From Dr J. Scutt

Sir,—I refer to the letter from Mr Edmunds (May 24). Units of measurement are a special case because the prefix specifying a particular multiple or fraction of the basic unit is independent of what follows. Thus kilo should always be pronounced as in kilogramme, kilowatt, kilometre, etc. To rhyme kilometre with gasometer is an aberration!

J. E. Scutt (Dr), University College, London, Gower Street, WCI.



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Terry Byland
on Wall Street

Banking on a second half boom

LAST WEEK'S surge to new peaks in the Wall Street stock markets has sent many brokerage analysts back to the drawing board to search for explanations of the sudden shift and for clues to the outlook.

The first puzzle is that stocks moved upwards in direct defiance of a weak bond market. Investors took the view that, even if interest rates should rise, a strengthening US economy bodes well for corporate profits and therefore for stock prices.

The unexpected leap of 1.5 per cent in April economic indicators puts some firm backing behind investors' hopes that the delayed rise in corporate earnings will come through in the second half of this year. Since the setback to around the Dow 1,770 mark largely reflected disappointment with first and second-quarter corporate profits, last week's recovery reinstates the importance of the outlook for the second six months of the year.

But the bearish signal on interest rates, which ignored renewed weakness in crude oil prices, implies that not all stock sectors will be equally blessed. The progress of the technology and mainline manufacturing issues were clouded last week by heavy gains in IBM on the back of the stock buy-in plans.

But the brokerage analysts were turning their clients towards the retail and consumer stocks, which can usually move prices quickly upwards if rates turn against them. At the same time, a strengthening economy will mean more jobs and more money in the pockets of the customers at the supermarkets, food stores and petrol stations.

Department stores have already enjoyed a significant advance on the back of the latest trading news from J. C. Penney, Woolworth and

Stock	Current p/s	52-week price range
Dart & Kraft	18	59-71
Woolworth	18	51-65
J.C. Penney	18	64-77
S & P 500	18.00	n/a

other big names. Now the spotlight has turned to the food stocks, which had been overshadowed by the Beatrice Group saga, featuring, in succession, poor earnings, a corporate upheaval and then a management buyout.

With disinflation likely to keep commodity prices down and the US farm industry prostrate, the outlook for the food manufacturers and retailers seems bright.

Earnings predictions for food manufacturers well outpace those for the rest of the market although stock prices have yet to reflect this bullishness on the sector.

Pillsbury, through the strength of its food manufacturing side as well as its Burger King restaurant division, appears to be heading for a 50 per cent increase in sales to around \$3bn this year and could double that growth over the rest of the decade.

Sara Lee leans heavily on the beef and pork side of the US menu, which has been losing popularity in a health-conscious America. But there are signs that the trend is levelling out, and the industry is beginning to enjoy the benefits of the lower wage structure wrenched from the unions during the last times. Moreover, Sara Lee is backed by its success in selling branded clothing - Hanes hosiery, Aris Isotoner gloves and Coach belts - which give a high return on sales. Analysts' forecasts for Lee vary a little, but mostly on the optimistic side. Earnings could rise by 11 per cent this year, and a further 14 per cent next year.

Dart & Kraft has proved more of an enigma. Its stock price has outperformed the rest of the market - gaining more than 60 per cent while the Standard & Poor's 500 gained 51 per cent. Yet its non-food sides have lain under a cloud, particularly the Tupperware and the Duracell battery divisions. Since Tupperware suffers when the economy improves, because of the difficulty of finding suitable part-time sales representatives, the problem is not easily solved. The stock price has been helped since March 6 by the plan to buy in 10m shares. On straight earnings prospects, Dart & Kraft is less attractive than the rest of the sector.

Even after the activity of the past week, the food stocks appear undervalued against the rest of the market. Several of the stocks mentioned are now above their 52 week peaks. But that is unlikely to hold them back as investors appreciate their prospects of advancing in a market where the heavy industrial issues may not be able to maintain their sudden recovery.

EMPLOYERS SEE UNEXCEPTIONAL IMPROVEMENT IN OUTPUT

UK economic recovery held back by high pay

BY ROBIN PAULEY IN LONDON

BRITISH industry's competitiveness is being eroded by rising unit labour costs caused by persistently high pay settlements, the Confederation of British Industry, the employers' group, says today.

Wages which are more responsive to the falling rate of inflation coupled with further cuts in interest rates are needed to help companies improve competitiveness and win back their market shares, says the organisation in its latest economic situation report.

It expects a very modest recovery of manufacturing output during the summer, and its monthly trends inquiry, also published today, underlines that the improvement is likely to be unexceptional, returning only to the levels of output of last autumn which subsequently collapsed during the winter months.

However, an analysis of the world economy published today by the London Business School says that stagnating output has also been experienced in the other main industrialised countries, all of which can now expect rapid growth as the benefits of lower oil prices feed through into their economies.

Lower oil prices are already starting to be reflected in the CBI surveys with fewer companies expect-

ing to increase their prices over the next four months as fuel, other raw material and input costs all fall. But the CBI concurs with the LBS analysis, saying: "The benefits to economic growth of lower oil prices have yet to be fully seen."

The CBI says a quarter of the companies surveyed expect to increase their output in the next four months while 60 per cent expect output to remain unchanged. A balance of 16 per cent of companies report their order books to be currently below normal. This is the worst figure recorded in a monthly survey since November 1983 although it is an improvement on the figure recorded in April's quarterly survey covering the poor first quarter of this year.

Similarly, the balance of firms reporting export orders to be below normal is, at 9 per cent, much better than the first-quarter figure of 20 per cent but close to the March monthly figure of 7 per cent, suggesting the trend in export orders is almost flat.

Mr David Wigglesworth, chairman of the CBI economic situation committee, said the improvement in output, while welcome after a winter which was disappointing for many sectors, was still patchy.

"In spite of the depreciation of the pound against other European currencies in the last few months, export order books have not improved significantly. The cuts in interest rates should help to stimulate activity, but the real cost of borrowing in Britain is still too high compared with our major industrial competitors. We are looking for even lower interest rates to help us improve our competitiveness, win back market shares and thereby create more jobs."

But the economic situation report also adds that, because UK wages appear less responsive to falling inflation than for most of the major competitor countries, relative unit labour costs continue to rise in the UK and competitiveness declines. "Compared with the same period a year ago the CBI competitiveness index for the first quarter shows a fall in competitiveness of 11 per cent."

Nevertheless it concludes on the same positive note as the LBS: "The boost from oil and interest rates will cause output to rise and growth to accelerate into 1987."

London Business School analysis, Page 10

Wells Fargo plans 5,000 job cuts after Crocker takeover

BY PAUL TAYLOR IN NEW YORK

WELLS FARGO, the San Francisco-based banking group which completed its \$1.07bn purchase of Crocker National from Midland Bank of the UK on Friday, plans to reduce the combined banks' 26,000-strong workforce by 5,000 over the next two years - starting with 1,600 immediate layoffs.

The group said the reduction of almost 20 per cent in the workforce would be accomplished in part by attrition. The job cuts, which are likely to fall hardest on Crocker's 12,000 employees, are in line with earlier estimates and are seen as confirmation that Wells Fargo intends to cut costs aggressively in its integration of the two banking units.

Wells Fargo said that displaced

employees would receive 30 days' notice. Crocker's workforce has been bracing itself for layoffs ever since the deal between Wells Fargo and Midland was announced earlier this year.

The US banking group also estimated that 129 of the combined group's 623 branches would be consolidated within the next 12 months. The integration process is likely to stretch into 1987 but work will be carried out over the next few months to combine the merged group's 1,200 automated teller machines, customer accounts and other products and services.

Based on end-March figures, the combined group will have \$48.5bn

in assets - ranking it as the 10th largest banking group in the nation. However, Wells Fargo has already announced plans to shrink its balance sheet assets by around \$6bn, mainly through reductions in deposits placed with other banks and holdings of government securities.

As expected, Midland Bank also confirmed that it was to retain Crocker's primary bond dealership, together with certain municipal bond business and related safe custody operations. Midland Bank's Thomas Cook travel and financial services subsidiary will retain Crocker's wholesale foreign banknote business. The two banking groups said consideration for these transactions equated to book value for the retained assets.

World Cup up and running

Continued from Page 1

with a stick at Christmas to unlock the store of sweets - opened up a hail of sparkling confetti in Mexico's national colours from the open roof of the stadium, shimmering in mid-air before carpeting the sidelines.

But the crowd was the main protagonist of the spectacle. Ten minutes after satellite transmission came on, as the arrival of President de la Madrid was announced, the crowd let rip a deafening chorus of jeers. Worse was to come. When Mr Joao Havelange, president of Fifa, the international football federation, gave his welcoming address, he had got halfway through his ceremonial mention of the Mexican president when he was drowned out by catcalls.

Mr de la Madrid's inauguration message, which took place as its theme, was rendered totally inaudible by a one-minute long, cathartic howl from the stadium, as assembled officialdom stood whiteknuckled and powerless.

This act of repudiation is unprecedented, not least because the President and his ministers invariably appear before pre-selected crowds and audiences.

Reagan urges action on extradition treaty

BY NANCY DUNNE IN WASHINGTON

PRESIDENT Ronald Reagan urged the Senate at the weekend to ratify a US-Irish treaty which would require American extradition of all fugitive terrorists.

Clearly seeking to repay Mrs Margaret Thatcher, the British Prime Minister, for her support against Libyan terrorists, President Reagan blasted efforts by some senators to exempt the extradition of some terrorists involved in military attacks.

"Some members of the Senate Foreign Relations Committee have gone so far as to prepare a substitute treaty permitting those who have murdered British policemen and soldiers for so-called political reasons to avoid extradition," Mr Reagan said. "This substitute is not a compromise. It's a retreat. Its passage would be a victory for terrorism and a defeat for all we have been trying to do to stop this evil."

Speaking in his regular weekly radio address, the President warned that "any rejection of the treaty would be an affront to British Prime Minister Margaret Thatcher, one European leader who at great political risk stood shoulder to shoulder with us during our operations against Gadhafi's terrorism."

The extradition treaty is intended to replace a current treaty which has allowed some Irish terrorists to find refuge in the US on the grounds that their crimes were political. Supporters of the measure hope to get it through the Senate committee this week and on to the floor. Passage has, however, been hampered by some Democratic senators, representing large Irish-American constituencies, who have tried to weaken the proposed treaty.

Concern about the treaty has also been raised by Republican Senator Jesse Helms, who worries that it will set a precedent to force the extradition of fugitives from Communist regimes. "We can never permit that to happen," the President said.

He seemed determined to push the treaty through by focusing on unnamed senators whose actions, he warned, would cause "irreparable damage" by giving safe haven to terrorists "who have kidnapped, killed or maimed people in Britain."

The Administration is particularly obliged to Mrs Thatcher, not only for her support on the Libyan air raid, but for her insistence on a strong statement on terrorism at the Tokyo economic summit.

World Weather

Place	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	22	15	50	London	20	50
Birmingham	22	15	50	Manchester	19	50
Bombay	28	15	50	Paris	20	50
Buenos Aires	24	15	50	Prague	17	50
Calcutta	28	15	50	Stockholm	14	50
Canton	28	15	50	Taipei	21	50
Cebu	28	15	50	Tokyo	21	50
Colon	28	15	50	Washington	21	50
Hankow	28	15	50	Zurich	19	50
Hong Kong	28	15	50			
Kobe	28	15	50			
London	20	15	50			
Lyons	20	15	50			
Madrid	20	15	50			
Moscow	17	15	50			
New York	21	15	50			
Osaka	21	15	50			
Shanghai	21	15	50			
Singapore	28	15	50			
Tokyo	21	15	50			
Yokohama	21	15	50			

EEC to impose dumping duties

Continued from Page 1

In Europe. In a recent development, a Japanese supplier, Minolta, bought a controlling interest in Develco.

Rank Xerox, which now handles all manufacture of Xerox's line of mid-volume copiers, was backed in the anti-dumping action by its parent based in Stamford, Connecticut.

"The top management of Xerox gave its concurrence... because in its view the Japanese were trading unfairly in Europe," said Mr William Glavin, deputy chairman of Xerox. The company added it did not expect that its Japanese affiliate, Fuji Xerox, which supplies all Xerox low-end machines, would be found guilty of dumping.

Stora and Aga cash in hydro electric interests

By Kevin Done in Stockholm

STORA, Sweden's leading forest products group, and Aga, the Swedish industrial gas group, both announced deals to sell off their hydro-electricity assets to a group of institutions including pension funds and insurance companies in transactions that will raise around SKr 7.5bn (\$1bn).

Stora will receive about SKr 6bn net for the sale of its hydropower assets to a new company, Kopparkraft, in which it will be the 51 per cent majority shareholder.

Other shareholders in Kopparkraft include the Skandia, Folksam and SPP insurance companies, the Co-operative Pension Foundation, the labour market insurance funds and the national pension fund.

Stora, which will have an option to buy back the power stations in 1990, will continue to run the plants and will purchase all the power at cost price.

The so-called "partner financing" deal offers Stora a big boost in liquidity which will help support its current ambitious restructuring and investment programme. "It is a way of getting hold of cheap money," said Mr Bo Berggren, Stora chief executive.

The strengthening of its finances should result in an improvement in group profits of some SKr 250m (after financial items) on an annual basis.

Stora took on a heavy debt burden when the takeover a couple of years ago of Billerud, one of its rivals in the forest products industry, and it is also investing heavily in new plant with planned expenditure of around SKr 1.2bn this year.

It is planning a new 220,000 tonnes a year newsprint machine to be commissioned in 1988. The investment will increase its total newsprint and magazine paper capacity to some 615,000 tonnes a year.

In a similar deal, Aga said its subsidiaries Uddeholm and Vaelandenergi would raise around SKr 1.5bn through the sale of most of their hydro-electric power assets. The Aga companies will maintain around 10 per cent of the capital and just under 50 per cent of the votes in the new company, with the rest held by the same group of financial institutions.

Aga said the deal should lead to an improvement of around SKr 100m a year in group profits although it would only have a minor impact in 1986.

For the financial institutions the deals chiefly offer a secure capital investment that is protected against inflation, said Aga. In both cases PKBanken acted as broker.

West's space effort hit by Ariane loss

Continued from Page 1

Last September's failure - which embarrassingly coincided with a visit by President Francois Mitterrand to Kourou - was also caused by a third-stage ignition fault. A previous failure in September 1983 was also the result of a defect in the third stage.

Mr d'Allest said he remained confident in the principle of the liquid oxygen-hydrogen engine in the third stage of the rocket. He announced that a committee of inquiry would report by June 30 on why the accident happened. This raises the possibility that fundamental changes to the third-stage design may have to be carried out if the causes of the September and latest mishaps are found to be linked.

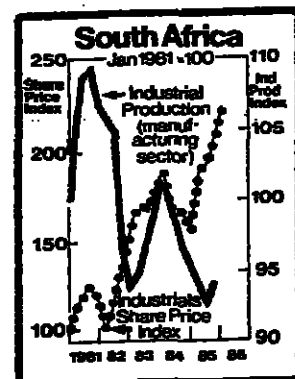
Apart from throwing international satellite owners into confusion over future schedules, the weekend accident will also push up further the cost of launching. Insurance premiums to cover satellites have already risen sharply in the wake of the series of aerospace mishaps in 1985-86, reaching 30 per cent of the cost of a launch in some recent cases. Faced with these prohibitive rates, many satellite owners have been declining to insure their spacecraft.

The Intelsat craft was, however, insured at a relatively low premium under a long-standing contract.

The latest Ariane casualty also comes at a difficult time for Societe Europeenne de Propulsion, the French state-backed company which makes the Ariane engines. Mr Roger Lesgards, the chairman, has just been served with notice of dismissal by Snecma, the state-owned aero engine company which is SEF's main shareholder.

THE LEX COLUMN

Crossroads on the rand



These are quite generous assumptions. Any weakness in the dollar price of gold will raise questions even about debt service; while renewed political unrest is making agreement harder on any level of foreign borrowing above nil. Even if South Africa regains access to term loans for development, these will not be for longer than a couple of years. There are not many takers for gold shares on a five-year payback: there will be no new electricity schemes in South Africa at all if sanctions choke off three-year money.

In the US a congressional ban on new investment will effectively force companies still in South Africa to run down their subsidiaries for lack of any capital beyond retained profits of dubious reliability.

The discount on the financial rand has widened steadily this year to 40 per cent. The market may be as thin as a few million dollars a day. A refined form of bond-washing ruled for a while among those emigrants and death-and-glory types for whom a dirty bond bought in discounted rand, a put option and forward currency cover still left enough commercial rand in profit to justify the trouble; but the Reserve Bank closed the laundry last week.

of political calm, there could be a net repayment of debt until an equilibrium is reached; but the very length of the reform catalogue under discussion gives an implausible air to proceedings. Banks and foreign companies wait conditions in South Africa where business can be profitable but does not carry a political hangover. Who knows whether the release of Mr Nelson Mandela or the repeal of this or that bit of apartheid will satisfy the communities in South Africa so as to create these conditions?

Debt

The current outlook is not good. No doubt South Africa can go on servicing debt from the payment surpluses generated by a collapsing currency, but a 40 US cent rand does not leave much over for the purchase of foreign capital goods to spread the basis of prosperity out of the white camp - or indeed leave much for anything except funk outflows. The prohibition of the African Bank from dealing in foreign exchange last week, on suspicion of transferring funds out in commercial rand, was both ironical and tragic. For this was an emblem of a new black bourgeoisie with a stake in a reformed system.

With negative real interest rates, nobody much is going to be saving anyway, and the cash-flow now squeezed into the stock and gilt-edged markets will have room to spare. High growth and high inflation are remedies as desperate as the disease; and the Reserve Bank simply does not have the foreign currency to stem a prolonged run on the rand.

Discount

Further large-scale disinvestment would make the discount yaw and force those foreign companies still left to think again. A banking operation with a financial rand market value lower than book may not be as tragic as a burned-out factory, but it must be written down all the same. There are suitors to ensure a soft landing for bank shareholders but none for a political system whose goodwill has evaporated.

The financial community must make a decision in an unfamiliar area. There are three possibilities. It can provide the devil it knows with new capital in the hope that he really wants change and can save off disaster. It can wait until some regime emerges to which it can lend on terms morally acceptable to professional consciences. The markets fear a third possibility. The numbers are suggesting that the financial community will sit on its hands, with its capital written off until South Africa and half a continent slide away.

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April, 1986

FINANCIAL TIMES SURVEY

Monday June 2 1986

THE ELECTRONIC OFFICE

ALTHOUGH a wide range of powerful systems are now available, many businessmen are still showing a marked reluctance to become involved in the electronic revolution — largely because of a misunderstanding of the practical and economic benefits to be derived from a well-conceived office automation plan.

A trend towards integrated systems

THE ELECTRONIC OFFICE, that wonderland where paper-based routines are to all intents and purposes superseded by advanced information technology, with microcircuitry and visual display screens, is still obstinately refusing to be switched on.

Despite warnings from governments, from office equipment manufacturers and from business consultants that companies which fail to appreciate the implications of modern information technology leave themselves increasingly vulnerable to their competition, all the evidence is that the take-up of office automation is patchy, frequently ill-considered and often unsuccessful.

Elsewhere in this survey, Peter Knight reports the results of a government-funded roadshow in the UK designed to make managers more aware of the business opportunities inherent in information technology.

The manager of the campaign, Gordon Ross, concluded that the take-up of information technology in Britain's offices was nowhere near as powerful as had been thought. There were pockets of excellence, to be sure, but elsewhere there was simply apathy, indifference and ignorance.

There are complex reasons why this should be so when the positive benefits of automation in the office can easily be enumerated.

A decade ago, George Couloris, Ian Page and Tony Valsby of Queen Mary College, London University, produced a perceptive report on the potential for integrated office automation systems that suggested over the 10 years between 1977

BY ALAN CANE

and 1987, office information systems would be developed that would gradually replace the desk, the typewriter and the filing cabinet.

That has all come about and rather more rapidly than Couloris and his colleagues anticipated. The desk can now be replaced by the multifunction workstation—a professional personal computer linked to other personal computers via a low-cost, high-speed and very reliable networking system (the local area network or LAN).

The workstation can also be linked to the company mainframe so that the executive can call down and manipulate information from the company records.

Typewriters can be replaced totally by computers equipped to process words as well as



Office automation at the London offices of American Express: the company uses Honeywell electronic systems for a wide range of tasks, including record-processing, the production of complex reports and the transfer of all types of documentation between buildings

figures. Dedicated word processing equipment is slowly giving way to personal computers running word processing software.

And electronic filing is available to replace the paper-filled filing cabinet. It can be magnetic—IBM's mass storage facility for example where tape cartridges are moved by robot arms—or optical like Philips "Megadoc" machine, a grown up version of the digital compact disc player.

Yet with all these powerful electronic systems on offer, there is still a marked reluctance on the part of the ordinary businessman to become involved in the office revolution.

To some extent, the early approaches to office automation were wrong. Early enthusiasts for office automation, aided and

abetted by equipment manufacturers whose chief interests, understandably, lay in selling more hardware, were interested in emphasising the productivity gains that could be expected from automation, in much the same way that productivity gains had been achieved using automation in factories.

There was much playing with numbers showing that the capital investment per office worker was very small compared with the same figure for the factory worker.

It quickly became apparent that both the numbers and the concept were wrong. Word processing was the chosen building brick. Word processing computers were available and thanks to companies like Wang which took that aspect of office automation very seriously, word

processing software was of a high standard. (Wang no longer likes to be thought of simply as a word processing company, emphasising instead its overall strength in office automation and computing.)

The idea was to start from the clerical and typing staff and move on later to professionals and managers.

A report from Butler Cox, the international information technology consultancy points out: "The approach yielded some early and worthwhile advantages, especially when the organisational set up (typing pools) and the mix of work (bulk standard mailings or repeatedly drafted text in which most of the text remained unchanged) favoured word processing."

The chief benefits of office automation — and these can be difficult to measure as in many instances they are qualitative rather than quantitative — are expected to flow from an integrated approach where information is treated as a primary resource and computer technology used to manage it.

It can result in, for example, new marketing methods. Abbey Life, for example, is one of the top ten life insurance companies in the UK, a position achieved through its introduction of unit-linked insurance. Since 1980, it has offered its sales people a portable microcomputer (an Epson HX20) as a selling aid.

The idea was to complement the information which could be provided by the company's large IBM mainframe computer and to aid and enhance the quality of sales presentations. The com-

pany met the cost of program development but the sales people had to buy their own Epson. Over 25 per cent have done so, and the experiment is reckoned a success.

And in the banks and building societies, there is a growing understanding of the importance of "branch processing" — the use of local computing power to assist in the marketing of new and existing services.

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pany met the cost of program development but the sales people had to buy their own Epson. Over 25 per cent have done so, and the experiment is reckoned a success.

The ratio for professional personal computers was only slightly lower — 21 per 1,000 employees — but 72 per cent of these came from IBM and 9 per cent from Apple.

What the banks were most likely to add soon to their office automation system were private videotex, electronic mail, on-line management information systems with graphics and voice information systems.

An important point which is true both for the US and for Western Europe is that the comparatively piecemeal way in which the banks and financial organisations have tackled office automation means that a large number of suppliers have managed to survive in what is a comparatively narrow market.

With the trend to integrated systems, where most elements of branch automation can be provided by a single source, there may be a corresponding contraction in the number of suppliers.

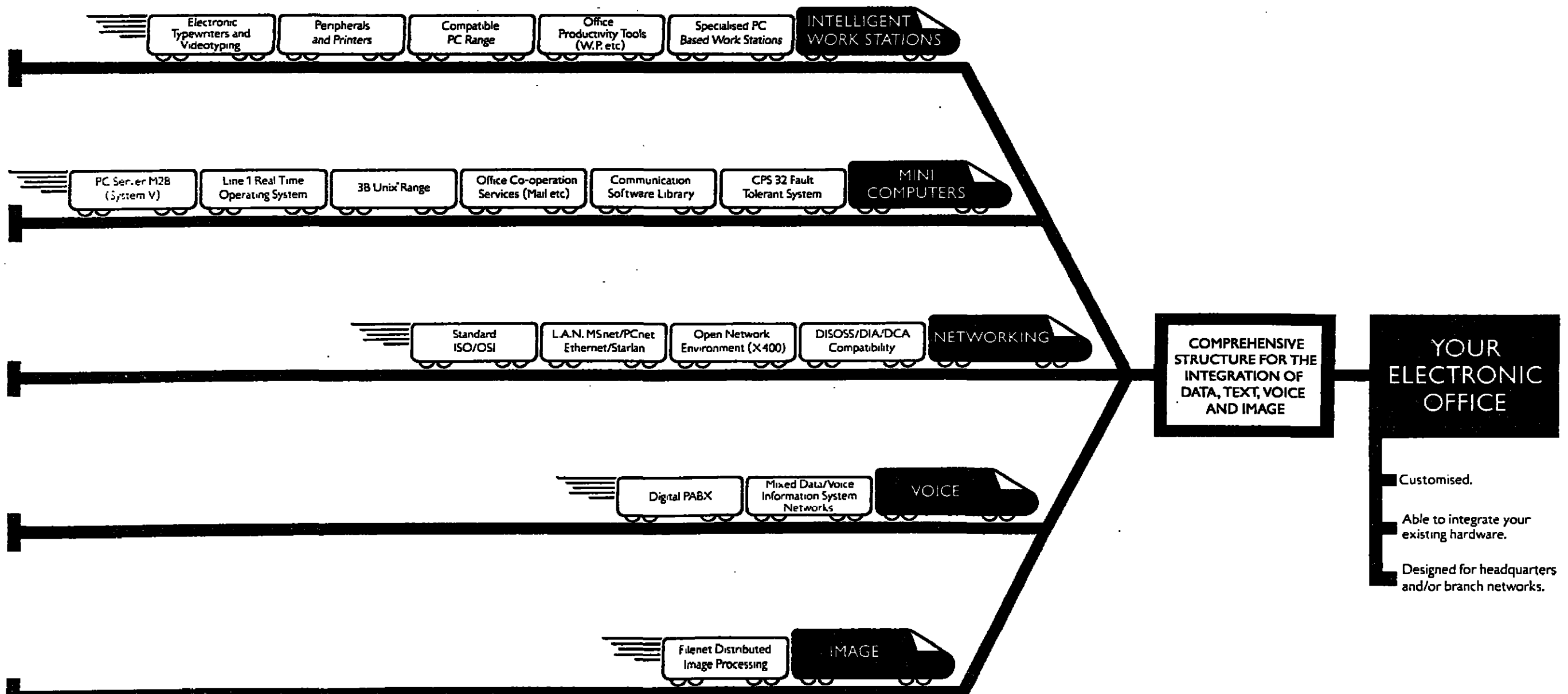
Nevertheless, there will still be a powerful requirement to "mix and match" equipment from different suppliers on the same site.

That will place new emphasis on the "local area network" — a low cost method of connecting microcomputers, printers,

microcomputers, printers, and other office equipment.

Continued on page 8

Your electronic office.



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THE ELECTRONIC OFFICE 2

Proliferation of models leads to a technological Tower of Babel

US leaps ahead too fast

AMERICA'S QUICK leap into the computer era has to some degree hindered its ability to take the next step — the electronic office. Computer makers and models have proliferated to a degree that a technological Tower of Babel exists among various languages and incompatible systems.

Most companies now produce their own machines to suit particular operating systems and needs. Even the effort to produce standards for linking machines creates battlegrounds of incompatibility. Prime Computer Inc. has led the 18-member Spectrum Manufacturers Association in the introduction of standards to allow software to run on different machines.

Ultimate goals

Its standard, however, differs from the International Standard Organisation's successful European consortium, as well as groups united around AT&T's Unix system and the IBM-led Corporation for Open Systems group with 40 members.

Neither is there any unity on the ultimate goals of the electronic office. The generally accepted notion is to make paper go the way of papyrus into museums of antique civilisations; but Apple Computers touts the professional publishing touch of its Macintosh machine, which would generate heaps more paper, though piled in more elegant and readable bundles.

"Desktop Publishing Plus," Apple's own term for its recently introduced Macintosh Plus computer coupled with the LaserWriter Plus printer and Aldus Corp's PageMaker software, is aimed at churning out "newsletters, contracts, data sheets, overhead transparencies, manuals, memos and forms," according to its advertising for the new product.

Mr John Sculley, chairman of Apple, contends that desktop publishing is "a new emerging market that we think is going to be very significant and may well shape the 1990s and 1990s the way xerography did in the 1960s." The success of the Macintosh has inspired emulation with the software and additional hardware to reproduce drawings and designs for the IBM system.

Mr Lawrence Kramer, head

of the New York-based Kramer Communications, uses the Macintosh to prepare promotional materials "up to camera-ready copy" for his public-relations and promotion clients. Still, he does not see uses, which he defines as "an intermediate level between typed copy and typesetting," as having anything like the impact of Xerox on the office of the future.

Central to the development of the electronic office is connecting up computers to allow the transmission and storage of messages as a substitute for phones, memos and the post. In addition, more efficient use of printers and access to company data require communication linkages known as local area networks. Although networks have been available for 10 years, a breakthrough occurred last October when IBM announced its "token ring" with design standards it is making available to competition to encourage compatibility.

The big rise in office automation in the US has also created battlegrounds over machine incompatibility, as Frank Lipsius reports from New York

In 1980 Xerox Digital Equipment Corp (DEC) and Intel Corp co-developed their own Ethernet system, but DEC and Xerox are intending to use the token ring, along with Apple, AT&T, Data General, Sperry, Wang and Hewlett-Packard, to bring the system a long way toward establishing a generally accepted standard.

Mr Sculley acknowledged that Apple Computers' willingness to make its Macintosh compatible with IBM amounted to "a major change in philosophy" but a necessary one to keep the company competitive in the business market. Mr Sculley believes that besides its publishing capability, the Macintosh has a role for executives because of its power and ease of use.

"We think that the serious user of the future... is going to go beyond the person who is only interested in heavy-duty computation. The serious users in the future are going to be people interested in sharing

information, accessing information, using information, putting together reports, presentations, proposals and things of this nature."

By conceding the general acceptability of an IBM standard, even for the previously renegade Apple, Mr Sculley helps IBM become the de facto standard for the electronic office.

Still, many obstacles remain. Ms Charlotte LeGates of the Computer and Business Equipment Manufacturers Association, notes that "even the meaning of 'compatibility' is not fully agreed upon." A number of personal computers that claim to be compatible with the IBM are 80 per cent compatible so that certain programmes will not run on them.

IBM itself has not yet taken the crucial step of tying mainframe computers into the token ring, which for now will accommodate only the desktop PCs. Besides needing the mainframes to make the network useful, the token ring is of debatable cost-efficiency.

The circuit card that has to be inserted into member PCs costs \$800 to \$1,500, rivaling the cost of the computer itself. Cable, software and other additional needs raise the price even more.

Because of the expense of the electronic office, managers have to weigh carefully the usefulness of the end product, even when it promises to eliminate paperwork forever or give every employee of a far-flung empire access to the desks, if not minds, of every other employee.

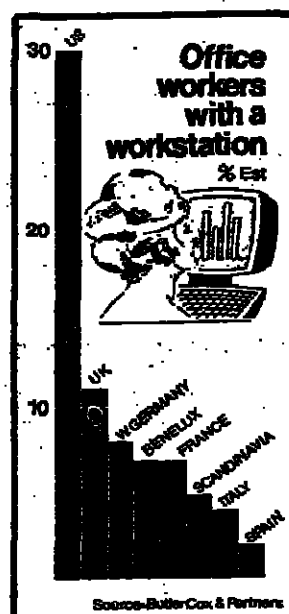
When mainframes are tied into the system, companies may have to buy 50 per cent more computing power just to operate it, estimates Arthur Andersen and Co. On average, only about 30 per cent of any information needs to be accessible beyond its original department.

In a study of computers used in about 60 American businesses between 1978 and 1982, Mr Gary Loveman of the Massachusetts Institute of Technology found that while computers increased productivity as measured in corporate sales, they were not as cost-effective as other capital investments. He concluded that businesses may have bought too many computers, though a study of large law firms showed that attorneys

with computers could bill as much as 12 per cent more hours because of the greater efficiency produced by computers.

Productivity is not the only issue being argued in the proliferation of computers. In his recent book, *Brave New Workplace*, Robert Howard contends that computers centralise control in the hands of managers while undermining the autonomy of the workforce, supplanting motivation with measurable demands from above. As computers become more prevalent in the workplace, their impact on the workforce will no doubt continue to be debated along with the expense and viability of the electronic office.

"Connectability," the buzzword of the electronic office, remains the slogan of visionaries, who admit they await the 1990s for more colloquial usage.



Most of the major electronic office system suppliers are US companies which usually introduce new products in the US before entering other markets. The labour costs are higher in the US than in

TEDIOUS OAC FORUM AT HOUSTON

Potential customers perplexed

OFFICE AUTOMATION is very boring. That is the good news which emerged last month in Houston at the leading electronic office forum in the US, the OAC.

It is good because for the past decade the fast pace of technological change has made many customers dizzy. "When will it ever stop?" was the question whispered by users used to ask as they fought to keep track of the latest developments—4 bit, 16 bit, 32 bit, multi-user, departmental computing, networked micros, X400 and Unix.

The choices were, and still are, perplexing. But progress has now slowed to a manageable rate. The industry is maturing fast, standards are emerging and small manufacturers are happy to co-exist with industry giant IBM. Most computers look similar in their beige boxes and do the same jobs in roughly the same sort of way. There is little to choose between competing

electronic office software which performs the same range of tasks with similar finesse.

An example of the slowdown is given by Lotus, manufacturer of the best-selling 1-2-3 spreadsheet for microcomputers. The company says it will not introduce a major new product until next year. Instead it plans to fine-tune existing lines until the design of personal computers is improved.

Except for those organisations working on artificial intelligence and voice-recognition (still some years away from perfection), most companies are concentrating on enhancing existing products by making programs easier to use, giving more sophisticated graphics, producing ergonomically better designed machines and improving the print quality of letters and documents.

This might sound boring to those in search of technological excitement, but it is sweet

news for the beleaguered office automation managers trying desperately to make the most of their investments. They can now happily ignore the industry's pronouncements on more mundane tasks like training their people to make better use of the expensive electronics.

And there is a lot of room for improvement. One of the managers at AT & T Information Systems grimaces when asked about progress at installing office automation in his company. AT & T Information Systems sells computer systems, some made by Olivetti of Italy, in the US. It is using its own machines to provide electronic office facilities.

The manager says it is taking much longer than expected to get the systems working properly. And office workers are, in some cases, not adapting to the new ways of working fast enough.

PETER KNIGHT

Paper-chase tradition dies hard

Japan
ROY GARNER
IN TOKYO

WHEN PEOPLE talk of the electronic or "automated" office in Japan they tend to do so tongue in cheek for although the deployment of such devices as facsimile machines, word processors and business personal computers in Japanese offices has been widespread, precious little change has been effected upon traditional, often inefficient, working practices.

The notion of the electronic office is one however, which continues to provide a focus for the activities of equipment makers and has become a popular objective which even the least committed of business companies feels obliged to pursue.

It is widely accepted that ultimately the truly automated office cannot materialise until makers can offer, and users accept, a total systems solution that can be customised to the needs of individual user sites. Cost factors alone, however, dictate that this ideal is unlikely to be realised except

in the long term.

A lack of conviction concerning office automation extends even to the major electronics vendors such as NEC, Hitachi and Toshiba. These firms have heavily promoted their automated headquarters, yet in their less conspicuous branch offices the old-style, paper-heavy practices remain. After-sales service for office automation equipment is also woefully inadequate.

It is entirely characteristic that in Japan it was the facsimile machine which quickly became the biggest draw among office automation goods on offer. Its success was owed directly to the ease of its application to a most traditional office custom—the use of hand-written messages for inter-departmental communications; a practice that, ironically, it seems destined to perpetuate.

The facsimile also offers a quick short-cut around another essential barrier to office automation: the keyboard. Not only is the complex Japanese script awkward to manipulate, the keyboard is, unlike in the West, a very recent, almost alien, concept to all but the youngest generations of user.

The great majority of middle managers and above have



Robots helping to produce electronic equipment at Daifto City, Japan

already given up on the idea of personally using a desktop keyboard and instead are kept busy devising ways to formulate their office tasks in such a way that junior staff can handle the data processing element.

This outcome is humiliating and alienating for many senior staff and has served to push the dream of the executive work

station even further into the future.

As industry analyst Yuichi Murano of Dataquest Japan Inc. comments: "Users are very keen on output, but no one wants to deal with input."

The lack of co-ordination in equipment introduction over the past decade is another source of difficulty. Richard W. Sullivan, of the Arthur Andersen consultancy, recalls one Japanese firm which had "bought 150 personal computers from 12 different vendors and of 25 different models," a policy which he says is typical of Japan, where each department makes its own purchase decisions, leading to a fruit salad of equipment.

The poor compatibility of equipment, especially that between computers and communications devices, has been a significant spur to the growth of Japan's Value Added Network (VAN) services market, worth ¥300bn, and set to grow to ¥800bn by 1990.

Software costs were, however, described as "the biggest bottleneck for information-oriented firms" in a recent report by Japan's Ministry of International Trade and Industry (MITI).

The Mitsubishi Bank drew the same conclusion in a recent

study which found that 95 per cent of existing business software is custom-built in Japan, notably higher than the percentage in Europe and the US.

The survey highlighted the high cost of developing individual general purpose software, now averaging approximately ¥900,000 investment for each project and over a year of research work.

One bright spot for manufacturers is that sales of business personal computers has remained steady even at a time when, according to the Japan Electronic Industry Development Association (JEIDA), overall personal computer sales for 1985 are expected to register a net decrease for the first time in 10 years.

The situation reflects the fact that Japanese companies are not afraid to make medium-scale investments in office automation, even where cost-effectiveness is very hard to predict. The time has not yet arrived, however, when the major investment required for a company-wide office automation policy is acceptable.

Many observers believe that even in Japan, IBM is the only vendor capable of giving the lead required to move users into such a next-generation approach to the electronic office.

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PHILIPS

THE ELECTRONIC OFFICE 3

Laggers' indifference overshadows pockets of progress

The UK
PETER KNIGHT

MANY TOP managers in the UK see no difference between office automation and voodoo. Both activities are reputed to give supernatural results and neither is seen as a useful business tool.

Supporting evidence is easy to find. Every year a number of surveys show how managers fail to see and exploit the potential benefits of information technology (IT).

For example, in 1984 a survey funded by the UK Government and the Institute of Administrative Management showed that business was failing to take advantage of IT and many of those companies that did invest wasted their money. Some 235 senior managers from a wide range of business were interviewed and the researchers found that between 25 and 28 per cent would spend on IT that year, of which 280,000 would be wasted.

The survey, conducted by consultants A. T. Kearney, said that most companies are resisting IT investment, or unaccepting of using the technology. Kearney deemed these types of businesses as "laggers" and found that they failed to treat IT as a competitive tool.

A year later the Government

financed a travelling exhibition to spread the word about the benefits of office automation. Run by PA consulting group the campaign was called Britain has IT. After a year on the road talking to 1,500 managers and demonstrating the wonders of office automation at 40 events, PA declared that Britain has not got IT.

"The penetration of IT in Britain's offices is nothing like as significant as we have been encouraged to believe. It is very much a case of pockets of outstanding progress against a broad background of indifference," PA consultant Mr Gordon Ross said at the end of the roadshow.

As background to the campaign PA surveyed chief executives to find out what their attitudes were towards office automation. The results are depressing and rather similar to those of Kearney's.

PA found that: • The financial sector is using IT to compete more effectively, but manufacturing industry sees it as a tool for administrators and of little use in beating the competition. • Some senior managers realise that IT can help make their companies more competitive, but they spend more time worrying about how the competition will use it rather than putting the technology to work themselves. • Most companies treat office automation as a technical problem instead of a means to

improve business. Technicians are put in charge of information projects that could benefit from a combination of technical and business skills.

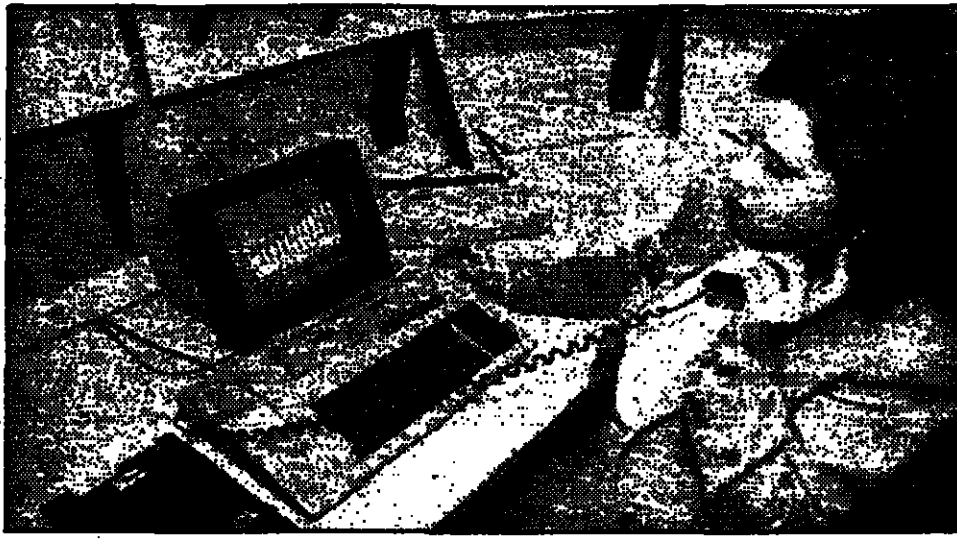
• Some 52 per cent of respondents want the technology to help improve management but only 14 per cent are willing to use these projected benefits to justify the cost of setting up an electronic office.

This, and similar negative conclusions by other consultants, might sound rather familiar and should be put in context. British managers have been hearing how hopeless they are ever since the sun began setting on the Empire. Consultants have provided the sticks in the form of depressing reports with which their clients beat themselves, and the press has rubbed in the salt with disaster headlines.

It might be easy to brand consultant reports as self-seeking, but it is plain that the majority of UK managers are refusing to use IT to make their companies more competitive. The consequences for Britain are as serious as they are obvious.

Businesses which fail to use modern tools will not prosper. But more important, to compete effectively in world markets, the British IT industry needs a strong domestic market for its products. It does not have one.

The IT industry in the US not only has an enormous



ICI's One-per-desk system: helping users to exploit the benefits of automation

domestic market but benefits from customers who are extremely willing to buy and experiment on a scale unthought of in the UK. These producers can, consequently, launch well-tested products on the world market.

The British IT industry, certainly in the area of the electronic office, is ineffectual. There are some small innovative firms which survive but few, if any, make it big. For example, ICL, the UK's only mainframe computer-maker, has just launched an American pro-

duct as its flagship electronic office offering. Xionics, a maker of networked office systems, has had some successes (including a sale to an American bank) but still struggles to find a broad market.

ITL invented a world-beating workstation which is ideal for executives because it records spoken corrections to documents instead of demanding keyboard skills. But the privately-held company found it difficult to perfect the product and sell it cheaply enough. It has failed to find a mass market.

These and other domestic producers—some no longer trading—would have an easier time if UK businesses were not so hesitant. British reticence is an everyday problem for Mr Andrew Kingsley, an electronic office product manager at Hewlett-Packard, a US computer maker with a large presence in the UK. He is in charge of explaining HP's products to customers and training the company's sales team to "talk English to customers, not French with acronyms."

reaching the right people within UK businesses. "Many top managers will not expose themselves to the risk of hearing about new things. They regard technology as beneath them," he says.

The people, mainly technicians, who are put in charge of finding out about the technology have trouble communicating with their bosses. This makes it even more difficult to convince top management about IT's benefits.

Mr Kingsley and others with less of a vested interest in selling electronic offices agree that office automation can improve productivity—but only if the systems and the people who work with them are correctly managed.

"Why do so many organisations still find it so difficult to buy office systems? Is it really that hard to justify the cost or is it the fear of making a decision? Perhaps senior management do not trust their subordinates' judgement—or their own?" Buying a system requires an act of faith in management's judgement," he says.

And it appears that most, although not all, British managers do not have faith in their ability to extract the benefits from the technology. So experienced with this attitude is Mr Kingsley that he has started confronting prospective customers. He does not growl at them, but merely asks them to find their faith.

He prepares a demonstration

of the technology that concentrates on the business benefits. He also uses the customer's figures to show how productivity can be improved. He ends with the assertion that the potential benefits will quickly evaporate unless correctly managed.

The implication is clear: intelligent managers who are confident of their skills will use the technology to win, the spineless will lose. The response is surprisingly positive, he says.

"I usually get a long pregnant silence. The computer manager is embarrassed but the managing director responds. In one situation the European chairman of a large organisation agreed with me. Another time the customers left without saying anything but the following day the information services manager called to say he was horrified at my behaviour and did not understand what I was talking about, but his boss had told him to go ahead," says Mr Kingsley.

Mr Ross, of PA, says he has become more pessimistic about British attitudes after completing the Britain has IT campaign, because managers do not necessarily reject IT, but are indifferent.

"All I can say to them is to take it seriously. I can think of no other area that brings as many benefits. But no UK company is spending as much on office automation as they are on company cars," he says.

Growing need for good advice as revolution spreads

France
DAVID MARSH

THE ELECTRONIC office revolution is spreading relentlessly across France, as the country becomes more deeply immersed in the new culture of information technology.

But as the number of systems and opportunities for interconnections offered on the market grows, in almost geometric progression, companies are increasingly aware of the need for advice and consultancy services to help them through the maze.

The French information technology market for hardware systems was estimated last year to be about FFr 50bn, and it is growing at around 20 per cent annually. Computer service activity, however, if recent trends continue, will soon catch up.

The market for software and services, furnished above all by France's high-performing battery of Sociétés de Services et d'Ingénierie Informatiques (SSIs), but also by the specialised divisions of large hardware companies (with IBM, of course, in the lead), came to about FFr 40bn, and is growing at nearly 30 per cent a year.

A further FFr 7bn is turned over in the multi-user software package area, where French companies have been traditionally weak compared with better-equipped competitors, above all from the US.

Challenge

French companies, like those in other countries, first embraced information technology in the office in areas such as accounting, marketing and payroll documentation, before applying it to production procedures.

Latest surveys show, for instance, that 75 per cent of small companies of between 10 and 200 staff are now equipped with some form of computer technology, compared with only 19 per cent in 1982.

The real challenge will be for users to make maximum use of inter-connective systems, linking their own computers and terminals to outside databases. The linking of office and production systems, enabling, for instance, designers' changes in production specifications to be fed directly to the machines on the factory floor, is also an area with great potential for expansion.

The picture on the French electronic-office scene varies widely between the large corporations, especially in the financial area which is making increased efforts to bring in sophisticated voice-data communications networks, and the smaller groups struggling to keep their heads above the technological tide.

But one of the strongest influences on the sector as a whole has been the installation around the country of the Direction Générale des Télécommunications (DGT) videotex service which is now the largest and fastest-expanding in the world.

The Minitel keyboard/screen data terminals, given away free by the DGT (which aims to recuperate the cost by 1990 through increases in overall telephone traffic), are now installed in 1.3m homes and so far predominating in overall usage. The number of terminals is planned to grow by 1.3m to 1.4m a year until the end of the decade.

Although the Minitel has been criticised by some as a "dumb" animal, needing additional installed electronics to become an intelligent terminal, it has served its purpose by introducing computer culture into even the smallest business.

A range of companies are now engaged in manufacturing and marketing Minitel accessories. For instance, with certain modifications, the terminals can be used to replace completely the need for telex services.

They are also of growing use in businesses concerned with the speedy flow of information. Computer service companies are making a growing living out of devising networks to link up travel agents to central reservation computers, book-shops to publishers, and car dealers to motor companies spare-parts centres, to assist ordering and improve services to customers.

Profiting

The growing demands of the office automation field have driven computers and telecommunications companies into a web of alliances, to enable their products to be connected to each other. Thomson, for instance, has striven to make its private-subscriber telephone systems compatible with computers manufactured by Hewlett Packard. Bull has entered into a similar agreement with Jeumont-Schneider.

IBM France, the Sema Metra software company, and the Paribas financial and industrial group are planning a joint venture in furnishing value-added information services to companies, thereby profiting from an expected shift to deregulation in French telecommunications.

Although much remains to be done, France has now arguably caught up a large part of its initial lag (compared with the UK) in encouraging professional use of computers. According to the market research firm Intelligent Electronics, 230,000 microcomputers each worth between \$1,000 and \$10,000 were sold in France last year, up five-fold on 1982.

France accounted for 19 per cent of the European market, equal with West Germany and just behind the UK with a 20 per cent share. According to a report published recently by the Government-sponsored information technology promotion body, the Agence de l'Informatique, which perhaps can be excused for drawing up a somewhat over-optimistic balance sheet, more than 8m French people now use computer technology directly in their homes and offices.

Already, over the past few years, French companies have made great efforts to improve supply in the face of this demand. The success of Bull, after years of setbacks, in finally developing a solid niche for itself in the microcomputer sector is a good example.

The best illustration of how the market is evolving comes from the way the French administration, after the chequered history of the past two decades of intervention in the computer industry, has now more or less abandoned any question of following an industrial strategy in computers.

Instead, the market is growing by itself, and the Government accepts that, rather than through the actions of civil servants, it can best be guided by the 4,500 small businesses in the SSI sector which are estimated to have been created in the last three years.

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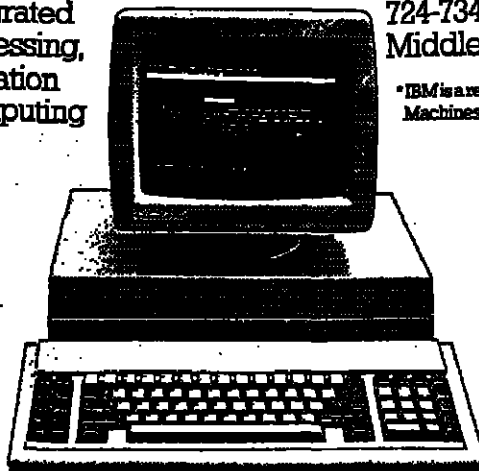
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THE ELECTRONIC OFFICE 4

Office systems policies

Analysis of US companies with electronic office system policies. All figures are percentages of the full sample

Type of company	Scope of the policy				Percentage of companies with no policy
	Percentage of companies with policy	Percentage of companies with policy on all levels	Percentage of companies with policy on some levels	Percentage of companies with policy on one level only	
Fortune 500:					
Industrials	55	18	24	9	40
Services	58	26	19	5	39
Medium-sized companies: (over 100 staff)	35	14	9	2	65
Small companies: (10-100 staff)	22	22	0	0	75

Source: Butler Cox and Partners.

Uncertainty in the midst of so much choice

West Germany

RUPERT CORNWELL

"CONFUSION AMID the cornucopia" is one tempting description of the state of the West German office equipment market. If impressions gained by expert visitors to CeBIT, the country's showpiece office automation and computer fair are anything to go by.

CeBIT, the annual showpiece of the sector, was held last month in Hannover and it illustrated perfectly the two contrasting faces of the industry as West Germany marches steadily into the era of the electronic office.

On the one hand, there is the ever more glittering wealth of choice open to the customer, as more and more systems and solutions are offered by manufacturers. On the other, an understandable uncertainty prevails over what, and even when, to purchase, given the bewildering range of standards, and the long shadow of the multi-purpose integrated services digital network (ISDN), promised by the Bundespost from 1982.

Of one thing, however, there is no doubt, the West German market, potentially the largest for data processing and office equipment in Europe, is set to grow vigorously until the end of the decade and beyond.

Perfectionism

In 1985, according to the Central Federation of the Electrical Industry (ZVEI), total demand for data and communications technology products hit DM 36.5bn, an expansion of over 10 per cent — perhaps as much as 20 per cent — is predicted for this year.

The pattern on the office equipment front is uncertain. "The big companies are going ahead in any case, despite the problems," says Mr Fritz Jagoda of Diebold, the international management consultants for data technology, "but the smaller ones are tending to hold back as they always do."

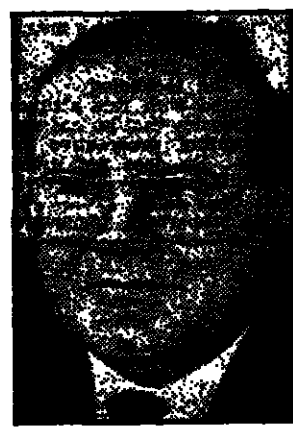
One reason for the latter's hesitation is the intense conservatism and perfectionism which are hallmarks of the German business mentality. "That's all very well," another analyst commented wryly, "but nothing is perfect in office automation. Another more practical one is the frequent lack of capacity or staff in all but the very large industrial, financial or services organisations to make the installation of a multi-terminal system worthwhile. But few doubt that will change, as computing power, in the office as elsewhere, becomes steadily cheaper and more "user-friendly."

Handelsblatt, the business daily, has calculated that by 1990 one German office worker in 13 will have his own screen or personal computer, compared with just one in 58 now. The potential is huge. Of the near 2m in West Germany employed under 50 people, only 7 per cent use terminals and only 3 per cent word processing systems, the Infratest Research Institute has found.

In five years time, Mr Martin Hagemann, the Economics Minister said at the opening of CeBIT, 13m people, or half the West German workforce, would have to be able to handle micro-electronic equipment in one shape or another.

As elsewhere in Europe the office automation market, though arguably less completely than other areas of the data-processing industry — is overshadowed by IBM, thanks to its dominant position in mainframe computers, a core ingredient in really big systems. The US giant has tended to use this strength to extend downstream into workplace desktop applications, especially as the trend towards networks gathers pace.

In some respects the picture is changing as the battle over standards intensifies, and communications and data-processing technology draws steadily closer. Telecommunications concerns are stepping up their challenge by trying to build on their strength in the burgeoning PBX (private branch exchange) business. Above all, German suppliers are beginning to mount a counter-offensive.



Mr Martin Hagemann, Economics Minister, anticipating 13m users of micro-electronic equipment in West Germany within five years

the first fruits of which were on display in Hannover.

Siemens, the leading domestic manufacturer, keeps it open for example, now offering its HICOM multi-terminal system, which breaks new ground by allowing simultaneous voice and data/text communications, including electronic mail, on a one-line network for the first time. HICOM may be in its infancy, but it has been tailored to mesh in with the future ISDN.

Nixdorf, whose founder Mr Heinz Nixdorf died in mid-March, is pressing its 8840 office system. Triumph-Adler, the resurgent subsidiary of Volkswagen, is stepping up its drive into the sector with its M32 multifunctional workplace system. A deal with Digital Equipment Corp (DEC) will allow the M32 access to DEC's world-wide "all-in-one" office information system.

In a broader sense, T-A's deal with DEC is a sign of the growing pressure on different manufacturers to improve compatibility. The very proliferation of products has bewildered users. "Basically, they're in a state of confusion," argues Hilde Uller of the Munich-based Dataquest. Over how to connect up what they've already got, and at the same time keep it open for systems which are coming, and in line with future standards.

The debate is nothing if not complicated. There are at least 15 national, regional and international agencies in the standards business. Behind the delicate fencing over norms lies the crucial issue of allowing consumers to choose the cheapest, most suitable equipment in the secure knowledge that it will fit in with what they have previously installed.

It is an argument which pits the small supplier, strong in a niche of the market, against the big manufacturers like IBM, which cover the entire board.

Looming in the background of the future fusion of telecommunications and data processing is the Bundespost, which is promoting ISDN. The powerful agency has long been under fire for its allegedly pedantic and monopolistic approach to ISDN standards.

Ominous

It is now embroiled in a new conflict, pitting it against even traditional allies like Siemens, over plans to streamline the country's complex existing telecommunications regulations.

The West German manufacturers fear that the net result might merely be greater de facto Bundespost control over the computer and electronic data equipment sectors.

More ominous, perhaps, could be the consequences of effectively applied standards on Japanese penetration into the West German office equipment sector, and export markets traditionally held by domestic manufacturers.

Mr Heinz Nixdorf was but one who warned, shortly before his death, that if Japanese producers adapted to the new norms in a big way, then West Germans could soon cease to be net exporters of communications technology, squeezed out by the lower labour costs of the Far East.

Controlling numbers and paperwork

Banking and finance

ALAN CAINE

IN THE US, the data systems division of Zenith Electronics wins a \$37m contract to supply the Inland Revenue Service with portable computers for its auditors to use when checking company accounts.

In the UK, Wang wins a £15m order from National Westminster Bank for a broad range of office automation equipment, including minicomputers, personal computers and networking products.

These two recent and spectacularly large orders represent the tip of the potential for automated office systems in the financial services industries. They are important because they illustrate the two ends of the electronic office spectrum.

On one hand, the need to provide individuals with computing power at the workplace, whether it be his or her own office or other premises, is entirely, on the other, the need to integrate systems of different kinds, different functions and from different makers to give the maximum benefits.

The financial services industry is the bellwether of

office automation. It has the resources to buy and develop the best in computer based systems and the most compelling reasons for making them work efficiently. And more than most, its style and form of business lends itself to computerisation. There is a discipline in financial transactions which accords well with the protocols necessary in electronic transactions.

For the past 20 years, the world's banks, building societies and thrifts have been installing and commissioning large scale batch processing systems to handle their accounting functions.

Investment

Most are now in the throes of overhauling these systems to take account, first, of the dramatic changes in technology which have taken place over those two decades and, second, of the equally dramatic changes in the business environment. They are important because they illustrate the two ends of the electronic office spectrum.

The forces driving the banks and other financial institutions towards investment in office automation include:

• The need to control the growth of staff numbers and to make better use of existing staff.

• The need to curtail the paperwork involved in handling cheques, credit sales vouchers and so on.

• The need to offer new and innovative services and to improve the way they market their services generally.

So, cutting down on the paperwork which accompanies a cheque transaction (cheque truncation) is a powerful motivation for involvement in electronic funds transfer at the point of sale (eft/pos).

And the desire to free branch staff during the week to market new and existing services while opening the branch with minimal staff on Saturdays is an equally powerful motivation for involvement in high-speed cash dispenser and automated teller machines.

These examples may seem somewhat removed from the usual concept of "office automation" — the replacement of typewriters with word processors, the replacement of telex with electronic mail and so on. It is important, therefore, to emphasise that while word processing and electronic mail are essential building blocks in an electronic office, they are no more than that.

But it was soon discovered that the typical office contains many different kinds of work, doing many different kinds of work.

It goes on: "Once the early candidates for word processing had been mopped up, office systems were practically stalled. There was no obvious, single follow-up application. Progress had to be sought on a number

of fronts and simultaneously." This meant relative stagnation until a year or so ago, and only now is the scope for office systems expanding again.

It has to be emphasised that much of the problem has been the fault of suppliers who have consistently oversold their products.

They have either not worked effectively, or have cost too much or have not fitted well into conventional office practice. The history of the local area network (LAN) is a powerful case in point. To operate effectively in offices, workstations must be able to communicate quickly and reliably. Conventional methods of connecting computers to their terminals will do the job but are cumbersome and expensive.

Convincing

The LAN is an economic solution to the problem, usually involving cheap video cabling, twisted pairs of copper wires or even optical fibres together with clever software and data transmission techniques.

One of the earliest and still one of the most convincing techniques was Ethernet, developed by Xerox and supported by the chip manufacturer Intel and the minicomputer manufacturer DEC.

But although it seemed an excellent solution, there were problems which dogged its ready acceptance. It was

cumbersome to install in older buildings (coaxial video cabling is inflexible and heavy) and expensive at about \$1,000 for each new terminal attached to the network.

So LANs, the new hope for office automation in 1980, languished until only a year or so ago when IBM (which had been noticeably reluctant to give any direction until then) announced first a cabling system for new and reconconditioned buildings and then a LAN of its own design.

The IBM LAN was different in kind to Ethernet and other LANs which were then on the market but, as with so many other computer products, it established credibility for the technique. One consultant said: "Until then, LANs were Mickey Mouse products."

IBM's LAN was then an acceptable part of the information technology world.

Furthermore, IBM made sure that computers connected to its LAN could "talk" to computers attached to other LANs through translation devices or "gateways."

Costs, however, are still too high, at anything between \$600 and \$800 per attachment. This history is a model for many of the essential elements in the electronic office. Early promise followed by stagnation and then gradual acceptance through being legitimised by IBM or some other major office systems supplier.

IBM is the leading supplier of office systems products and is expected to dominate the office market in the immediate future. According to Butler Cox, "The difference between success and failure for other suppliers may well depend on how they react to what IBM does and the extent to which they can take advantage of the 'window of opportunity' presented by IBM's dominant position."

Compatibility — the ability of one computer system to be plugged into any other — is a key issue already and is going to be more so in future. IBM may well be the dominant supplier but it will not be the only one and it will be critically important that systems built by different suppliers should be able to communicate with each other.

That will be a complex task, especially where text, voice and image are all to be transmitted along the same data pathway.

The pioneers of the electronic office had the right picture of the future, but in their enthusiasm, they oversimplified and oversold. Office life is more complicated than that, and as this survey shows, it will take the electronics business longer than imagined to come to terms with it.

* New Opportunities in Office Systems; Butler Cox, 1983.



Mr Peter Monk of the company's technology support unit. The success of electronic mail systems also depends on connecting all people regularly contacted. This means having fast growth in the numbers of workstations linked to the network in the early phases, otherwise the system may fall into disrepute.

Among these companies which are helping to serve the growing financial and legal communities is Fandrich which has a rapid and confidential service of bulk or specialised photocopying, laser copying and laser printing, computer generated graphics, word processing, computer data media conversion and text data communications.

Your money back in ten minutes a day

Managers on-line

MALCOLM PELU

MORE MANAGERS and professionals are becoming direct users of electronic office workstations, which is helping office automation to make a bigger impact on business performance for companies of all sizes throughout the UK.

All managers at Commercial Union Assurance, for example, have their own desk-top workstation. It can be used for electronic mail, finding information from large central databases and typing text when producing reports.

When attempting to justify the system, it was estimated that the workstations took this time for information to filter through to all line and branch managers and back up again. With electronic mail, however, responses could be obtained almost instantaneously.

All 11,000 marketing and services staff at IBM UK, including 8,000 managers and professionals, are being linked via its National Office Support Service (NOSS), at a cost of about \$70m over five years.

Targets

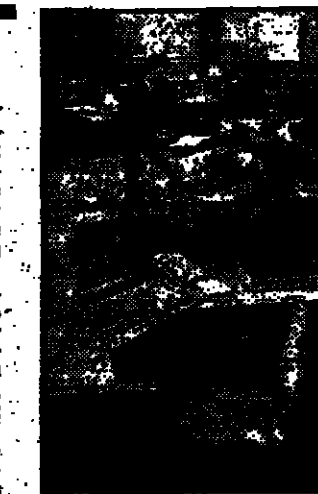
The sole criterion used in making a financial case for the investment was that it would increase the productivity of its users, although other important benefits were expected, such as more efficient communication, lower costs for traditional office equipment and mail handling from process mail.

NOSS is expected to pay for itself within three years of its start in 1984, provided it meets clearly defined targets for productivity improvements for users: 2 per cent in its first year, 5 per cent in its second, and then 7 per cent for the next three years.

Detailed analyses have shown that it has been slightly below target for the first two years but that it is likely to exceed its 7 per cent target this year. A key finding of these evaluations is that benefits increase significantly as users become more experienced and the performance of the technology improves.

Measurements of productivity gains are based on interviews with users and their managers which take account of their subjective perceptions of improvements to their effectiveness. In addition, more "objective" quantified statistics are obtained from users about how they spend their time and from automatic gathering of information about the numbers and types of activities for which the system is used.

Salesman David Day says "NOSS saves me at least an hour a day, speeds up and improves the quality of written communication with customers, and generally makes my work more



Burroughs' new B27 computer system in an automated office: such systems offer valuable savings in management time

efficient." He uses it to send electronic messages to colleagues and to arrange meetings and appointments. He also types many letters himself from his own word-based workstation and can include previously prepared text, like product details, into documents he prepares.

In large companies which allow business autonomy to operating units, corporate information management reports and analyses. Regional headquarters are linked to the depot computers and get daily sales information from them, as well as feeding back information on prices and special offers.

Depot managers, however, can adjust their own systems to meet special customer needs or other local requirements.

Estimation

Mr John Marriot, who was manager of the depot at Holbeck, Leeds, when the computer was installed in 1984, says, "I estimate the computer increases profits by several percentage points, mainly because it provides accurate, comprehensive up-to-date knowledge of what is happening in the depot."

Examples such as these expose the myth that managers have a "keyboard phobia" and will refuse to work at workstations with keyboards. A major reason for overcoming any reluctance among managers and professionals is the example set by top executives.

Mr David Day at IBM, for example, says, "When I first heard of NOSS, I was going to get help. But my manager was committed to it, so I realised it was important for me to use it too."

At Commercial Union, the first users were the most senior managers, who also had responsibility for allocating money to "pay for it." "We were

convinced the system would succeed only if those senior executives had direct experience of its benefits and showed a personal commitment to it," says Mr Peter Monk of the company's technology support unit. The success of electronic mail systems also depends on connecting all people regularly contacted. This means having fast growth in the numbers of workstations linked to the network in the early phases, otherwise the system may fall into disrepute.

Larger companies, like those already mentioned, can draw on the technical expertise of specialists, who learn lessons on how to avoid many problems from previous experiences with computer systems. Smaller companies, however, have often had to handle office automation without such assistance.

This has led to false starts and a waste of time and money. Marketing and public relations company Communicata, for example, had to abandon a \$20,000 minicomputer because it failed to perform as expected. Introducing a network of personal computers at book publisher William Heinemann was a "trial by fire" according to Mr Szanyi Solowj, who is responsible for the system.

Mr Solowj found difficulty getting suppliers to discuss his company's needs without resorting to convincing jargon, a common experience among smaller companies. Heinemann has also had a great deal of problems with printers, first with a word processor and then with the network.

Unreliable printers, particularly with local networks and personal computers, frequently cause significant problems, indicating that great care should be taken in selecting even apparently "proven" technology parts of a system.

Companies who get their systems from third-party dealers, rather than directly from the supplier, often complain of the service they receive. Shipping insurers The R. Miller, for example, found that the dealer who supplied its sophisticated office automation network had insufficient experience of the system and trained staff. The dealer was often in as much doubt about how to handle problems as Miller's own staff.

Provided the initial systems are not too disastrous, companies who have persevered through painful "teething" problems usually find, as Mr Solowj comments, "We've come through the trial by fire and are enjoying the benefits of our computer now."

Suppliers and dealers, however, should take more responsibility for giving better help to companies with little or no computing knowledge of their own. Not only will the customer get quicker and more effective benefits from their system, but the supplier will profit from continuing business from the customer.

The electronic office needs of even a small company can escalate, particularly when office automation is contributing to rapid business growth.

Further information on the office automation examples quoted in this article, together with other case studies, is available in *Financial Times* "Electronic Office, a twice-monthly newsletter published by Financial Times Business Information, Tower House, Southampton Street, London WC2E 9JA (01-240 9391).

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THE ELECTRONIC OFFICE 6

Three case studies highlight the growing diversity of automated business systems



Cutting back on the paperwork and phone calls: a receptionist at an Austin Rover dealer's showroom is able to rapidly locate a car to match a customer's exact requirements using the new "Dealer File" system

Rapid location of parts

The motor industry
JOHN GRIFFITHS

VEHICLE MANUFACTURERS began equipping their dealer networks with computerised systems in the early 1980s, primarily to allow them to communicate with each other to locate stock.

Since then, their applications in the UK have widened — a customer can walk into a BMW outlet, for example, draw up his order for a car at a terminal and watch the details dispatched to the factory. Subsequently, he can track its progress through the production and distribution system, so that he can know fairly precisely when it will be delivered.

This month, however, it is Austin Rover — in conjunction with BL's computer systems and software company, Istel — which can claim to be taking computerised relations between dealer and manufacturer significant steps further.

It has launched a system called "Dealer File" to eliminate the mountain of paperwork which ordinarily flows between the two parties.

Some 2m transactions which would normally be processed each year, manually and on paper, have already been transferred to the new system. It embraces a wide variety of functions including stock location, sales transactions, vehicle ordering and warranty claims, as well as servicing a management information function between Austin Rover and its nearly 1,400 dealers.

It has been developed by linking Redditch-based Istel's mainframe computer systems with its "Viewshare" videodata service, then providing two-way communication facilities via a third Istel service, its "Infotrac" national telecommunications network.

The growing requirement for a fast "paperless" system was underlined by the large new car sales peaks which have become almost a tradition in August. Some 10,000 inter-dealer transactions took place in the three weeks leading up to August 1 and during the first two weeks of the "boom".

Most of these transfers were a direct result of computerised facilities already in place, under a stock locator system first installed at dealers in 1980, and on which the latest system expands significantly.

"Dealer File", for example, allows a dealer to change the

specification of a model right up to the point at which it enters the build programme.

Sales and service transactions, debits and credits are linked to the national auto-banking system.

"Sales File" helps dealers identify sales opportunities as well as highlight problem areas needing action. Analyses of individual dealers' sales-by-model enables the dealer to compare his performance against local or national trends.

'Service File'

The "Service File" makes it possible to process warranty claims directly through the videodata system, to speed both processing and payment.

And the "Finance File" gives management an immediate and up-to-date statement of debts and credits with complete analysis to facilitate stock and cash control, and to enable dealers to plan effectively for any major cash flow eventualities.

In addition, a Profile facility provides dealers with a "who's who and where" within the Austin Rover organisation.

"It literally turns on its head the old-fashioned method of communicating by paper," says Austin Rover's marketing director, Mr Malcolm Harbour. "It

brings much closer the day of the 'minimum paper' car dealership, when all transactions can be completed on a computer screen, leaving the car dealer with more time to get on with his prime job of selling and servicing cars."

Previously, using postal services, vehicle status information produced weekly could be up to a fortnight old on arrival, while vehicle transfer documents could take up to 14 days to turn round. In addition, there were error risks in converting written form details into acceptable computer input.

With the new system, all information is up-dated within 24 hours.

Communications costs are also being kept to a minimum through the use of more than 60 network dial-in points providing local or "A" telephone charge rates to 95 per cent of the dealer network.

Within Austin Rover itself, the link-up embraces its headquarters at Canley, the production plants at Cowley and Longbridge and regional sales offices scattered throughout the country.

Looking ahead, both Istel and Austin Rover make clear that "Dealer File" will not be the end of the story. It will be developed further towards a completely paperless system.

Computer as farm tool

Agricultural applications
ELAINE WILLIAMS

MR OZ Hotz de Baar has 190 cows, 850 acres of cereal and a computer. He is a rare example of a farmer who has applied computer technology in the management of his farm. He uses the computer to store statistics on the milk yield of his herd and other vital dairy farming information which has helped him maintain profits even in the face of milk quota cuts.

Having developed the computer software himself, Mr Hotz de Baar decided to set up his own computer company to sell his programs to other dairy farmers. Several hundred of his systems are now operating in the UK and Europe and his company, Upthorpe Computer Programs, is one of the leading systems suppliers in the dairy sector. The market is, however, limited and companies like Upthorpe are unlikely to become large software houses.

The reason is that despite the steady fall in the cost of small business computers, studies from the Ministry of Agriculture, Fisheries and Food, show that only between 10 and 15 per cent of farms can justify on economic grounds the purchase of computer systems.

For example, may benefit because of the need to keep individual records of animals but most farms are simply too small to make use of the general accounting offered on computers and there are many cheap alternatives for farm accounting from traditional accountancy firms and farming agencies.

If accuracy, then, was the only determining factor, few farmers would opt for an elec-

tronic solution. The National Farmers Union, however, believes that technology does have an important role to play in various aspects of farm management. Mr Brian Fowler, who guides the union's policy on technology, says that the strategy has been to advocate the use of Prestel, British Telecom's electronic information service.

The attraction of Prestel is that it is relatively easy to use and is low cost. All the farmer needs to gain access to the system is a suitably adapted television set and a telephone line. Yet these familiar tools mean that the farmer can link into vast wealth of farming information stored on Prestel by the NFU and other information providers such as ICI.

The NFU has been an information provider since 1979 and its year Prestel became a public service. The union has more than 2,000 pages of farming data and 2,000 regular subscribers to its service. The information is split into a number of specialist sectors such as fruit and vegetables, livestock, arables and more general data on energy costs.

Subscribers are joining the service at a rate of about 35 per cent a month. The NFU has a long way to go before its 100,000 membership — which represents 80 to 85 per cent of

the total farming community in the UK — are linked into the Prestel system.

Even so, the NFU has now used Prestel to increase its own efficiency in sending information to its county offices. Prestel sets in 48 offices around the country are linked into a private information network so that the NFU can respond more quickly to individual requests.

Other organisations with farming interests are also convinced that the Prestel route is the best introduction to computing type services because they overcome one of the basic communications problems in reaching isolated farmers. ICI has been offering its Agviser service for the past two years and British Telecom took over FarmLink last October.

Agviser has taken the concept of home computing a little further by offering remote computing facilities to farmers. The ICI service offers more than ten specialised programmes which help farmers plan daily cow rationing, stage needs and milk price calculations, for example. Within the next 18 months the NFU hopes to introduce a similar remote computing service for farm accounting.

The Bank of Scotland and Agviser have also set up a home banking facility for farmers which allows bill paying, account balances and a number of investment services to be carried out over the Prestel network.

By this gentle introduction to Prestel-based systems, Mr Fowler believes that farmers will eventually become aware of the wider possibilities of computer systems. So, some

farmers will swap their television sets for small computer systems.

Mr Peter O'Neill of the Agricultural Training Board points out that in the four years between 1981 and 1985 the cost of a small business machine has fallen by 80 per cent so that a reasonable system can be purchased for less than £2,000.

Mr O'Neill is a member of a steering committee that is looking at the potential of even lower priced systems for the small farmer. He is involved in a £26,000 project funded by a number of organisations and being carried out by the Agricultural Training Board, Birm College of Agriculture and the Searle Hayne College. The project is looking at producing a useful computer system for farming applications for about £1,000.

Quick response

Until recently the problem was not the hardware but the availability of suitable software. Now there are more than 30 companies offering farm software but the majority are small organisations and less than ten companies can claim to have sold many software packages.

Indeed most application of electronic technology is in farm production such as automated milking parlours and computerised feeding equipment for a variety of livestock. Companies such as Alfa Laval have developed systems which can provide feed for dairy cows based on individual animal needs.

Much raw computer data is gathered by such automated equipment — this could form the basis of a general management and planning system if this information could be analysed by a business computer.

Alfa Laval, whose expertise is in production equipment, has shied away from providing these management tools but its products have electronic interfaces which allows its equipment to be easily linked to most common types of small computers.

Realising the need for farm management software, the company turned to Upthorpe Computer Programs based near Didcot in Oxfordshire. This company jointly developed with Alfa Laval a programme called Alfa Twin which automates for dairy farmers milk yield recording and feeding in the milking parlour.

Information from this programme can be fed directly to another piece of software called Superflow, also an Upthorpe product, which is a dairy management system and provides the farmer with statistics on the individual performance of the herd. Farmers need to know the yield per cow, the quality of the milk produced, feeding requirements, health records and calving details for example.

Livestock farmers in particular, dairy and pig enterprises have been highlighted by the Ministry as the sector which has the most to benefit from computer management systems because of the need to keep records of individual animals. Even so, ministry studies show that it is only cost effective for farmers with medium or large-sized farms with upwards of 100 cows. So the electronic office for every farmer is unlikely to be realised before the end of the decade.

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Public utility sets up integrated liaison

THE cost of office automation is difficult to justify in commercial organisations, let alone public administration, but Wessex Water Authority provides a good example of an integrated communications strategy developed by a public utility.

Its services include water supply, land drainage and sewage treatment over an area of 9,500 sq km. The population supplied with water numbers about 1m and for other services 2,300,000.

There are five key locations: three divisional offices where the authority's direct management is carried out, a small headquarters location, and a direct billing centre.

Consumer service is given a high priority and an investment made in teletext systems, in particular, has shown that the service can be improved and costs reduced.

Previously, calls to major centres could wait up to 30 seconds to be answered and many callers gave up because they were not answered in sequence. On inter PABX circuits the chances of getting a line were worse than one in two.

Outside callers were not presented with a unified view of the authority or with a number of discreet services accessed through different procedures.

Significant increases in traffic for data and speech were predicted. Overall data with the advent of additional on-line systems and electronic mail were expected to double within three years.

Voice communication is important to the authority as it is the most widely used form of communication with those outside and within and involved the largest expenditure in annual revenue.

The teletext system which covers all functions is managed by a 24-hour control centre in Bristol in association with similar centres operated during normal working hours and emergencies.

Separate communications systems for speech, radio, teletext and data had all evolved to meet demand, but inflexibility and capacity problems were becoming increasingly apparent.

Wessex has consistently set the pace in the water industry in its use of information technology. In 1982, with the help of consultants BIS Applied Systems, a review of the authority's information systems was completed.

The tendency for incompatible computer systems to impede progress was recognised. An information services department was set up to bring together existing staff and resources including computer services, operational research and organisation and methods.

"We designed our network so that our consumers could make ready contact with us and get a ready response rather than going through a answering machine," says David Beal, head of information services at Wessex. "We could also make some economies because we did not have to rent external British Telecom lines so much."

Projects have included the use of a Husky portable

recorder and computer terminal. This waterproof device, with a built-in screen, is connected by telephone line to the mainframe computer in Bath at the start of each day and loaded with information about the meters to be read that day.

The meter readers can record readings of up to 300 meters, the details being fed directly into the computer at the end of the daily round. There are savings in paperwork procedures, the most significant being a reduction from 18 days to five days in the time in which bills are sent out.

Another project is the Wessex 100 Logger, an accurate portable recorder for operational information such as water flow and pressure. Developed because other commercially available equipment was inaccurate and unsatisfactory, it records variables such as pressures and replays them in graphical form at the local office.

As regards communications, separate networks for teletext and for computer data were found to be similar and all the authority's control rooms and offices are now linked by one network using the latest digital technology.

The communication channel is a high-capacity circuit from British Telecom which will convey speech, computer data, teletext and radio simultaneously at a lower cost than the previously separate circuits.

Administration application
BORIS SEDACCA

recorder and computer terminal. This waterproof device, with a built-in screen, is connected by telephone line to the mainframe computer in Bath at the start of each day and loaded with information about the meters to be read that day.

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THE ELECTRONIC OFFICE 7

tool

Finding new ways of talking to machines

Novel input and output

GEOFFREY CHARLISH

COMPUTER RESEARCHERS frequently ask: "What is the best way of communicating with a machine? Should users of the future electronic office be content with sitting in front of a computer keyboard and typing requests for information or is there a more natural way of entering and retrieving computer data?"

There are two lines of thought. One is that future generations of office workers, now cutting their teeth on school computers, will become fluent in the use of the keyboard; another line is that keyboard communications is a clumsy and slow way to delve into the archives of the vast computer filing systems that make up electronic offices.

Today few people in business, apart from secretarial and computing staff, have any keyboard skills. This has led a mass of research in other ways of linking humans to computer and among the most exciting is speech.

Though talking may seem natural to a human, developing computer systems which can understand speech is extremely difficult and much of this technology is still in its infancy. Indeed, systems in operation today are relatively simple. Texas Instruments has had a personal computer for some time that can respond to a limited number of spoken commands and Ericsson in Sweden has produced an office telephone exchange which allows internal calls to be dialled using a voice command.

It is digital technology—the basic language of the computer—which holds the key to progress in speech processing. The

changing tones of the human voice is converted into a string of computer digits.

The ideal speech recogniser would be able to understand or interpret anything anyone said to them, but existing systems would be hard pressed to comprehend a few connected words and phrases. Most understand only one speaker it has been "trained" to recognise and the speaker often has to make artificial pauses between words.

These speech recognisers work by storing in digital form basic patterns of words and phrases. These basic patterns or templates are used by the machine to compare against spoken words. The range of the vocabulary the system can recognise depends on the library of templates stored in its memory. It is a costly process and most commercial systems have a limit of about 1,000 words.

Current research is aimed at reducing costs by making speech recognisers speaker-independent. PA Technology, using basic research carried out by the Royal Signals and Radar Establishment, has been contracted by the British Technology Group to develop a low-cost design which should be on the market later this year.

Other speech processing companies, such as Logica, are also looking at the problem. At the other end of the speech-processing range—giving electronic equipment a voice of its own—has proved to be more successful. Limited speech synthesis designs have already appeared in commercial products such as microwave ovens, lifts, vehicles, and toys.

But it is generally recognised that access to computers and automated databases via the telephone is likely to be one of the largest applications of speech synthesis.

The main technical challenge is to turn written data into logical grammatical speech. In English, for example, there are

so many exceptions to grammar and pronunciation rules that the computer needs to have a store of the words the pronunciation of which depends on several factors such as context. All this adds up to a very large dictionary of exceptional words.

So far, examples of large speech synthesis systems linked to databases are rare. Sperry in the US run a public weather information service to test acceptance of talking computers, and the Union Bank of Finland has a voice synthesiser connected to its banking computer. Account holders can carry out banking transactions via the telephone and be guided through each transaction by the computer.

Systems for large databases, in general, suffer from poor speech reproduction and the main thrust of research is aimed at better voice quality. Many of the developments in improving the interface between humans and computers remain linked, therefore, to the screen and keyboard.

Retrieval

Several companies have looked at the basic shape of the keyboard and have decided that its layout can be improved to allow experienced typists to increase dramatically typing speeds. The Velotype keyboard is typical of the genre. Its curving, raised keys are angled so that the user does not have to make large hand movements in order to reach the keys.

Also for the input of data into the computer, companies have developed systems which can turn written text into computer data but there are big problems with hand-written information. As with voice communications, there are many different hand writing styles.

However, information retrieval offers far more scope for the inventive mind. Better written software has brought the idea of icons to the computer screen. Here simple symbols guide the user to the information stored. Some systems can even represent a conventional filing system with cabinets and individual files on the screen.

Companies such as Hewlett Packard offer touch screens so that the user only needs to touch the relevant symbol to unlock a particular file. Other alternatives are systems pioneered by companies such as Microsoft and Apple, and light pens which have mainly been associated with graphics tablets for screen design systems.

Overall, it seems that screen and keyboard systems will tend to predominate for to the end of the decade at least. So, the development of better screen layouts based on icons are likely to offer the best way of simplifying access to computer data.



The Nestar Plan 3000 network in use at Morgan Grenfell Bank

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FT 208

Magnetic attraction of 'floppy' technology

Electronic storage

ELAINE WILLIAMS

THE market for both "floppy" and hard disk rotating magnetic memory is likely to grow at 17 per cent a year in Europe till 1989. By then it will probably have reached \$7bn from about \$3.5bn in 1985, according to market research group Frost and Sullivan.

This is in spite of the fact that there are threats just over the horizon from new breeds of bubble memory and from erasable optical disks that can store perhaps 20 times as much data as their magnetic counterparts. Nowadays most active computer data is stored on rapid access magnetic disks, tape machines having been relegated mainly to longer-term archival storage or back-up duties.

The big, rigid disk packs are also fading fast (at 10 per cent per annum by value), simply because the big computers they serve are also on the decline.

The flexible or "floppy" disk started life in IBM in the early 1970s as an 8 in diameter product but the market for this size may fall by 20 per cent a year according to F and S. The more recent 5.25 inch drive, with some 40 manufacturers world wide, should grow at 14 per cent while the "star turn" the even smaller 3.5 inch device, is expected to put on sales at 62 per cent a year till 1989.

How far floppy technology has come is shown by the fact that a 3.5 inch disk can hold over 1.4m bytes (text characters), double that of the earlier 8 inch disk.

Just as the pick-up arm of a domestic record player can be placed to play any music band, so the read/write head of a disk drive, operated radially by a high-speed solenoid, can locate any of the 100 or so concentric tracks magnetically recorded on the flat metal oxide surface.

Originally it was believed heads would always have to "fly" just off the disk surface, which would have to run very accurately with no up-and-down wobble.

But in floppies, the disk is made of a thin, tough plastic and is held in a square envelope from which it is never

removed: the disk rotates inside it and the head, in contact with surface except during radial searching, moves over a radial slot in the envelope. The mechanics were hard to believe when the technology first appeared, but a drive life of five years is normal.

Overshadowing the floppy, however, is the small, rigid disk Winchester, which has similarly shrunk from 14 in when introduced by IBM in 1967 to 3.25 in (1985).

Here, the head once again "flies" over the highly accurate rigid disk surface on an air gap only millionths of a metre thick. Fundamental magnetic rules say that the closer the head is to the disk, the more data can be stored per unit area. To prevent tiny dust particles entering the gap, the disk is operated in a sealed case.

Typically, a 3.25 inch drive holds 10 megabytes and a megabyte is equivalent to about 30 pages of the Financial Times, printed solid. A 14 inch Winchester can store 800 megabytes.

New technologies have pushed up recording densities. For example, the recording head's effective width, which determines how small the recorded elements can be, has been reduced by thin film techniques in which the appropriate microscopic metal thickness is obtained by depositing it using evaporation in a vacuum.

In prospect is "vertical" recording in which the tiny magnetic lengths representing digital bits, normally running one behind the other along the horizontal surface of the oxide, are instead created at right angles to the disk surface, allowing far more to be crammed in.

Competition for the \$7bn

European market is fierce, with at least 60 contenders according to F&S. Although US companies still dominate (Seagate for example claims to make 40 per cent of all low capacity 5.25 inch Winchesters), there has been a growing challenge from Europe.

Rodime, which pioneered the 3.25-inch floppy market, now has a strong grip on the 14-inch market, have put the UK in an important position.

To the captive market (drives supplied integrally with computers), Olivetti claims a lead place in Europe with 80 per cent of the 5.25 inch Winchester sales.

Sony, which pioneered the 3.5-inch floppy market, now has intense competition from Canon, Chicon, Teac, Hitachi and several other Japanese companies.

Optical disk, a good headline maker, is still a small market but must eventually succeed when erasable technology is commercialised, because the recording density is at least an order higher.

Optical recording uses a laser to make microscopic machine-readable marks which, in the first developments, were unalterable. All the participants including Drexler, Optimum (Xerox), Verbatim (Kodak), Optitech, and Storage Technology in the US, Philips in Holland, Alcatel-Thomson in France and Plasmon Data Systems in the UK are looking for commercially viable erasable media, as are several

Japanese companies. Late last year, Philips launched CD-ROM, a data storage version of the hi-fi compact optical disk. Over 600m characters (230,000 pages of A4 text) can be stored on the 4.7 inch disk. These read-only devices will be used mainly for data distribution, in the publishing and software industries.

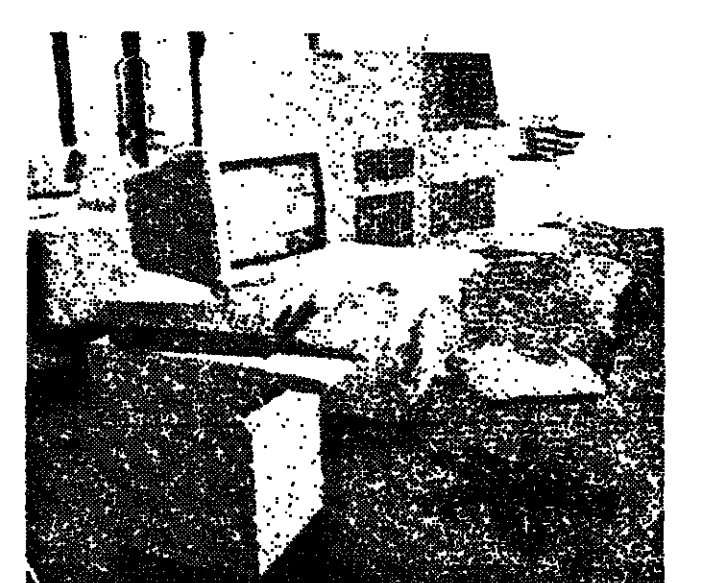
Microscopic

There are other approaches. Alpha Microsystems, for example, of Irvine, California, offers systems that store 100 megabytes on a video tape at a cost of about 10 cents a megabyte. In another variant, Doc-

data of Venlo, Holland is developing a machine using optical instead of magnetic tape. Mastore, of Sunnyvale, California, uses a honeycomb of magnetic tape cartridges, selected by robot arm, for massive archival storage.

The bubble memory, in effect a stationary magnetic store where microscopic areas on a small surface can be magnetised and demagnetised to give binary storage, may be set for a comeback after faltering in the early 1980s. One million bits on a 10mm chip is typical, with very low error rates and low failure rates due to the absence of moving parts.

A \$300m world market in 1984 is expected to rise to \$400m by 1987 and according to F and S, Fujitsu and Hitachi have some 70 per cent. Cost is three to four times that of a floppy for the same capacity, but long life, robustness and the zero maintenance requirement are attractive.



The Olivetti FileNet document image processor: claimed to be the world's first completely integrated document storage and retrieval system with the ability to totally automate the paperwork in a business environment.

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See the Plessey ISDX and other Plessey telecoms systems at Communications 86, National Exhibition Centre, May 13-16, 1986.



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THE ELECTRONIC OFFICE 8

How systems link together

Networking

KEVIN TOWNSEND

NETWORKS ARE fundamental to the achievement of the electronic office. An office is not a series of individual people working independently of each other, but a network of staff working together towards a common goal. Computers in the electronic office must be made to do the same—and this is best done by networking all the different computers.

Short haul networks, otherwise known as local area networks (LANs), allow staff within a local site to communicate among themselves, and to share common corporate information and resources; long haul networks, better known as wide area networks (WANs), allow staff to communicate between different local sites and across international boundaries. In this way, a wide area network can be visualised as a series of LANs interconnected by standard telecommunications links (public telephone networks, leased lines, microwave, satellite and so on).

There are basically three types of LAN: generally known as "star", "bus" and "ring". A star network consists of a

central processor with a number of user terminals and peripherals (disc drives, printers etc.) attached to it like the rays of a star. All communication between different users is performed via the central processor. A bus network is a single length of cable with data travelling up and down. User terminals and peripherals can usually be attached to the network at any point along its length.

A ring network is a circular cable with terminals attached to it. The main conceptual difference between the ring and the bus is that data in the ring simply revolves round and round in one direction until it is accepted by the destination terminal; while in the bus network the data has to travel "up and down" the cable.

LANs can use a variety of different cables to link the various terminals together. The most common of these is a coaxial cable similar to the cable used for television aerials. However, "twisted-pair" wiring, identical to that used by internal telephone systems, allows users to make use of existing telephone wires; while fibre optic cables are increasingly used in sensitive and confidential environments. Fibre optics is essentially light within glass, and cannot, therefore, be "tapped" secretly. Any

attempt to "break into" the cable is likely to break the cable itself.

Data is transmitted between the different users on a network in either baseband or broadband signals. Baseband networks are primarily used as simple data networks with a single data communications channel. Broadband networks, however, use radio frequencies for the transmission, and are thus able to have several "channels" (or frequencies) in a single cable. This allows a broadband network to be a data, voice and even video network simultaneously.

Evolution

"LANs," summarises Richard Price, of specialist LAN suppliers Novell Data Systems, "have evolved over the past several years from being mere resource sharers (allowing peripherals such as disc storage units and printers to be shared by everyone) to very powerful multi-user, multi-tasking systems capable of successfully competing with the traditional minicomputers, while still harnessing and fully using the individual processing power of the ubiquitous PC."

The primary advantage of the LAN is thus obvious: corporate information, hitherto scattered and often repeated among in-

dividual users throughout the organisation, can be held centrally and accessed by everybody. Synergy, where the combined effect of the individual components is greater than the sum of the parts themselves, is the obvious advantage of networking PCs.

Most larger companies are now "international" with sites and/or manufacturing capabilities in many locations within many different countries. Each site will clearly benefit from its own LAN—but the company overall would benefit from a network linking all of the sites throughout the world.

Such a network is generally called a wide area network (WAN), and usually comprises interlinked LANs. The advantages here are similar to those of the LAN, with large companies need no longer be constrained by the geographical limitations of their own resources, but can share all of those resources, whether human or material, throughout the whole organisation.

One of the leading suppliers of both LANs and WANs is Digital Equipment Corporation (DEC). But DEC is also the second largest computer manufacturer in the world, and a large international organisation (employing more than 70,000 people worldwide) in its own right. DEC's internal network

is thus an excellent example of the design and use of corporate networks.

DEC's corporate policy is "a terminal for every desk." What that terminal is, depends on the function of the user. Thus, a typist or secretary is likely to have a word processor; an R&D employee might have a Professional PC; a designer would have a VAX station; while a clerk would probably have a terminal attached to a VAX minicomputer.

Locally, the network will be baseband ethernet; but in a few major sites, broadband ethernet is used. (Ethernet is probably the most popular LAN available. It was developed jointly by DEC, Rank Xerox, and Intel. It is a bus-based LAN, using coaxial or fibre optic cabling.) Every DEC site of any significant size throughout the world has an Ethernet LAN. These are then linked together via the world's telecommunications systems to provide one large WAN controlled by DEC's own networking system, DECnet (DECnet is the software that controls the routing of data through the system).

The result is an international network that, currently, has 6,000 "nodes" (access points) increasing at around 300 nodes per month. The majority of these nodes are likely to be PCs and word processors, but some of them are large mini-

computers that might each be supporting 100 or more users.

Electronic mail is the most obvious application of LANs and WANs. Any DEC employee can contact any other employee anywhere in the world, almost instantaneously. The sender need neither know nor care where, nor even in which country, the recipient resides—he merely needs to know the relevant network address. But other advantages are numerous. DEC's Order Administration system, for example, is one of the most advanced in the world.

Like most international companies, individual products can be sourced from different sites in different countries. However, with DEC's all-encompassing network, different parts can be located from anywhere in the world and brought together to fulfil individual orders in the most cost and time effective manner.

DEC's Jacky Brown summarises it thus: "With all electronic tools, their benefits lie in how they help people. An effective network allows people to co-operate closely and productively despite being hundreds of miles apart, and working in different time zones. With networks, a company can control its own destiny using the best resources wherever they are found, and not be bounded by local constraints."



● New system launched at CeBit '86 at Hannover: the Triumph Adler M32 workstation. It combines commercial data processing, word processing and office communications in one multi-functional system

Main impetus comes from the users

The need for standardisation

NEVILLE ASH

IN THE electronic office personal computers, printers, workstations, typewriters, word processors, networks, all talk to each other without any problems.

This is the theory promoted by the computer companies; real life is different.

Mr David Firnberg, managing director of a leading computer consultancy, says: "The situation has been caused by the self-interest of the computer companies." He comments: "Instead of a single universal standard which is accepted by all the major computer companies, we have a combination of proprietary systems strongly defended and a gradual move to the Open Systems Inter-connection standard."

Computer companies have a vested interest in proprietary systems as they lock customers into an exclusive environment. A universal standard makes logical sense from the end-user's point of view, but the OSI layered model makes the situation complicated.

Each layer has options and unless each computer company implements all of them the communications just will not work.

Standards are nothing new. They used to be set by computer companies for their own benefit.

Buying power

The original demand for standards came from academics and research institutions, without any buying power. Governments followed with the buying power. Governments followed by the large manufacturing organisations including Boeing and General Motors with their MAP (Manufacturing Automation Protocol) and TOP (Technical and Office Protocols).

According to Mr Chris Cheatham of ICL, "The fact that the drive is coming from the users is a good thing. It is much easier to know that the business is there and that's what the users want, rather than to try to estimate quite independently."

Other vendors feel standardisation may restrict computer companies. Mr Cheatham disagrees, "I think an externally determined standard is an additional discipline on a supplier, which is for his own good. OSI makes innovation easier and in the case of MAP users selected the Open Systems basic rather than create a proprietary standard."

Open Standards are created by organisations like CCITT and OSI, manufacturers can work on the same specification and launch their products at similar times.

Closed standards are created by manufacturers and make life more difficult for other computer companies to produce products to connect into their systems.

DEC, ICL, Wang and Xerox all link to IBM through Gateways which allow documents in different formats to be transferred from one system to another.

The best example of standardisation is the X400 specification which intends to provide an international standard for electronic mail.

Rank Xerox is working towards the international standards, but believes it will take until the early 1990s before there are sufficient ISO standards around. Xerox says: "A lot of our standards are in advance of what OSI has ratified." Between 30 per cent and 70 per cent of Xerox customers abroad use IBM equipment so Gateways to the IBM system are essential.

DEC already has a single architecture linking its systems which it claims makes the two biggest players in office automation IBM and itself. And DEC can already operate at level four—the transport layer—under OSI using its Dec Network Architecture.

Market leaders IBM has recently announced it will be collaborating with the government-sponsored OSI standards test project. Its competitors believe IBM will still promote SNA (Systems Network Architecture) in view of their large installed base and the cost of bringing it into line with OSI. ICL based its network architecture on OSI back in 1979 and its latest offering, Officepower links both ICL and opposition systems.

Mr Ian Price, Wang Network manager, explained its approach, "To have gateways into IBM, accept others into IBM, accept others into Wang. Net and work towards implementing OSI standards."

OSI—Open Systems Inter-connection—is backed by the Department of Trade & Industry who are willing to fund 50 per cent of the cost of a study on the suitability of a multi-vendor installation. The department are willing to provide funding for up to 100 studies.

Performance

The next stage of OSI will be Performance Testing Certificates produced through agreements with the EEC and US. They will be created by European consortia and implemented by the National Computing Centre in the UK.

Local area networks will begin to receive these certificates by the end of 1986 followed by the Wide Area Networks.

Smaller companies will have funds supplied from the EEC and DTI grants to enable them to create products which meet the performance standards.

There is a European MAP users group—EMUG and ICL are canvassing support for a TOP European TOP user group.

There is pressure for another user group to keep US and European standards in line. Any standards which depend on a large number of companies each with its own vested interests, agreeing to laid down specifications are bound to take a long time before anything appears which is helpful to the end user.

However, the X400 standard for electronic mail may be the first step in the right direction.

Paperless office

slow to arrive

CONTINUED FROM PAGE 1

data storage devices and so on, on a single site.

The US study indicated that although penetration of such systems in the banks was very low, future plans called for the adoption of multi-function workstations with a wide variety of capabilities—implying a substantial use of local area networks.

It also gives fresh importance to the search for a single, international standard for the interconnection of computer systems of different makes. Most of the banks use IBM equipment and its proprietary SNA (systems network architecture) standard. A complete definition of the international standard OSI (open systems interconnection), is still some years away.

*Banking: Office Automation, Frost and Sullivan Inc. \$2,500.



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Monday June 2 1986



BY BERNARD SIMON IN TORONTO

BY SAMUEL SENOREN IN MANILA

The chairman of the bank, Mr Juan Ponce Enrile, who is also Minister of Defence, has maintained that the disputed shares did not belong to Mr Cojuangco but to 1.4m coconut farmers.

The ownership dispute has led to a postponement of the election of the directors of San Miguel. The Government was in a position to control the board, based on the disputed shares, plus another 20m San Miguel shares seized from Mr Cojuangco's companies.

This announcement appears as a matter of record only.
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May 1986

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Price	Bank Name	Office
100	Kleinfeltzer & Sonson	
100	Marshall Int.	
100	Debon & Sengupta	
100	Debon & Sen	
100	Nikko Secs. (Europe)	
100	Chase Manhattan	
100	CIBC	
100	CIBC	
100	Swedish Int.	

ELF AGUTTAINE Norge, Norwegian offshoot of the French petroleum and industrial group, and **Seaga Petroleum**, an independent Norwegian oil company with stakes in most of the country's most promising offshore discoveries, said at the time they had in some time been discussing a possible merger, **Writers Pay Gusher** in Oslo. However, both added that nothing had yet been decided.

Debitors	Amount M.	Maturity	Av. life years	Coupon %	Price	Bank Name	Offer Yld %
U.S. DOLLARS							
Alan Brown & Sons E ¹	25	2001	15	5 1/4	100	Kleinwort Benson	5.75%
Alps Electric T ¹	150	1993	7	3	100	Morgan Int.	3.00%
Alps Electric T ¹	50	1993	7	3	100	Deutsche Girozentrale	3.00%
Alps Electric T ¹	50	1993	7	3 1/4	100	Deutsche Europe	3.12%
Bentley Co. E ¹	70	1991	5	(2 1/4)	100	Nikko Secs. (Europe)	
All Nippon Airways ¹	100	1995	10	8 1/4	100 1/2	Chase Manhattan	8.75%
Row Zealand ¹	100	1990	4	7 1/4	100 1/4	CBS	7.75%
Row Zealand ¹	100	1993	7	8	98 1/4	CSFB	8.14%
Italian Int. Bank (d ¹)	30	1990	10	7 1/2	100	Svenska Int.	
Banking Co. Fin. Corp. ¹	100	1991	5	8	100 1/4	Morgan Guaranty	7.81%
BS Finance T ¹	75	1996	10	8 1/4	100	Deutsche Girozentrale	6.50%
Swissbank Zurich E ¹	200	2001	15	5 1/4	100	Salomon Brothers	5.75%
Adiant Leasing T ¹	85	1991	5	(2 1/2)	100	Deutsche Europe	
All Health Services E ¹	100	2001	15	(5-5 1/4)	100	Dresd Bankhaus Lombard	
Proc. of Rome South E ¹	100	1998	3	8	101	SBS (Swiss)	7.81%
SPEN ¹	50	1992	5 1/2	8 1/4	100 1/4	Mitsubishi Fin. Int.	7.00%
Int. Fin. Group (d ¹)	100	1998	12	10 1/2	100	Salomon Brothers	
World Bank ¹	150	2010	30	8 1/2	100 1/4	Deutsche Mk. Cap. Mkts	8.47%
Netherlands Petrochemical T ¹	70	1993	7	(3 1/4)	100	Nikko Secs. (Europe)	
Bay City E ¹	60	1991	5	(2 1/4)	100	Morgan Int.	
Fid. Mutual Ind. ¹	120	1993	7	(3 1/4)	100	Yamichi Int. (Eur)	
Fuji Heavy Ind. ¹	50	1993	7	(3 1/4)	100	Deutsche Girozentrale	
CANADIAN DOLLARS							
Bankers' Union Comm. ¹	35	1995	10	9 1/2	100 1/2	BNP	8.42%
AUSTRALIAN DOLLARS							
Bankers' Australia Fin. ¹	40	1991	5	13 1/4	100	Ramsey Indonesia	13.82%
D-MARKS							
Schind. John. T ¹	40	1991	5	1	100	Commerzbank	1.00%
Ind. Wk. of Finland ¹	125	1992	6	5 1/4	100	BWF-Bank	8.25%
Portugal ¹	200	1994	8	5 1/4	100 1/4	Commerzbank	8.50%
RESC ¹	70	1992	4.75	8 1/2	100	Deutsche Girozentrale	8.42%
Public Power Corp. Greece ¹	100	1996	15	7 1/4	100	BWF-Bank	7.50%
Public Power Corp. Greece ¹	150	1993	7	6 1/4	99 1/2	Bayreuther Vereinbank	6.92%
SWISS FRANCES							
Bank of Geneva ¹	100	1994	-	(5%)	(95)	B. della Svizzera Ital.	
Swissbank Corp. ¹	100	1993	-	5 1/2	99 1/2	SBS	5.67%
Motest Ind. ¹	30	1991	-	4 1/4	95 1/4	Handelsbank	4.90%
STERLING							
Swissbank Lombard ¹	50	1991	5	5 1/4	100	Sammel Montage	8.53%
BWP ¹	50	1993	7	5	99 1/4	Kleinwort Benson	8.62%
EGP							
SWA (London) (d ¹)	100	1993	7	7 1/4	100	CSC	
Wagon Tel. & Tel. E ¹	120	1993	7	7	100 1/4	Barque Paribas	8.92%
FRENCH FRANCES							
Paraguet ¹	100	1996	10	8	100	BNP	8.00%
LUXEMBOURG FRANCES							
Adiant Leasing Co. T ¹	300	1991	5	7 1/4	100	Kapitelbank Int.	7.25%
Bankparibas Corp. ¹	300	1992	6	7 1/2	100	BGL	7.50%
GERMAN DOLLARS							
Fin. for Zurich Ind. (d ¹)	500	1995	10	8	101 1/4	Sparkasse SWS	8.75%
LINE							
EBP ¹	1000	1994	5	10 1/2	99 1/4	Italian Int. Bank	10.54%

¹ Not yet placed. ² Hard terms. ³ Private placement. ⁴ Convertible. ⁵ Floating rate note. ⁶ With equity warrants. ⁷ With bond warrants. ⁸ With bond warrants. ⁹ With bond warrants. ¹⁰ With bond warrants.

^a Yld on US dollar. ^b Additional SW 5000 up. ^c Yld on US dollar. ^d Y

national placing of Telefonica equity.
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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
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Yasuda Trust Europe Limited, London

ische Landesbank Girozentrale

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Bonds plunge on hints of economic upturn

READING the domestic economic tea-leaves has once again become the primary concern of the US credit markets, at least for now.

Last week US credit market investors brushed aside the positive implications of a firmer (steadier) dollar and a renewed decline in crude oil prices back down to around the middle \$14 a barrel range. Instead they focused on US economic data which appeared to hint that the long-awaited upturn was nigh — and ran for cover.

After an uncertain resumption of trading after the extended Memorial Day holiday weekend, bond prices plunged amid growing concern that an economic resuscitation would sound the final death-knell for lower interest rates here.

The credit market's jitters were compounded by equity market's somewhat ambivalent but nevertheless record busting

US MONEY MARKET RATES (%)

	Last	1 week	4 wks	12-month
	Friday	ago	ago	ago
Fed Funds (weekly average)	8.89	8.87	7.08	6.79
Three-month Treasury bills	8.25	8.17	6.11	5.79
Six-month Treasury bills	8.40	8.22	6.13	5.79
Three-month prime CDs	8.22	8.16	6.28	6.22
30-day Commercial Paper	8.70	8.70	6.70	6.28
New "AA" Long utility	8.85	8.85	6.55	6.25
New "AA" Long industrial	8.85	8.85	6.55	6.25

US BOND PRICES AND YIELDS (%)

	Friday	1 week	4 wks	12-month
20-year Treasury	105 1/2	-1 1/2	8.54	7.38
30-year Treasury	105 1/2	-1 1/2	8.54	7.38
10-year Treasury	105 1/2	-1 1/2	8.54	7.38
5-year Treasury	105 1/2	-1 1/2	8.54	7.38
New 10-year "AA" utility	N/A	-1 1/2	8.54	7.38
New "AA" Long utility	N/A	-1 1/2	8.54	7.38
New "AA" Long industrial	N/A	-1 1/2	8.54	7.38

Money Supply: In the week ended May 29, Fed funds at \$2.58 bn.

Source: Salomon Bros (estimates).

By the weekend the five-year notes were yielding 7.84 per

cent while the Treasury long

bond price had plunged by more

than 34 points sending its yield

spiralling back towards the 7.80

level.

The market's worst fears

were confirmed, at least super-

cially, on Thursday by the Commerce Department's announcement of a much larger than expected 1.5 per cent increase in the April index of leading economic indicators — the biggest gain since October 1982.

The news helped squash many hopes of an early Federal Reserve Board easing move and put another question mark against predictions from senior Wall Street economists, including Dr Henry Kaufman of Salomon Brothers and Dr Albert Wajsbower of First Boston, both of whom have suggested the Fed could move this month to cut the discount rate, which stands at 6.5 per cent.

But the reaction of the credit markets to the current round of economic data may say more about the overriding jittery market mood than about either the underlying state of the economy or the reliability of

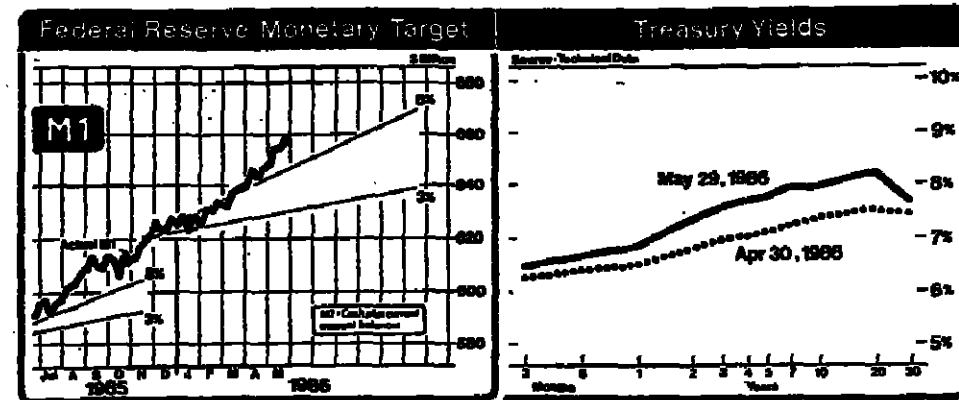
the data itself.

Like the restated first-quarter GNP number, the April leading economic indicators, on closer inspection, say as much about weakness as strength in the US economy — a factor permitting some senior economists to dub the April data "the misleading index".

Such doubts are shared by others. Dr Kaufman, for example, termed market reaction to improving economic indicators and concerns that monetary policy may be becoming too accommodative "exaggerated on both counts".

Fighting the numbers and the underlying caution of retail investors is a new role for Wall Street market watchers, but one which they are embracing with conviction and gusto. "While the market retreat can proceed somewhat further," says Philip Braverman of Irving Securities, "fundamentals will inevitably produce a renewed rally."

Like other Wall Street economists, Mr Braverman expects some increase in US economic growth in the second half, but he believes current



data are overstating the rebound and is sticking to its forecast of modest 2.0 per cent real GNP growth in the current quarter and a new Fed easing in July or August.

That should all be reassuring for the US credit markets, but retail investors at least do not seem to see it that way.

The recent retail rush for the sidelines has left dealers holding large inventories — on top of sizeable losses on arbitrage trades involving the old 94 per cent long bond.

Overall government bond prices fell by between 1 and 4 full points in last week's trading, with the losses largest at the

long maturity end, but intermediate also lost up to 11 points raising yields by 20 basis points on average and keeping the yield curve relatively tight and flat.

In the money markets most short-term interest rates rose by between 7 and 17 basis points with Treasury bill rates generally posting the largest gains. The firmer rates helped underpin the dollar's continued rebound from its lows in mid-May.

While the government sector took the brunt of the markets' uncertainties, the corporate markets were also hit. Corporate prices fell by 11 to 2 full points last week while new issue yield levels rose by 20 to

25 basis points on medium-term notes and by 15 to 38 basis points on long-term bonds.

According to Smith Barney, new issues of straight debt created liabilities of \$1.2bn. Among the new issues were a \$300m 9.5 per cent offering of 30-year bonds by Ralston Purina priced to yield 9.75 per cent, and a \$300m offering of 89 per cent long bonds by Chevron priced to yield 9.514 per cent. Among debt rating changes, Moody's swooped on the finally tied-up merger agreement between Burroughs and Sperry downgrading both companies senior debt to Baa2 and subordinated debt to Baa3.

Paul Taylor

FT/AIBD INTERNATIONAL BOND SERVICE

US DOLLAR	Issued	Price	Yield	Chg.
US STRAIGHTS				
AHFC O/S Fin 11 1/4	100	105 1/2	8.54	-1 1/2
Alcan 11 1/4	100	105 1/2	8.54	-1 1/2
Amer Savings 12 3/4	100	105 1/2	8.54	-1 1/2
Bank of America 12 3/4	100	105 1/2	8.54	-1 1/2
Bank of New York 12 3/4	100	105 1/2	8.54	-1 1/2
Bank of Tokyo 12 3/4	100	105 1/2	8.54	-1 1/2
Bank of Montreal 12 3/4	100	105 1/2	8.54	-1 1/2
Bank of Commerce 12 3/4	100	105 1/2	8.54	-1 1/2
Bank of California 12 3/4	100	105 1/2	8.54	-1 1/2
Bank of Hawaii 12 3/4	100	105 1/2	8.54	-1 1/2
Bank of South America 12 3/4	100	105 1/2	8.54	-1 1/2
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CONTRACTS

Littlewoods order £7m Honeywell computer

HONEYWELL has received an order for the DFS90 computer placed by Littlewoods, and worth £7m initially. The new system is a triple processor DFS90/93 and includes 60 of Honeywell's large capacity disk storage units, and three distinct communications processors. Delivery is scheduled for next year.

VICARS GROUP (formerly Simon-Vicars) has won a contract worth over £1m from Nabisco Brands in the US, to supply a line of Series 5000 high speed mixers. The company also has an order worth just under £1m to supply a fully coated water production line to Yichang Food and Confectionery Factory of Hubei Province in the People's Republic of China.

TOLLTECK INTERNATIONAL has won a contract worth £1.5m from the British Steel Corporation for the design and supply of an anode slimes processing system incorporating top blown rotary converter technology. The plant, which will be operational by the third quarter of 1988, will be designed to process up to 34 tonnes per day of anode slimes from the copper refinery and to recover up to eight tonnes per day (250,000 troy oz) of Dore metal. It will be installed in Montreal, Quebec.

Pump sets valued at over £1m are to be installed on the Elm Sea Tern platform under a contract awarded to WILK PUMPS, Glasgow, by Shell Exploration and Production, operators for the Shell/Esso joint venture development. The contract is for three sea-water injection pumps driven by 4,200 kW motors with gearboxes, and instrumentation and health monitoring equipment, and for three booster pumps with 200 kW motors. Each unit of main and booster pump delivers 300 metres of water an hour at 240 bar.

Comment: Channel Tunnel BURG, West German manufacturer of automatic palletising systems, has been awarded a £3m contract by Shell UK. The contract is for a custom designed turnkey barrel and container filling and palletising plant at the new Shell Lubricants Centre, Salford, and was awarded through managing contractor MW Kellogg.

M. L. ENGINEERING (PLY-MOURE) has been awarded a £1.5m contract by British Rail for signalling equipment in the Waterloo area. The project encompasses the modernisation of signalling equipment on the

south-western sector of southern region from Waterloo to Surbiton on the main Bournemouth and Salisbury lines. Waterloo is Barrow of the Reading and Windsor lines and from Waterloo to Dorking. The new system will be controlled from a signalling centre at Wimbledon.

TOUCHÉ ROSS has been awarded a project management contract for the NCB's £400m Asfordby Coal Mine. The assignment is to assist the NCB with the development, implementation and operation of a fast-track project management system. It will continue for more than three years. The Asfordby contract is one of the biggest ever assignments won by the management consulting firm. Touché Ross & Co in the UK, and is worth over £1m. The consultants will provide training to ensure that development at Asfordby can be adapted for use at other NCB sites.

A further order for the Futura telephone system worth £1.5m has been awarded to TMC (a Philips company) by British Telecom. The Futura was launched by BT just over a year ago and orders totalling £15m were placed with TMC for the system during the past year. It is a hybrid system offering a variety of services, including secretarial working, selective call distribution and PABX operation, or a mix of these configurations. Modular design provides for a variety of extensions up to a maximum of 116 ports. It is this flexibility of application which has helped Futura in establishing market leadership in the UK, and the recent order will extend the user-base still further, the company says.

STROMBERG has received orders from the Ministry of Electricity and Water, Oman, worth over £1m covering electrical equipment for substations and sewage plant. The largest is for two 125/33 kV and two 33/11 kV substations at Sohar and Muscat. Other 125 kV substations at Sohar, Ibra and Dank are to be provided with switchgear, transformers, protection, control and monitoring. Three 1800 kVA 11 kV/415 V transformers with switchgear, motor control centres and control panels are to be installed at the Great Muscat sewage treatment plant.

OAKWOOD GROUP, via its civil and electrical engineering subsidiary Glynch Smith, has been awarded a £1.5m plus contract by British Rail for cable laying and associated works in connection with the Waterloo resignalling scheme.

UK COMPANY NEWS

Bredero Props. shares to be offered at 145p

BY ALICE RAWSTHORN

THE PROPERTY developer, Bredero Properties, which has hitherto traded as the UK subsidiary of the Dutch multi-national VEB, is joining the stock market through an offer for sale which will capitalise the company at £22.5m.

After the flotation VEB will hold 49.5 per cent of Bredero. The offer will release 10.25m shares, including 4.14m new shares, at 145p each.

Bredero first surfaced in this country in 1974 in the wake of the property crisis of the early 1970s. Initially its activities centred on the residential sector, but the company has since diversified into retail and commercial development, which now produces the bulk of profits. The largest development, the Ashford Centre, at Epsom, has just been completed. With that the company diversified into

property rental for the first time by retaining a holding in the development.

In 1985, Bredero produced profits of £2m. Since 1981, the company's net asset base has grown from £17.7m to £18.22m, fuelled by expansion in the retail and commercial sectors.

Although VEB will absorb most of the proceeds of the offer, some £5.1m will be ploughed back into Bredero.

The offer is sponsored by the merchant bank, Morgan Grenfell, and the stockbroker, Rowe and Pitman. Dealings commence Thursday.

Comment: The last property company to float, Arlington Securities, sailed onto the market last month and now trades at a pump premium. There is little reason to suspect why Bredero

should not fare just as well. The company has increased trading profits year after year ever since it first surfaced in the UK, borrowings are unusually low for the sector and there are a string of impressive future developments to dangle in front of investors. And Bredero's results have only just begun to show the benefits of the growth of commercial developments in the 1980s and its recent entry in the retail field. Quite true though the market may be at the moment the City, soothed by a series of buoyant results from property companies, is amenable to the sector. With projected profits of £2.2m and an offer price of 145p, Bredero will float on a prospective p/e of 11.9 and most analysts would have been benign about one or two points higher.

COMPANY NEWS IN BRIEF

LONGREO, the industrial agricultural and trading company, has announced that it is to seek a judicial inquiry in the Scottish courts into last year's acquisition of the House of Fraser stores.

STANDARD CHARTERED Bank has urged Lloyd's Bank shareholders to vote against the proposed £1.2bn takeover of Standard at the meeting on June 6, Lord Barber, Standard's chairman, says this contested bid "will prove disruptive and counter-productive for Lloyd's".

reports gross revenue £172,000 for six months ended April 30, 1986 (£181,000) and net income £82,000 (£59,000). Earnings 2.57p (2.48p) per share and interim dividend 2.3p (same). Net asset value per share £4.3p (£4.11p) at end March 31, 1986 on turnover up at £7.75m (£6.27m). Losses per share fell to 3.5p (10.8p).

BIRMINGHAM & DISTRICT Investment Trust, a subsidiary of BIST, raised net asset value from £1.37p to £1.89p per 10p ordinary in year to March 31 1986. Net profits totalled £5.96m (£7.21m) after tax of £3.6m (£3.25m). Earnings amounted to 3.49p (4.23p). Final 2.63p makes net total dividend of 3.48p (4p).

TR INDUSTRIAL and General Trust is raising its dividend to 4p (3.5p) for the year ended March 31 1986 with a final 2.6p. Earnings were 4.63p (3.8p) per share. At year-end net asset value stood at 258.5p (202p) after prior charges at par. Total income was £19.88m (£15.52m) and net income £10.02m (£8.23m).

SCOTTISH INVESTMENT Trust returned earnings of 2.91p (2.49p) for half-year ended April 30 1986 and is paying an interim dividend of 2.3p (2p) net per share. Income was £5.96m (£4.58m) and net revenue £2.53m (£2.11m). At

April 30 net asset value stood at £41.8p (£40p) at October 31 1985).

ELLIANT MOTOR has reduced pre-tax losses from £598,000 to £195,000 for the half year ended March 31, 1986 on turnover up at £7.75m (£6.27m). Losses per share fell to 3.5p (10.8p).

MARINE ADVENTURE Seafaring Trust had a net asset value of 289.7p per £1 share at March 31 1986 against 207.3p six months earlier. At April 19 1986 it was 259.2p. Net revenue for the six months amounted to £16,631 (£18,754) after tax of £6,714 (£8,451).

MOSCOW NARODNY FINANCE B.V.

US\$100,000,000
Guaranteed Floating Rate Notes Due 1993
(Redeemable at the Noteholder's option between May 1991 and May 1992)
Irrevocably and unconditionally guaranteed by
MOSCOW NARODNY BANK LIMITED
In accordance with the Conditions of the Notes notice is hereby given that for the Interest Period 29th May 1986 to 28th November 1986 (183 days) the Notes will bear interest at the rate of 7 1/4% per annum. The Coupon Amount per US\$100,000 Note will be US\$368.54 and per US\$100,000 Note US\$3,685.42.
The Interest Payment Date will be 28th November 1986.
Agent Bank
Deutsche Bank Compagnie Financière Luxembourgeoise

COMMERZBANK OVERSEAS FINANCE N.V.

US\$100,000,000
Floating Rate Notes Due 1989
In accordance with the provisions of the Notes notice is hereby given that for the three months period from May 21, 1986 to August 21, 1986 the Notes will carry an interest rate of 7 1/4% per annum with a coupon amount of US\$368.54.
Frankfurt/Main, May 1986
COMMERZBANK
ARTISANALGEBLICK

This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland.

2nd June, 1986



THE ROYAL BANK OF CANADA

(a Canadian chartered bank)

U.S.\$300,000,000

Floating Rate Debenture Notes due 2085

Issue Price 100%

The following have agreed to subscribe or procure subscribers for the Debentures:

Orion Royal Bank Limited

Credit Suisse First Boston Limited
Bankers Trust International Limited
Deutsche Bank Capital Markets Limited
Merrill Lynch International & Co.
Morgan Stanley International
Shearson Lehman Brothers International, Inc.
Union Bank of Switzerland (Securities) Limited
Bank of China
Banque Nationale de Paris
Barclays Merchant Bank Limited
CIBC Limited
Commerzbank Aktiengesellschaft
Crédit Lyonnais
Daiwa Europe Limited
Dresdner Bank Aktiengesellschaft
Goldman Sachs International Corp.
Lloyds Merchant Bank Limited
Mitsubishi Finance International Limited
Morgan Grenfell & Co. Limited
Nomura International Limited
Toronto Dominion International Limited
Westpac Banking Corporation

Yamaichi International (Europe) Limited

Bank of America International Limited
County Bank Limited
Kidder, Peabody International Limited
Morgan Guaranty Ltd
Salomon Brothers International Limited
Swiss Bank Corporation International Limited
S.G. Warburg & Co. Ltd.
Bank of Tokyo International Limited
Banque Paribas Capital Markets Limited
Chase Manhattan Limited
Citicorp Investment Bank Limited
Crédit Commercial de France
Dai-ichi Kangyo International Limited
Dominion Securities Pitfield Limited
Fuji International Finance Limited
IBJ International Limited
LTCB International Limited
Samuel Montagu & Co. Limited
The Nikko Securities Co., (Europe) Ltd.
Sumitomo Finance International
Westdeutsche Landesbank Girozentrale
Wood Gundy Inc.

Application has been made to the Council of The Stock Exchange in London for Debentures in denominations of US\$10,000 and US\$100,000 constituting the above issue to be admitted to the Official List, subject to the issue of the temporary Global Debenture. Interest is payable quarterly in arrears beginning on 8th September, 1986.

Particulars of the Debentures and the Issuer are available in the Extel Statistical Service. Copies of the listing particulars relating to the Debentures may be obtained during normal business hours up to and including 4th June, 1986 from the Company Announcements Office of The Stock Exchange and up to and including 16th June, 1986 from:

Orion Royal Bank Limited,
1 London Wall,
London EC2Y 5JX

and
Kier & Aitken & Co.,
The Stock Exchange,
London EC2N 1HB

This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland.

2nd June, 1986



THE ROYAL BANK OF CANADA

(a Canadian chartered bank)

U.S.\$150,000,000

8 3/4% Deposit Notes due 12th June, 1993

Issue Price 100 1/4%

The following have agreed to subscribe or procure subscribers for the Notes:

Orion Royal Bank Limited

Bank of America International Limited
Deutsche Bank Capital Markets Limited
Morgan Guaranty Ltd
Salomon Brothers International Limited
Union Bank of Switzerland (Securities) Limited
Bank of China
Banque Bruxelles Lambert S.A.
Banque Paribas Capital Markets Limited
Commerzbank Aktiengesellschaft
Dai-ichi Kangyo International Limited
Dominion Securities Pitfield Limited
IBJ International Limited
LTCB International Limited
The Nikko Securities Co., (Europe) Ltd.
Sumitomo Finance International
Toronto Dominion International Limited
Wood Gundy Inc.

County Bank Limited
Merrill Lynch International & Co.
Morgan Stanley International
Shearson Lehman Brothers International, Inc.
S.G. Warburg & Co. Ltd.
Bank of Tokyo International Limited
Banque Nationale de Paris
Citicorp Investment Bank Limited
Crédit Lyonnais
Daiwa Europe Limited
Fuji International Finance Limited
Kreditbank N.V.
Mitsubishi Finance International Limited
Nomura International Limited
Tokai International Limited
Westdeutsche Landesbank Girozentrale
Yamaichi International (Europe) Limited

Application has been made to the Council of The Stock Exchange in London for Notes in the denomination of US\$5,000 constituting the above issue to be admitted to the Official List, subject to the issue of the temporary Global Note. Interest is payable annually in arrears beginning on 12th June, 1987.

Particulars of the Notes and the Issuer are available in the Extel Statistical Service. Copies of the listing particulars relating to the Notes may be obtained during normal business hours up to and including 4th June, 1986 from the Company Announcements Office of The Stock Exchange and up to and including 16th June, 1986 from:

Orion Royal Bank Limited,
1 London Wall,
London EC2Y 5JX

and
Kier & Aitken & Co.,
The Stock Exchange,
London EC2N 1HB

BUSINESSMAN'S DIARY

TODAY

UK TRADE FAIRS AND EXHIBITIONS

Mr Roger Bexon who becomes chairman of Laporte Industries in July.

for co-ordinating the division UK sales, export sales and mining and technical operations. Mr Eric Chivers, marketing director UK since 1984, is now divisional mining director; Mr Alastair Bowman, former director of sales UK, is now UK sales director; Mr Mike Strickland, export general manager, becomes export director; and Mr David Miller, commercial general manager, is now commercial director.

★
Mr. H. D. (Harry) Come has been appointed company secretary of NORTHERN ENGINE

ENGINEERING INDUSTRIES. The major electrical, mechanical, structural and combustion engineering group with its headquarters in Newcastle upon Tyne. He succeeds Mr R. S. Lock who has retired. Mr Cooe is a Fellow of the Institute of Chartered Secretaries and Administrators. He joined NEI as assistant company secretary in 1964, and was appointed deputy company secretary in 1965.

1985 1984

Balance sheet total	85.8	78.5
Loans granted	71.5	65.7
Banking liabilities	64.5	60.1
Bonds	7.9	5.1
Capital and reserves	3.3	3.1

...the fact that the *in vitro* and *in vivo* results are in good agreement, and that the *in vivo* results are in good agreement with the results of the *in vitro* studies.

**KfW Kreditanstalt
für Wiederaufbau**
UNIQUE IN GERMAN BANKING

[illegible][illegible][illegible][illegible][illegible]

Scandinavisk Bk Fd Mgrs Ltd
PO Box 1984, Grand Cayman, BWI 809 94-96244

Warburg Investment Management Jersey Ltd
39-41 Broad St, St Helier, Jersey, CI 0534 74715

[illegible]

Japan Fund	18.17.51	18.17.51	-0.1800	110,000 +	7.38	7.00	7.00	0.00
Australia Fund	18.12.19	12.7.99	+0.1365					
Rockefeller Trust	13.48	1.3.90	+0.0700					
UK & China Gateway Fd	13.01.01	13.01.01						

NatWest Special Reserve Account
 41 Lombard, London, EC2P 2BP 01-256 9933

[illegible]

Industrials	P	Marks & Spencer...	18
Allied-Lyons...	28	Midland Bk....	44

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LONDON SHARE SERVICE

[illegible]

Financial Times Monday June 2 1986

[illegible][illegible]

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	Yrs	Wks	Days	Months	Years
30	31	32	33	34	35
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54	55	56	57	58	59
60	61	62	63	64	65
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| Week | 1944 | 1945 | 1946 | 1947 | 1948 | 1949 | 1950 | 1951 | 1952 | 1953 | 1954 | 1955 | 1956 | 1957 | 1958 | 1959 | 1960 | 1961 | 1962 | 1963 | 1964 | 1965 | 1966 | 1967 | 1968 | 1969 | 1970 | 1971 | 1972 | 1973 | 1974 | 1975 | 1976 | 1977 | 1978 | 1979 | 1980 | 1981 | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 | 2050 | 2051 | 2052 | 2053 | 2054 | 2055 | 2056 | 2057 | 2058 | 2059 | 2060 | 2061 | 2062 | 2063 | 2064 | 2065 | 2066 | 2067 | 2068 | 2069 | 2070 | 2071 | 2072 | 2073 | 2074 | 2075 | 2076 | 2077 | 2078 | 2079 | 2080 | 2081 | 2082 | 2083 | 2084 | 2085 | 2086 | 2087 | 2088 | 2089 | 2090 | 2091 | 2092 | 2093 | 2094 | 2095 | 2096 | 2097 | 2098 | 2099 | 2100 | 2101 | 2102 | 2103 | 2104 | 2105 | 2106 | 2107 | 2108 | 2109 | 2110 | 2111 | 2112 | 2113 | 2114 | 2115 | 2116 | 2117 | 2118 | 2119 | 2120 | 2121 | 2122 | 2123 | 2124 | 2125 | 2126 | 2127 | 2128 | 2129 | 2130 | 2131 | 2132 | 2133 | 2134 | 2135 | 2136 | 2137 | 2138 | 2139 | 2140 | 2141 | 2142 | 2143 | 2144 | 2145 | 2146 | 2147 | 2148 | 2149 | 2150 | 2151 | 2152 | 2153 | 2154 | 2155 | 2156 | 2157 | 2158 | 2159 | 2160 | 2161 | 2162 | 2163 | 2164 | 2165 | 2166 | 2167 | 2168 | 2169 | 2170 | 2171 | 2172 | 2173 | 2174 | 2175 | 2176 | 2177 | 2178 | 2179 | 2180 | 2181 | 2182 | 2183 | 2184 | 2185 | 2186 | 2187 | 2188 | 2189 | 2190 | 2191 | 2192 | 2193 | 2194 | 2195 | 2196 | 2197 | 2198 | 2199 | 2200 | 2201 | 2202 | 2203 | 2204 | 2205 | 2206 | 2207 | 2208 | 2209 | 2210 | 2211 | 2212 | 2213 | 2214 | 2215 | 2216 | 2217 | 2218 | 2219 | 2220 | 2221 | 2222 | 2223 | 2224 | 2225 | 2226 | 2227 | 2228 | 2229 | 2230 | 2231 | 2232 | 2233 | 2234 | 2235 | 2236 | 2237 | 2238 | 2239 | 2240 | 2241 | 2242 | 2243 | 2244 | 2245 | 2246 | 2247 | 2248 | 2249 | 2250 | 2251 | 2252 | 2253 | 2254 | 2255 | 2256 | 2257 | 2258 | 2259 | 2260 | 2261 | 2262 | 2263 | 2264 | 2265 | 2266 | 2267 | 2268 | 2269 | 2270 | 2271 | 2272 | 2273 | 2274 | 2275 | 2276 | 2277 | 2278 | 2279 | 2280 | 2281 | 2282 | 2283 | 2284 | 2285 | 2286 | 2287 | 2288 | 2289 | 2290 | 2291 | 2292 | 2293 | 2294 | 2295 | 2296 | 2297 | 2298 | 2299 | 2300 | 2301 | 2302 | 2303 | 2304 | 2305 | 2306 | 2307 | 2308 | 2309 | 2310 | 2311 | 2312 | 2313 | 2314 | 2315 | 2316 | 2317 | 2318 | 2319 | 2320 | 2321 | 2322 | 2323 | 2324 | 2325 | 2326 | 2327 | 2328 | 2329 | 2330 | 2331 | 2332 | 2333 | 2334 | 2335 | 2336 | 2337 | 2338 | 2339 | 2340 | 2341 | 2342 | 2343 | 2344 | 2345 | 2346 | 2347 | 2348 | 2349 | 2350 | 2351 | 2352 | 2353 | 2354 | 2355 | 2356 | 2357 | 2358 | 2359 | 2360 | 2361 | 2362 | 2363 | 2364 | 2365 | 2366 | 2367 | 2368 | 2369 | 2370 | 2371 | 2372 | 2373 | 2374 | 2375 | 2376 | 2377 | 2378 | 2379 | 2380 | 2381 | 2382 | 2383 | 2384 | 2385 | 2386 | 2387 | 2388 | 2389 | 2390 | 2391 | 2392 | 2393 | 2394 | 2395 | 2396 | 2397 | 2398 | 2399 | 2400 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Land | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | |

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2116 | 2117 | 2118 | 2119 | 2120 | 2121 | 2122 | 2123 | 2124 | 2125 | 2126 | 2127 | 2128 | 2129 | 2130 | 2131 | 2132 | 2133 | 2134 | 2135 | 2136 | 2137 | 2138 | 2139 | 2140 | 2141 | 2142 | 2143 | 2144 | 2145 | 2146 | 2147 | 2148 | 2149 | 2150 | 2151 | 2152 | 2153 | 2154 | 2155 | 2156 | 2157 | 2158 | 2159 | 2160 | 2161 | 2162 | 2163 | 2164 | 2165 | 2166 | 2167 | 2168 | 2169 | 2170 | 2171 | 2172 | 2173 | 2174 | 2175 | 2176 | 2177 | 2178 | 2179 | 2180 | 2181 | 2182 | 2183 | 2184 | 2185 | 2186 | 2187 | 2188 | 2189 | 2190 | 2191 | 2192 | 2193 | 2194 | 2195 | 2196 | 2197 | 2198 | 2199 | 2200 | 2201 | 2202 | 2203 | 2204 | 2205 | 2206 | 2207 | 2208 | 2209 | 2210 | 2211 | 2212 | 2213 | 2214 | 2215 | 2216 | 2217 | 2218 | 2219 | 2220 | 2221 | 2222 | 2223 | 2224 | 2225 | 2226 | 2227 | 2228 | 2229 | 2230 | 2231 | 2232 | 2233 | 2234 | 2235 | 2236 | 2237 | 2238 | 2239 | 2240 | 2241 | 2242 | 2243 | 2244 | 2245 | 2246 | 2247 | 2248 | 2249 | 2250 | 2251 | 2252 | 2253 | 2254 | 2255 | 2256 | 2257 | 2258 | 2259 | 2260 | 2261 | 2262 | 2263 | 2264 | 2265 | 2266 | 2267 | 2268 | 2269 | 2270 | 2271 | 2272 | 2273 | 2274 | 2275 | 2276 | 2277 | 2278 | 2279 | 2280 | 2281 | 2282 | 2283 | 2284 | 2285 | 2286 | 2287 | 2288 | 2289 | 2290 | 2291 | 2292 | 2293 | 2294 | 2295 | 2296 | 2297 | 2298 | 2299 | 2300 | 2301 | 2302 | 2303 | 2304 | 2305 | 2306 | 2307 | 2308 | 2309 | 2310 | 2311 | 2312 | 2313 | 2314 | 2315 | 2316 | 2317 | 2318 | 2319 | 2320 | 2321 | 2322 | 2323 | 2324 | 2325 | 2326 | 2327 | 2328 | 2329 | 2330 | 2331 | 2332 | 2333 | 2334 | 2335 | 2336 | 2337 | 2338 | 2339 | 2340 | 2341 | 2342 | 2343 | 2344 | 2345 | 2346 | 2347 | 2348 | 2349 | 2350 | 2351 | 2352 | 2353 | 2354 | 2355 | 2356 | 2357 | 2358 | 2359 | 2360 | 2361 | 2362 | 2363 | 2364 | 2365 | 2366 | 2367 | 2368 | 2369 | 2370 | 2371 | 2372 | 2373 | 2374 | 2375 | 2376 | 2377 | 2378 | 2379 | 2380 | 2381 | 2382 | 2383 | 2384 | 2385 | 2386 | 2387 | 2388 | 2389 | 2390 | 2391 | 2392 | 2393 | 2394 | 2395 | 2396 | 2397 | 2398 | 2399 | 2400 | 2401 | 2402 | 2403 | 2404 | 2405 | 2406 | 2407 | 2408 | 2409 | 2410 | 2411 | 2412 | 2413 | 2414 | 2415 | 2416 | 2417 | 2418 | 2419 | 2420 | 2421 | 2422 | 2423 | 2424 | 2425 | 2426 | 2427 | 2428 | 2429 | 2430 | 2431 | 2432 | 2433 | 2434 | 2435 | 2436 | 2437 | 2438 | 2439 | 2440 | 2441 | 2442 | 2443 | 2444 | 2445 | 2446 | 2447 | 2448 | 2449 | 2450 | 2451 | 2452 | 2453 | 2454 | 2455 | 2456 | 2457 | 2458 | 2459 | 2460 | 2461 | 2462 | 2463 | 2464 | 2465 | 2466 | 2467 | 2468 | 2469 | 2470 | 2471 | 2472 | 2473 | 2474 | 2475 | 2476 | 2477 | 2478 | 2479 | 2480 | 2481 | 2482 | 2483 | 2484 | 2485 | 2486 | 2487 | 2488 | 2489 | 2490 | 2491 | 2492 | 2493 | 2494 | 2495 | 2496 | 2497 | 2498 | 2499 | 2500 | 2501 | 2502 | 2503 | 2504 | 2505 | 2506 | 2507 | 2508 | 2509 | 2510 | 2511 | 2512 | 2513 | 2514 | 2515 | 2516 | 2517 | 2518 | 2519 | 2520 | 2521 | 2522 | 2523 | 2524 | 2525 | 2526 | 2527 | 2528 | 2529 | 2530 | 2531 | 2532 | 2533 | 2534 | 2535 | 2536 | 2537 | 2538 | 2539 | 2540 | 2541 | 2542 | 2543 | 2544 | 2545 | 2546 | 2547 | 2548 | 2549 | 2550 | 2551 | 2552 | 2553 | 2554 | 2555 | 2556 | 2557 | 2558 | 2559 | 2560 | 2561 | 2562 | 2563 | 2564 | 2565 | 2566 | 2567 | 2568 | 2569 | 2570 | 2571 | 2572 | 2573 | 2574 | 2575 | 2576 | 2577 | 2578 | 2579 | 2580 | 2581 | 2582 | 2583 | 2584 | 2585 | 2586 | 2587 | 2588 | 2589 | 2590 | 2591 | 2592 | 2593 | 2594 | 2595 | 2596 | 2597 | 2598 | 2599 | 2600 | 2601 | 2602 | 2603 | 2604 | 2605 | 2606 | 2607 | 2608 | 2609 | 2610 | 2611 | 2612 | 2613 | 2614 | 2615 | 2616 | 2617 | 2618 | 2619 | 2620 | 2621 | 2622 | 2623 | 2624 | 2625 | 2626 | 2627 | 2628 | 2629 | 2630 | 2631 | 2632 | 2633 | 2634 | 2635 | 2636 | 2637 | 2638 | 2639 | 2640 | 2641 | 2642 | 2643 | 2644 | 2645 | 2646 | 2647 | 2648 | 2649 | 2650 | 2651 | 2652 | 2653 | 2654 | 2655 | 2656 | 2657 | 2658 | 2659 | 2660 | 2661 | 2662 | 2663 | 2664 | 2665 | 2666 | 2667 | 2668 | 2669 | 2670 | 2671 | 2672 | 2673 | 2674 | 2675 | 2676 | 2677 | 2678 | 2679 | 2680 | 2681 | 2682 | 2683 | 2684 | 2685 | 2686 | 2687 | 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2831 | 2832 | 2833 | 2834 | 2835 | 2836 | 2837 | 2838 | 2839 | 2840 | 2841 | 2842 | 2843 | 2844 | 2845 | 2846 | 2847 | 2848 | 2849 | 2850 | 2851 | 2852 | 2853 | 2854 | 2855 | 2856 | 2857 | 2858 | 2859 | 2860 | 2861 | 2862 | 2863 | 2864 | 2865 | 2866 | 2867 | 2868 | 2869 | 2870 | 2871 | 2872 | 2873 | 2874 | 2875 | 2876 | 2877 | 2878 | 2879 | 2880 | 2881 | 2882 | 2883 | 2884 | 2885 | 2886 | 2887 | 2888 | 2889 | 2890 | 2891 | 2892 | 2893 | 2894 | 2895 | 2896 | 2897 | 2898 | 2899 | 2900 | 2901 | 2902 | 2903 | 2904 | 2905 | 2906 | 2907 | 2908 | 2909 | 2910 | 2911 | 2912 | 2913 | 2914 | 2915 | 2916 | 2917 | 2918 | 2919 | 2920 | 2921 | 2922 | 2923 | 2924 | 2925 | 2926 | 2927 | 2928 | 2929 | 2930 | 2931 | 2932 | 2933 | 2934 | 2935 | 2936 | 2937 | 2938 | 2939 | 2940 | 2941 | 2942 | 2943 | 2944 | 2945 | 2946 | 2947 | 2948 | 2949 | 2950 | 2951 | 2952 | 2953 | 2954 | 2955 | 2956 | 2957 | 2958 | 2959 | 2960 | 2961 | 2962 | 2963 | 2964 | 2965 | 2966 | 2967 | 2968 | 2969 | 2970 | 2971 | 2972 | 2973 | 2974 | 2975 | 2976 | 2977 | 2978 | 2979 | 2980 | 2981 | 2982 | 2983 | 2984 | 2985 | 2986 | 2987 | 2988 | 2989 | 2990 | 2991 | 2992 | 2993 | 2994 | 2995 | 2996 | 2997 | 2998 | 2999 | 3000 |
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MINES—Cont.[illegible]

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| 1942 | 1941 | 1940 | 1939 | 1938 | 1937 | 1936 | 1935 | 1934 | 1933 | 1932 | 1931 | 1930 | 1929 | 1928 | 1927 | 1926 | 1925 | 1924 | 1923 | 1922 | 1921 | 1920 | 1919 | 1918 | 1917 | 1916 | 1915 | 1914 | 1913 | 1912 | 1911 | 1910 | 1909 | 1908 | 1907 | 1906 | 1905 | 1904 | 1903 | 1902 | 1901 | 1900 | 1899 | 1898 | 1897 | 1896 | 1895 | 1894 | 1893 | 1892 | 1891 | 1890 | 1889 | 1888 | 1887 | 1886 | 1885 | 1884 | 1883 | 1882 | 1881 | 1880 | 1879 | 1878 | 1877 | 1876 | 1875 | 1874 | 1873 | 1872 | 1871 | 1870 | 1869 | 1868 | 1867 | 1866 | 1865 | 1864 | 1863 | 1862 | 1861 | 1860 | 1859 | 1858 | 1857 | 1856 | 1855 | 1854 | 1853 | 1852 | 1851 | 1850 | 1849 | 1848 | 1847 | 1846 | 1845 | 1844 | 1843 | 1842 | 1841 | 1840 | 1839 | 1838 | 1837 | 1836 | 1835 | 1834 | 1833 | 1832 | 1831 | 1830 | 1829 | 1828 | 1827 | 1826 | 1825 | 1824 | 1823 | 1822 | 1821 | 1820 | 1819 | 1818 | 1817 | 1816 | 1815 | 1814 | 1813 | 1812 | 1811 | 1810 | 1809 | 1808 | 1807 | 1806 | 1805 | 1804 | 1803 | 1802 | 1801 | 1800 | 1799 | 1798 | 1797 | 1796 | 1795 | 1794 | 1793 | 1792 | 1791 | 1790 | 1789 | 1788 | 1787 | 1786 | 1785 | 1784 | 1783 | 1782 | 1781 | 1780 | 1779 | 1778 | 1777 | 1776 | 1775 | 1774 | 1773 | 1772 | 1771 | 1770 | 1769 | 1768 | 1767 | 1766 | 1765 | 1764 | 1763 | 1762 | 1761 | 1760 | 1759 | 1758 | 1757 | 1756 | 1755 | 1754 | 1753 | 1752 | 1751 | 1750 | 1749 | 1748 | 1747 | 1746 | 1745 | 1744 | 1743 | 1742 | 1741 | 1740 | 1739 | 1738 | 1737 | 1736 | 1735 | 1734 | 1733 | 1732 | 1731 | 1730 | 1729 | 1728 | 1727 | 1726 | 1725 | 1724 | 1723 | 1722 | 1721 | 1720 | 1719 | 1718 | 1717 | 1716 | 1715 | 1714 | 1713 | 1712 | 1711 | 1710 | 1709 | 1708 | 1707 | 1706 | 1705 | 1704 | 1703 | 1702 | 1701 | 1700 | 1699 | 1698 | 1697 | 1696 | 1695 | 1694 | 1693 | 1692 | 1691 | 1690 | 1689 | 1688 | 1687 | 1686 | 1685 | 1684 | 1683 | 1682 | 1681 | 1680 | 1679 | 1678 | 1677 | 1676 | 1675 | 1674 | 1673 | 1672 | 1671 | 1670 | 1669 | 1668 | 1667 | 1666 | 1665 | 1664 | 1663 | 1662 | 1661 | 1660 | 1659 | 1658 | 1657 | 1656 | 1655 | 1654 | 1653 | 1652 | 1651 | 1650 | 1649 | 1648 | 1647 | 1646 | 1645 | 1644 | 1643 | 1642 | 1641 | 1640 | 1639 | 1638 | 1637 | 1636 | 1635 | 1634 | 1633 | 1632 | 1631 | 1630 | 1629 | 1628 | 1627 | 1626 | 1625 | 1624 | 1623 | 1622 | 1621 | 1620 | 1619 | 1618 | 1617 | 1616 | 1615 | 1614 | 1613 | 1612 | 1611 | 1610 | 1609 | 1608 | 1607 | 1606 | 1605 | 1604 | 1603 | 1602 | 1601 | 1600 | 1599 | 1598 | 1597 | 1596 | 1595 | 1594 | 1593 | 1592 | 1591 | 1590 | 1589 | 1588 | 1587 | 1586 | 1585 | 1584 | 1583 | 1582 | 1581 | 1580 | 1579 | 1578 | 1577 | 1576 | 1575 | 1574 | 1573 | 1572 | 1571 | 1570 | 1569 | 1568 | 1567 | 1566 | 1565 | 1564 | 1563 | 1562 | 1561 | 1560 | 1559 | 1558 | 1557 | 1556 | 1555 | 1554 | 1553 | 1552 | 1551 | 1550 | 1549 | 1548 | 1547 | 1546 | 1545 | 1544 | 1543 | 1542 | 1541 | 1540 | 1539 | 1538 | 1537 | 1536 | 1535 | 1534 | 1533 | 1532 | 1531 | 1530 | 1529 | 1528 | 1527 | 1526 | 1525 | 1524 | 1523 | 1522 | 1521 | 1520 | 1519 | 1518 | 1517 | 1516 | 1515 | 1514 | 1513 | 1512 | 1511 | 1510 | 1509 | 1508 | 1507 | 1506 | 1505 | 1504 | 1503 | 1502 | 1501 | 1500 | 1499 | 1498 | 1497 | 1496 | 1495 | 1494 | 1493 | 1492 | 1491 | 1490 | 1489 | 1488 | 1487 | 1486 | 1485 | 1484 | 1483 | 1482 | 1481 | 1480 | 1479 | 1478 | 1477 | 1476 | 1475 | 1474 | 1473 | 1472 | 1471 | 1470 | 1469 | 1468 | 1467 | 1466 | 1465 | 1464 | 1463 | 1462 | 1461 | 1460 | 1459 | 1458 | 1457 | 1456 | 1455 | 1454 | 1453 | 1452 | 1451 | 1450 | 1449 | 1448 | 1447 | 1446 | 1445 | 1444 | 1443 | 1442 | 1441 | 1440 | 1439 | 1438 | 1437 | 1436 | 1435 | 1434 | 1433 | 1432 | 1431 | 1430 | 1429 | 1428 | 1427 | 1426 | 1425 | 1424 | 1423 | 1422 | 1421 | 1420 | 1419 | 1418 | 1417 | 1416 | 1415 | 1414 | 1413 | 1412 | 1411 | 1410 | 1409 | 1408 | 1407 | 1406 | 1405 | 1404 | 1403 | 1402 | 1401 | 1400 | 1399 | 1398 | 1397 | 1396 | 1395 | 1394 | 1393 | 1392 | 1391 | 1390 | 1389 | 1388 | 1387 | 1386 | 1385 | 1384 | 1383 | 1382 | 1381 | 1380 | 1379 | 1378 | 1377 | 1376 | 1375 | 1374 | 1373 | 1372 | 1371 | 1370 | 1369 | 1368 | 1367 | 1366 | 1365 | 1364 | 1363 | 1362 | 1361 | 1360 | 1359 | 1358 | 1357 | 1356 | 1355 | 1354 | 1353 | 1352 | 1351 | 1350 | 1349 | 1348 | 1347 | 1346 | 1345 | 1344 | 1343 | 1342 | 1341 | 1340 | 1339 | 1338 | 1337 | 1336 | 1335 | 1334 | 1333 | 1332 | 1331 | 1330 | 1329 | 1328 | 1327 | 1326 | 1325 | 1324 | 1323 | 1322 | 1321 | 1320 | 1319 | 1318 | 1317 | 1316 | 1315 | 1314 | 1313 | 1312 | 1311 | 1310 | 1309 | 1308 | 1307 | 1306 | 1305 | 1304 | 1303 | 1302 | 1301 | 1300 | 1299 | 1298 | 1297 | 1296 | 1295 | 1294 | 1293 | 1292 | 1291 | 1290 | 1289 | 1288 | 1287 | 1286 | 1285 | 1284 | 1283 | 1282 | 1281 | 1280 | 1279 | 1278 | 1277 | 1276 | 1275 | 1274 | 1273 | 1272 | 1271 | 1270 | 1269 | 1268 | 1267 | 1266 | 1265 | 1264 | 1263 | 1262 | 1261 | 1260 | 1259 | 1258 | 1257 | 1256 | 1255 | 1254 | 1253 | 1252 | 1251 | 1250 | 1249 | 1248 | 1247 | 1246 | 1245 | 1244 | 1243 | 1242 | 1241 | 1240 | 1239 | 1238 | 1237 | 1236 | 1235 | 1234 | 1233 | 1232 | 1231 | 1230 | 1229 | 1228 | 1227 | 1226 | 1225 | 1224 | 1223 | 1222 | 1221 | 1220 | 1219 | 1218 | 1217 | 1216 | 1215 | 1214 | 1213 | 1212 | 1211 | 1210 | 1209 | 1208 | 1207 | 1206 | 1205 | 1204 | 1203 | 1202 | 1201 | 1200 | 1199 | 1198 | 1197 | 1196 | 1195 | 1194 | 1193 | 1192 | 1191 | 1190 | 1189 | 1188 | 1187 | 1186 | 1185 | 1184 | 1183 | 1182 | 1181 | 1180 | 1179 | 1178 | 1177 | 1176 | 1175 | 1174 | 1173 | 1172 | 1171 | 1170 | 1169 | 1168 | 1167 | 1166 | 1165 | 1164 | 1163 | 1162 | 1161 | 1160 | 1159 | 1158 | 1157 | 1156 | 1155 | 1154 | 1153 | 1152 | 1151 | 1150 | 1149 | 1148 | 1147 | 1146 | 1145 | 1144 | 1143 | 1142 | 1141 | 1140 | 1139 | 1138 | 1137 | 1136 | 1135 | 1134 | 1133 | 1132 | 1131 | 1130 | 1129 | 1128 | 1127 | 1126 | 1125 | 1124 | 1123 | 1122 | 1121 | 1120 | 1119 | 1118 | 1117 | 1116 | 1115 | 1114 | 1113 | 1112 | 1111 | 1110 | 1109 | 1108 | 1107 | 1106 | 1105 | 1104 | 1103 | 1102 | 1101 | 1100 | 1099 | 1098 | 1097 | 1096 | 1095 | 1094 | 1093 | 1092 | 1091 | 1090 | 1089 | 1088 | 1087 | 1086 | 1085 | 1084 | 1083 | 1082 | 1081 | 1080 | 1079 | 1078 | 1077 | 1076 | 1075 | 1074 | 1073 | 1072 | 1071 | 1070 | 1069 | 1068 | 1067 | 1066 | 1065 | 1064 | 1063 | 1062 | 1061 | 1060 | 1059 | 1058 | 1057 | 1056 | 1055 | 1054 | 1053 | 1052 | 1051 | 1050 | 1049 | 1048 | 1047 | 1046 | 1045 | 1044 | 1043 | 1042 | 1041 | 1040 | 1039 | 1038 | 1037 | 1036 | 1035 | 1034 | 1033 | 1032 | 1031 | 1030 | 1029 | 1028 | 1027 | 1026 | 1025 | 1024 | 1023 | 1022 | 1021 | 1020 | 1019 | 1018 | 1017 | 1016 | 1015 | 1014 | 1013 | 1012 | 1011 | 1010 | 1009 | 1008 | 1007 | 1006 | 1005 | 1004 | 1003 | 1002 | 1001 | 1000 | 999 | 998 | 997 | 996 | 995 | 994 | 993 | 992 | 991 | 990 | 989 | 988 | 987 | 986 | 985 | 984 | 983 | 982 | 981 | 980 | 979 | 978 | 977 | 976 | 975 | 974 | 973 | 972 | 971 | 970 | 969 | 968 | 967 | 966 | 965 | 964 | 963 | 962 | 961 | 960 | 959 | 958 | 957 | 956 | 955 | 954 | 953 | 952 | 951 | 950 | 949 | 948 | 947 | 946 | 945 | 944 | 943 | 942 | 941 | 940 | 939 | 938 | 937 | 936 | 935 | 934 | 933 | 932 | 931 | 930 | 929 | 928 | 927 | 926 | 925 | 924 | 923 | 922 | 921 | 920 | 919 | 918 | 917 | 916 | 915 | 914 | 913 | 912 | 911 | 910 | 909 | 908 | 907 | 906 | 905 | 904 | 903 | 902 | 901 | 900 | 899 | 898 | 897 | 896 | 895 | 894 | 893 | 892 | 891 | 890 | 889 | 888 | 887 | 886 | 885 | 884 | 883 | 882 | 881 | 880 | 879 | 878 | 877 | 876 | 875 | 874 | 873 | 872 | 871 | 870 | 869 | 868 | 867 | 866 | 865 | 864 | 863 | 862 | 861 | 860 | 859 | 858 | 857 | 856 | 855 | 854 | 853 | 852 | 851 | 850 | 849 | 848 | 847 | 846 | 845 | 844 | 843 | 842 | 841 | 840 | 839 | 838 | 837 | 836 | 835 | 834 | 833 | 832 | 831 | 830 | 829 | 828 | 827 | 826 | 825 | 824 | 823 | 822 | 821 | 820 | 819 | 818 | 817 | 816 | 815 | 814 | 813 | 812 | 811 | 810 | 809 | 808 | 807 | 806 | 805 | 804 | 803 | 802 | 801 | 800 | 799 | 798 | 797 | 796 | 795 | 794 | 793 | 792 | 791 | 790 | 789 | 788 | 787 | 786 | 785 | 784 | 783 | 782 | 781 | 780 | 779 | 778 | 777 | 776 | 775 | 774 | 773 | 772 | 771 | 770 | 769 | 768 | 767 | 766 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[illegible]

CONSTRUCTION CONTRACTS

Exploring the many possibilities down below

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

MR Derek Russell, director of Alphacrete Construction, gets very emotional about sewers. Not to say positively passionate about them and their possibilities for job creation.

"I want to preach a new philosophy of sewer renovation," he says. "I've developed a labour-intensive system for sewer repair which is suitable for all man-entry sewers, and 20 per cent cheaper than higher-technology methods. It could put thousands of unemployed unskilled teenage and 20-year-olds back to work."

Having completed sewer renovation contracts at Rochdale in Lancashire and London's Acton and Hammer-

smith—the latter a £100,000 repair at Countess Creek—Alphacrete is now working on a contract to renovate one of Britain's oldest sewers, the Larkbeare sewer in the heart of the cathedral city of Exeter in Devon.

The Larkbeare sewer has a Roman floor, medieval stone walls, and a brick roof added in the 17th century to prevent the stench reaching the town. It has been known since at least the 14th century as the Skutebrook or Skitbrook.

The massive stone sides which were once at the base of the now-vanished Larkbeare Castle are still intact, but the 17th century brick-

work roof is giving trouble. The courses of brick are being forced apart by the weight of the houses and roads above, threatening the sewer with collapse.

Alphacrete's contract involves strengthening and relining 94 metres of the sewer, using its Ruswree repair technique.

At £26,000 for the section, the contract is only small beer. But it is being evaluated by the Water Research Council, and if the method is approved for wider acceptance Mr Russell hopes it could be used for repairs throughout Britain's crumbling sewer network.

The outlook is promising, as the WRC's initial opinion is that it is a versatile system with the advantage that it can be tailored to any shape of sewer. This makes it more flexible than some other techniques for relining man-entry sewers.

Mr Russell is also negotiating a £26m contract for relining sewers in Florida, and is discussing some larger sewer relining contracts in San Francisco and New York.

The Ruswree process — which Mr Russell developed after he himself had been made redundant — simply involves relining the sewer with steel mesh and cement mortar.

The procedure being used for the Larkbeare sewer is slightly more complicated, as steel hoops are used to strengthen the walls before the mesh is put into place. But the basic process is the same, and has the same

advantage of using simple materials which are easy to use and store on site.

The process also has the advantage of making it unnecessary to dig the sewer up, as the light planks of steel mesh are carried down into the sewer through the existing manholes and fastened into place round the walls using a fixing device and plastic spacer.

Cement mortar is pumped into the sewer to an injection head, and the operator uses it to fill in the spaces behind and between and over the mesh. This is smoothed by hand to create a new lining with high structural strength and minimum loss in size of the sewer.

It sounds simple. And it is. As Mr Russell puts it, "I wanted to get back to Victorian ways of mending the sewers the Victorians built, with a process that was as simple as possible, and created as many jobs as possible."

Relining a sewer using the Ruswree method requires a minimum crew of five men — two mixing the mortar on the surface, two in the sewer manning the pump and applying the mortar, and a site foreman. Several crews can operate down a sewer at the same time if the contract requires it, with the output per man in a five-man crew being 1.2 m of sewer per hour, rated per man per hour.

Working down a sewer is not the most pleasant of occupations.

After trawling along inside the Larkbeare culvert myself,

complete with protective dungarees, boots, hat and heavy-duty gloves — albeit marvelling at the quality of the long-barred Roman and medieval stonework — I can vouch for this.

It is when contemplating the employment implications of his techniques that Mr Russell wastes most eloquent.

"If the Government spent more on sewer renovation it could protect a vital asset that we've been ignoring since Victorian times, and find employment for 6,000 unskilled people who need a job and can't get one in these days of high technology," he said.

His pleas for more spending on the sewers is backed by the Institution of Civil Engineers, which also wants to see more spent on the infrastructure.

Mr Don Reeve, president of the ICE and retired chief executive of the Severn Trent Water Authority, estimates that no more than a third of the £800m a year currently spent on capital works by the water authorities — say £200m a year — is spent on sewer repairs.

"And I think we could and should have a 50 per cent increase in the amount spent on sewers," he said.

The trouble is, as any water engineer will say ruefully, sewage tends to be a Cinderella industry, with less power to attract new spending than schools or hospitals.

Perhaps it needs Princess Di to don the heavy duty dungarees and rubber gloves and declare a newly-lined stretch of sewer open.

Arts centre, hospital and housing orders

Three contracts, together worth over £25m, have been won by the LLEWELLYN GROUP. At Crawley, the Borough Council has placed an order for a multi-purpose arts centre at a cost of £5.8m. The flexible design will provide space for traditional theatre and music as well as apron stage, banqueting and exhibition. The auditorium, for up to 800 people, will have retractable seating and an adjustable orchestra pit at stalls level. The restaurant and rehearsal spaces are accommodated in

linked pavilions.

In London's Dockland work has started on a £10.5m housing project of 134 flats and 38 houses, which are to be built around the three sides of Shadwell Basin. The development by The Sanctuary Land Company is being funded by The Halifax Building Society and will cover all sectors of the market. The smaller dwellings are to be cross-subsidised to provide low-cost homes for first time buyers. Selling prices are likely to range from just over £40,000 for a one-bedroom flat, to

almost £200,000 for a four-bedroom house.

The third contract, awarded by the South East Thames Regional Health Authority is for Phase II of the Eastbourne and General District Hospital and will cost just over £12m. The work includes a clinical block, a psychiatric block, residential units, extensions to the X-ray and works departments, together with alterations to the hospital — which was built by Llewellyn 10 years ago.

A contract worth £1.75m, has been won by H. PEEL, Sowerby Bridge, to carry out refurbishments and additions to the 105-bedroom Spider's Web Hotel, Watford. The additions comprise 65 bedrooms and a leisure complex, which includes a swimming pool and gymnasium.

Trust Monk to take constructive ideas and build on them



Matthew Hall wins £35m work

Orders worth over £35m have been received by MATTHEW HALL MECHANICAL & ELECTRICAL ENGINEERS, IDC at Stratford-upon-Avon, has been awarded a £2m guaranteed maximum price design and construct contract by Reckitt & Colman fine arts and graphics division (which includes such household names as Windsor & Newton and Reeves). This contract is for the first phase of the redevelopment of the Wealdstone site which involves building of a 2-storey production block and packing material warehouse.

Refurbishing Nato centre

A range of building contracts, together worth over £45m, have been secured by CRUDEN CONSTRUCTION. Housing work takes a £3.5m share with contracts involving the design and construction of over 130 new homes in Liverpool and Merseyside. At Wallasey on Merseyside 35 new homes are about to commence, while at Lathimer Street in the centre of Liverpool a contract has been let by the City of Liverpool for the construction of 47 new homes in 32 weeks. A contract to build 28 bungalows, a community hall and a warden's house, has also been secured in Liverpool from Merseyside Improved Homes.

A £5.1m contract to refurbish and partially rebuild a Nato communications centre in Gibraltar has been awarded to TAYLOR WOODROW INTERNATIONAL by the Property Services Agency. Work will start in June and is scheduled for completion in November 1988. The centre is located inside the Rock and the project involves stabilisation of some of the limestone caverns, together with the demolition and rebuilding of various structures in the centre. The services, including air conditioning and ventilation, will be upgraded.

New Issue
May 29, 1986

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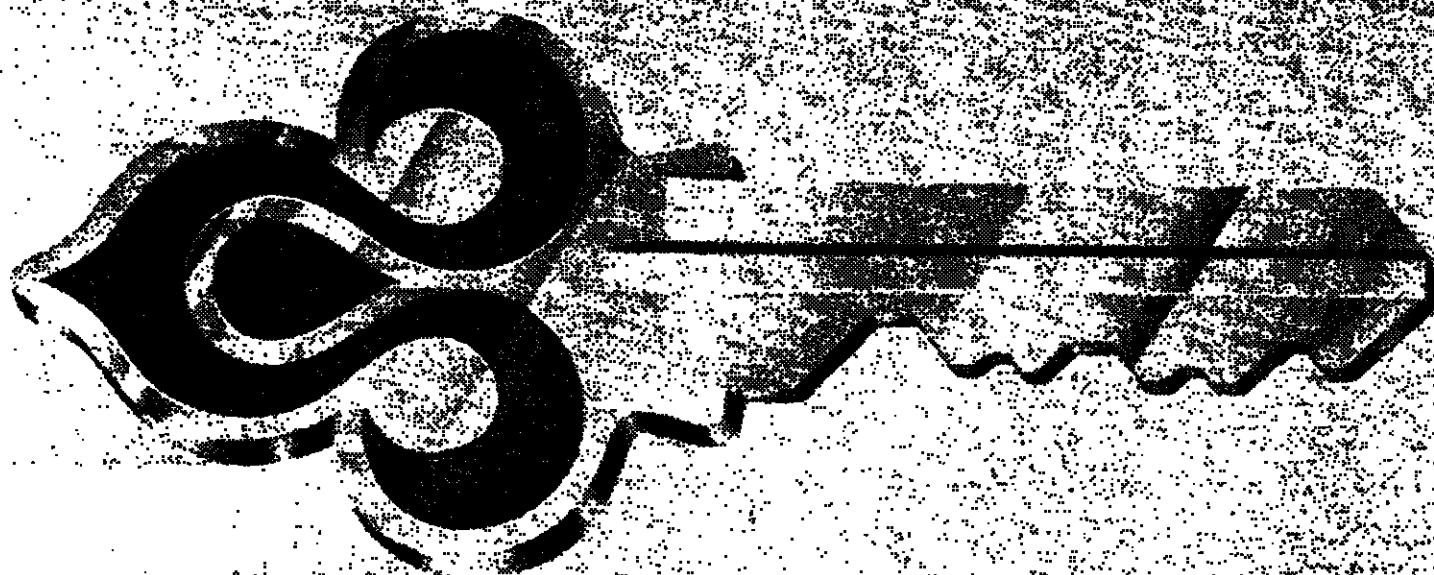
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33

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| Stock | High | Low | Close | Chg | Sales |
| TORONTO | | | | | |
| <i>Closing prices May 30</i> | | | | | |
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| B | 50 | 27% | 27 | |
| A | 551 | 51 | 51 | -1 |
| B | 100 | 10% | 10 | -1 |
| A | 510 | 11% | 11% | -1 |
| LA | 230 | 23% | 23 | |
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| A | 534 | 34 | 34% | -1 |
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| Res | 50 | 50 | 50 | |
| A | 330 | 33 | 33% | |
| B | 30 | 30 | 30 | |
| P | 144 | 137 | 142 | -3 |
| sub | 110 | 109 | 105 | -4 |
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| Winnipeg | \$12.1 | 12 | 12 | 0 |
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| Saskatoon | \$12.1 | 12 | 12 | 0 |
| Victoria | \$14.1 | 14 | 14 | 0 |
| Halifax | \$12.1 | 12 | 12 | 0 |
| St. John's | \$12.1 | 12 | 12 | 0 |
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| 59 | Centr Tr | 520 | 30 | 2 | + | + | 16 |
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| 61 | Chetlan | 520 | 30 | 9 | + | + | 16 |
| 62 | Comarca | 520 | 30 | 9 | + | + | 16 |
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| 12 5082 | 21 1/2 | 20 1/2 | 21 1/2 | + 1/2 | |
| 2 | 47 3/4 | 9 1/2 | 9 1/2 | | |
| 46373 | 20 1/2 | 25 1/2 | 28 1/2 | - 1/2 | |
| 32 564 | 50 1/2 | 7 1/2 | 50 1/2 | + 1/2 | |

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| | | 1974 | 1975 | 1976 | 1977 | 1978 | 1979 | 1980 | 1981 | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 | 2050 | 2051 | 2052 | 2053 | 2054 | 2055 | 2056 | 2057 | 2058 | 2059 | 2060 | 2061 | 2062 | 2063 | 2064 | 2065 | 2066 | 2067 | 2068 | 2069 | 2070 | 2071 | 2072 | 2073 | 2074 | 2075 | 2076 | 2077 | 2078 | 2079 | 2080 | 2081 | 2082 | 2083 | 2084 | 2085 | 2086 | 2087 | 2088 | 2089 | 2090 | 2091 | 2092 | 2093 | 2094 | 2095 | 2096 | 2097 | 2098 | 2099 | 2100 | 2101 | 2102 | 2103 | 2104 | 2105 | 2106 | 2107 | 2108 | 2109 | 2110 | 2111 | 2112 | 2113 | 2114 | 2115 | 2116 | 2117 | 2118 | 2119 | 2120 | 2121 | 2122 | 2123 | 2124 | 2125 | 2126 | 2127 | 2128 | 2129 | 2130 | 2131 | 2132 | 2133 | 2134 | 2135 | 2136 | 2137 | 2138 | 2139 | 2140 | 2141 | 2142 | 2143 | 2144 | 2145 | 2146 | 2147 | 2148 | 2149 | 2150 | 2151 | 2152 | 2153 | 2154 | 2155 | 2156 | 2157 | 2158 | 2159 | 2160 | 2161 | 2162 | 2163 | 2164 | 2165 | 2166 | 2167 | 2168 | 2169 | 2170 | 2171 | 2172 | 2173 | 2174 | 2175 | 2176 | 2177 | 2178 | 2179 | 2180 | 2181 | 2182 | 2183 | 2184 | 2185 | 2186 | 2187 | 2188 | 2189 | 2190 | 2191 | 2192 | 2193 | 2194 | 2195 | 2196 | 2197 | 2198 | 2199 | 2200 | 2201 | 2202 | 2203 | 2204 | 2205 | 2206 | 2207 | 2208 | 2209 | 2210 | 2211 | 2212 | 2213 | 2214 | 2215 | 2216 | 2217 | 2218 | 2219 | 2220 | 2221 | 2222 | 2223 | 2224 | 2225 | 2226 | 2227 | 2228 | 2229 | 2230 | 2231 | 2232 | 2233 | 2234 | 2235 | 2236 | 2237 | 2238 | 2239 | 2240 | 2241 | 2242 | 2243 | 2244 | 2245 | 2246 | 2247 | 2248 | 2249 | 2250 | 2251 | 2252 | 2253 | 2254 | 2255 | 2256 | 2257 | 2258 | 2259 | 2260 | 2261 | 2262 | 2263 | 2264 | 2265 | 2266 | 2267 | 2268 | 2269 | 2270 | 2271 | 2272 | 2273 | 2274 | 2275 | 2276 | 2277 | 2278 | 2279 | 2280 | 2281 | 2282 | 2283 | 2284 | 2285 | 2286 | 2287 | 2288 | 2289 | 2290 | 2291 | 2292 | 2293 | 2294 | 2295 | 2296 | 2297 | 2298 | 2299 | 2300 | 2301 | 2302 | 2303 | 2304 | 2305 | 2306 | 2307 | 2308 | 2309 | 2310 | 2311 | 2312 | 2313 | 2314 | 2315 | 2316 | 2317 | 2318 | 2319 | 2320 | 2321 | 2322 | 2323 | 2324 | 2325 | 2326 | 2327 | 2328 | 2329 | 2330 | 2331 | 2332 | 2333 | 2334 | 2335 | 2336 | 2337 | 2338 | 2339 | 2340 | 2341 | 2342 | 2343 | 2344 | 2345 | 2346 | 2347 | 2348 | 2349 | 2350 | 2351 | 2352 | 2353 | 2354 | 2355 | 2356 | 2357 | 2358 | 2359 | 2360 | 2361 | 2362 | 2363 | 2364 | 2365 | 2366 | 2367 | 2368 | 2369 | 2370 | 2371 | 2372 | 2373 | 2374 | 2375 | 2376 | 2377 | 2378 | 2379 | 2380 | 2381 | 2382 | 2383 | 2384 | 2385 | 2386 | 2387 | 2388 | 2389 | 2390 | 2391 | 2392 | 2393 | 2394 | 2395 | 2396 | 2397 | 2398 | 2399 | 2400 | 2401 | 2402 | 2403 | 2404 | 2405 | 2406 | 2407 | 2408 | 2409 | 2410 | 2411 | 2412 | 2413 | 2414 | 2415 | 2416 | 2417 | 2418 | 2419 | 2420 | 2421 | 2422 | 2423 | 2424 | 2425 | 2426 |
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| | | | | | |
|----------|-----|------|-----|--------|-----|
| 236 | 224 | 301 | 32 | + | 1/2 |
| 409 | 244 | 311 | 35 | + | 3/4 |
| 458 | 244 | 324 | 35 | + | 1/2 |
| 491 | 134 | 136 | 126 | + | 1/2 |
| 1170 | 144 | 146 | 6 | + | 1/2 |
| 493 | 4 | 6 | - | 1/2 | |
| V | | | | | |
| 2562 | 614 | 64 | 614 | + 7-15 | |
| 601 | 172 | 1176 | 14 | | |
| 297 | 4 | 46 | 64 | + | 1/2 |
| 5 | 6 | 6 | 6 | + | 1/2 |
| 504 | 6 | 6 | 6 | + | 1/2 |
| 49 | 306 | 40 | 6 | + | 1/2 |
| 258 | 40 | 40 | 40 | + | 1/2 |
| 6 | 274 | 274 | 274 | + | 1/2 |
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| 1270 | 6 | 6 | 6 | + | 1/2 |
| 785 | 216 | 20 | 216 | + | 1/2 |
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| 59 | 19 | 18 | 19 | + | 1/2 |
| 615 | 40 | 39 | 384 | + | 1/2 |
| 1950 | 75 | 75 | 75 | + | 1/2 |
| 128 | 21 | 20 | 20 | + | 1/2 |
| W | | | | | |
| 77 | 254 | 254 | 254 | + | 1/2 |
| 218 | 254 | 26 | 254 | + | 1/2 |
| 100 | 254 | 254 | 254 | + | 1/2 |
| 792 | 254 | 254 | 254 | + | 1/2 |

| | 1974 | 1975 | 1976 | 1977 | 1978 | 1979 | 1980 | 1981 | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 | 2050 | 2051 | 2052 | 2053 | 2054 | 2055 | 2056 | 2057 | 2058 | 2059 | 2060 | 2061 | 2062 | 2063 | 2064 | 2065 | 2066 | 2067 | 2068 | 2069 | 2070 | 2071 | 2072 | 2073 | 2074 | 2075 | 2076 | 2077 | 2078 | 2079 | 2080 | 2081 | 2082 | 2083 | 2084 | 2085 | 2086 | 2087 | 2088 | 2089 | 2090 | 2091 | 2092 | 2093 | 2094 | 2095 | 2096 | 2097 | 2098 | 2099 | 2100 | 2101 | 2102 | 2103 | 2104 | 2105 | 2106 | 2107 | 2108 | 2109 | 2110 | 2111 | 2112 | 2113 | 2114 | 2115 | 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2402 | 2403 | 2404 | 2405 | 2406 | 2407 | 2408 | 2409 | 2410 | 2411 | 2412 | 2413 | 2414 | 2415 | 2416 | 2417 | 2418 | 2419 | 2420 | 2421 | 2422 | 2423 | 2424 | 2425 | 2426 | 2427 | 2428 | 2429 | 2430 | 2431 | 2432 | 2433 | 2434 | 2435 | 2436 | 2437 | 2438 | 2439 | 2440 | 2441 | 2442 | 2443 | 2444 | 2445 | 2446 | 2447 | 2448 | 2449 | 2450 | 2451 | 2452 | 2453 | 2454 | 2455 | 2456 | 2457 | 2458 | 2459 | 2460 | 2461 | 2462 | 2463 | 2464 | 2465 | 2466 | 2467 | 2468 | 2469 | 2470 | 2471 | 2472 | 2473 | 2474 | 2475 | 2476 | 2477 | 2478 | 2479 | 2480 | 2481 | 2482 | 2483 | 2484 | 2485 | 2486 | 2487 | 2488 | 2489 | 2490 | 2491 | 2492 | 2493 | 2494 | 2495 | 2496 | 2497 | 2498 | 2499 | 2500 | 2501 | 2502 | 2503 | 2504 | 2505 | 2506 | 2507 | 2508 | 2509 | 2510 | 2511 | 2512 | 2513 | 2514 | 2515 | 2516 | 2517 | 2518 | 2519 | 2520 | 2521 | 2522 | 2523 | 2524 | 2525 | 2526 | 2527 | 2528 | 2529 | 2530 | 2531 | 2532 | 2533 | 2534 | 2535 | 2536 | 2537 | 2538 | 2539 | 2540 | 2541 | 2542 | 2543 | 2544 | 2545 | 2546 | 2547 | 2548 | 2549 | 2550 | 2551 | 2552 | 2553 | 2554 | 2555 | 2556 | 2557 | 2558 | 2559 | 2560 | 2561 | 2562 | 2563 | 2564 | 2565 | 2566 | 2567 | 2568 | 2569 | 2570 | 2571 | 2572 | 2573 | 2574 | 2575 | 2576 | 2577 | 2578 | 2579 | 2580 | 2581 | 2582 | 2583 | 2584 | 2585 | 2586 | 2587 | 2588 | 2589 | 2590 | 2591 | 2592 | 2593 | 2594 | 2595 | 2596 | 2597 | 2598 | 2599 | 2600 | 2601 | 2602 | 2603 | 2604 | 2605 | 2606 | 2607 | 2608 | 2609 | 2610 | 2611 | 2612 | 2613 | 2614 | 2615 | 2616 | 2617 | 2618 | 2619 | 2620 | 2621 | 2622 | 2623 | 2624 | 2625 | 2626 | 2627 | 2628 | 2629 | 2630 | 2631 | 2632 | 2633 | 2634 | 2635 | 2636 | 2637 | 2638 | 2639 | 2640 | 2641 | 2642 | 2643 | 2644 | 2645 | 2646 | 2647 | 2648 | 2649 | 2650 | 2651 | 2652 | 2653 | 2654 | 2655 | 2656 | 2657 | 2658 | 2659 | 2660 | 2661 | 2662 | 2663 | 2664 | 2665 | 2666 | 2667 | 2668 | 2669 | 2670 | 2671 | 2672 | 2673 | 2674 | 2675 | 2676 | 2677 | 2678 | 2679 | 2680 | 2681 | 2682 | 2683 | 2684 | 2685 | 2686 | 2687 | 2688 | 2689 | 2690 | 2691 | 2692 | 2693 | 2694 | 2695 | 2696 | 2697 | 2698 | 2699 | 2700 | 2701 | 2702 | 2703 | 2704 | 2705 | 2706 | 2707 | 2708 | 2709 | 2710 | 2711 | 2712 | 2713 | 2714 | 2715 | 2716 | 2717 | 2718 | 2719 | 2720 | 2721 | 2722 | 2723 | 2724 | 2725 | 2726 | 2727 | 2728 | 2729 | 2730 | 2731 | 2732 | 2733 | 2734 | 2735 | 2736 | 2737 | 2738 | 2739 | 2740 | 2741 | 2742 | 2743 | 2744 | 2745 | 2746 | 2747 | 2748 | 2749 | 2750 | 2751 | 2752 | 2753 | 2754 | 2755 | 2756 | 2757 | 2758 | 2759 | 2760 | 2761 | 2762 | 2763 | 2764 | 2765 | 2766 | 2767 | 2768 | 2769 | 2770 | 2771 | 2772 | 2773 | 2774 | 2775 | 2776 | 2777 | 2778 | 2779 | 2780 | 2781 | 2782 | 2783 | 2784 | 2785 | 2786 | 2787 | 2788 | 2789 | 2790 | 2791 | 2792 | 2793 | 2794 | 2795 | 2796 | 2797 | 2798 | 2799 | 2800 | 2801 | 2802 | 2803 | 2804 | 2805 | 2806 | 2807 | 2808 | 2809 | 2810 | 2811 | 2812 | 2813 | 2814 | 2815 | 2816 | 2817 | 2818 | 2819 | 2820 | 2821 | 2822 | 2823 | 2824 | 2825 | 2826 | 2827 | 2828 | 2829 | 2830 | 2831 | 2832 | 2833 | 2834 | 2835 | 2836 | 2837 | 2838 | 2839 | 2840 | 2841 | 2842 | 2843 | 2844 | 2845 | 2846 | 2847 | 2848 | 2849 | 2850 | 2851 | 2852 | 2853 | 2854 | 2855 | 2856 | 2857 | 2858 | 2859 | 2860 | 2861 | 2862 | 2863 | 2864 | 2865 | 2866 | 2867 | 2868 | 2869 | 2870 | 2871 | 2872 | 2873 | 2874 | 2875 | 2876 | 2877 | 2878 | 2879 | 2880 | 2881 | 2882 | 2883 | 2884 | 2885 | 2886 | 2887 | 2888 | 2889 | 2890 | 2891 | 2892 | 2893 | 2894 | 2895 | 2896 | 2897 | 2898 | 2899 | 2900 | 2901 | 2902 | 2903 | 2904 | 2905 | 2906 | 2907 | 2908 | 2909 | 2910 | 2911 | 2912 | 2913 | 2914 | 2915 | 2916 | 2917 | 2918 | 2919 | 2920 | 2921 | 2922 | 2923 | 2924 | 2925 | 2926 | 2927 | 2928 | 2929 | 2930 | 2931 | 2932 | 2933 | 2934 | 2935 | 2936 | 2937 | 2938 | 2939 | 2940 | 2941 | 2942 | 2943 | 2944 | 2945 | 2946 | 2947 | 2948 | 2949 | 2950 | 2951 | 2952 | 2953 | 2954 | 2955 | 2956 | 2957 | 2958 | 2959 | 2960 | 2961 | 2962 | 2963 | 2964 | 2965 | 2966 | 2967 | 2968 | 2969 | 2970 | 2971 | 2972 | 2973 | 2974 | 2975 | 2976 | 2977 | 2978 | 2979 | 2980 | 2981 | 2982 | 2983 | 2984 | 2985 | 2986 | 2987 | 2988 | 2989 | 2990 | 2991 | 2992 | 2993 | 2994 | 2995 | 2996 | 2997 | 2998 | 2999 | 3000 |
|--|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|-----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|-----|----|-----|-----|---|---------------|
| 36 | 20 | 314 | 214 | - | $\frac{1}{2}$ |
| 40 | 20 | 314 | 214 | - | $\frac{1}{2}$ |
| 44 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 48 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 52 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 56 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 60 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 64 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 68 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 72 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 76 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 80 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 84 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 88 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 92 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 96 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 100 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 104 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 108 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 112 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 116 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 120 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 124 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 128 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 132 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 136 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 140 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 144 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 148 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 152 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 156 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 160 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 164 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 168 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 172 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 176 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 180 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 184 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 188 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 192 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 196 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 200 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 204 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 208 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 212 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 216 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 220 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 224 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 228 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 232 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 236 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 240 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 244 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 248 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
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| 280 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 284 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 288 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
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| 296 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 300 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 304 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 308 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 312 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 316 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 320 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 324 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 328 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 332 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 336 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 340 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 344 | 15 | 9 | 20 | - | $\frac{1}{2}$ |
| 348 | 15 | 9 | 20 | - | $\frac{$ |

On behalf of all those who use their flying time, the Times would like the following airlines for world:

Ethiopia
Ghana
Yugoslavia
Airways
Luxair
Middle East
Olympic
American
Philippine
Maroc
ia. Saudi
es. South
Angola

Caledonian British
West Indian Dry
Pacific Air Cath
Crossair Cyprus Air

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| Stock | Sales | High | Low | Last | Chng. | Stock | Sales | High | Low | Last | Chng. | Stock | Sales | High | Low | Last | Chng. | Stock | Sales | High | Low | Last | Chng. |
|-------|-------|------|-----|------|-------|-------|-------|------|-----|------|-------|-------|-------|------|-----|------|-------|-------|-------|------|-----|------|-------|
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| En | 2.20 | 86 | 381 ₂ | 381 ₂ | 381 ₂ | - 1 ₄ | Sayma | 505 | 104 ₂ | 104 ₂ | 104 ₂ | - 1 ₄ | StoneG | .050 | 102 | 54 ₂ | 54 ₂ | 54 ₂ | - 1 ₄ | USSnell | .12 | .47 | 34 ₂ | 34 ₂ | 34 ₂ |
| air | .68 | 154 | 304 ₂ | 289 ₂ | 304 ₂ | - 1 ₄ | Sy | 348 | 184 ₂ | 184 ₂ | 184 ₂ | - 1 ₄ | Steiger | | 9 | 41 ₂ | 41 ₂ | 41 ₂ | - 1 ₄ | US Sur | | 48373 | 234 ₂ | 234 ₂ | 23 ₂ |
| oEn | .15 | 2814 | 94 ₂ | 94 ₂ | 94 ₂ | - 1 ₄ | SEI | 221 | 22 | 214 ₂ | 214 ₂ | - 1 ₄ | SamShv | | 150 | 15 | 14 ₂ | 15 | - 1 ₄ | US Trn | 1.32 | 554 | 581 ₂ | 574 ₂ | 581 ₂ |

| | | | | | | | | | | | | | | | | | | | | | | | |
|------|------------------|------------------|------------------|-------------------|-------------------|--------|-------------------|------------------|------------------|-----------------|-----------------|-------------------|-------------------|------------------|------------------|------------------|-------------------|------------------|------------------|-------------------|------------------|------------------|-----------------|
| 1967 | 6 | 44 $\frac{1}{2}$ | 42 $\frac{1}{2}$ | 43 $\frac{1}{2}$ | + 1 $\frac{1}{2}$ | Sanits | 133 | 9 | 8 $\frac{1}{2}$ | 8 $\frac{1}{2}$ | - $\frac{1}{2}$ | Stowol | 183 | 35 $\frac{1}{2}$ | 33 $\frac{1}{2}$ | 35 $\frac{1}{2}$ | + 1 $\frac{1}{2}$ | Unvrrn | 309 | 30 | 30 $\frac{1}{2}$ | 30 $\frac{1}{2}$ | - $\frac{1}{2}$ |
| 1967 | 44 $\frac{1}{2}$ | 42 $\frac{1}{2}$ | 43 $\frac{1}{2}$ | + 1 $\frac{1}{2}$ | Stude | 125 | 34 $\frac{1}{2}$ | 34 $\frac{1}{2}$ | + $\frac{1}{2}$ | Stryks | 601 | 134 $\frac{1}{2}$ | 134 $\frac{1}{2}$ | - $\frac{1}{2}$ | Unvrrn | 309 | 30 | 30 $\frac{1}{2}$ | 30 $\frac{1}{2}$ | - $\frac{1}{2}$ | | | |
| | | | | | SoParl | 3 | 128 $\frac{1}{2}$ | 88 | 87 $\frac{1}{2}$ | - $\frac{1}{2}$ | Subarus | 630 | 36 $\frac{1}{2}$ | 36 | 36 | | UFSBk | 220 | 170 | 141 $\frac{1}{2}$ | 15 | + $\frac{1}{2}$ | |

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|------|------|------------------|------------------|----------------------------------|---------|------|------------------|------------------|---------------------------------|--------|----|------------------|------------------|----------------------------------|---------|------|------------------|------------------|----------------------------------|
| Alum | 299 | 14 $\frac{1}{2}$ | 14 | 14 $\frac{1}{2}$ + $\frac{1}{2}$ | Scotex | 119 | 6 $\frac{1}{2}$ | 6 $\frac{1}{2}$ | 6 $\frac{1}{2}$ + $\frac{1}{2}$ | Syscon | 38 | 10 $\frac{1}{2}$ | 10 $\frac{1}{2}$ | 10 $\frac{1}{2}$ + $\frac{1}{2}$ | Vanuzel | 587 | 4 $\frac{1}{2}$ | 4 | 4-16 + 9-16 |
| am | 1385 | 5 $\frac{1}{2}$ | 5 $\frac{1}{2}$ | 5 $\frac{1}{2}$ | SasGel | 33 | 4 $\frac{1}{2}$ | 4 $\frac{1}{2}$ | 4 $\frac{1}{2}$ + $\frac{1}{2}$ | SyAsc | 86 | 10 $\frac{1}{2}$ | 10 $\frac{1}{2}$ | 10 $\frac{1}{2}$ + $\frac{1}{2}$ | Ventrex | 1270 | 6 $\frac{1}{2}$ | 6 $\frac{1}{2}$ | 6 $\frac{1}{2}$ + $\frac{1}{2}$ |
| ceCa | 1038 | 54 $\frac{1}{2}$ | 53 $\frac{1}{2}$ | 53 $\frac{1}{2}$ - $\frac{1}{2}$ | Seagate | 8258 | 12 $\frac{1}{2}$ | 12 $\frac{1}{2}$ | 12 $\frac{1}{2}$ | Systm | 25 | 8 $\frac{1}{2}$ | 8 $\frac{1}{2}$ | 8 $\frac{1}{2}$ + $\frac{1}{2}$ | Vicorp | 785 | 21 $\frac{1}{2}$ | 20 $\frac{1}{2}$ | 21 $\frac{1}{2}$ + $\frac{1}{2}$ |

| | | | | | | | | | | | | | | | | | | | | | | | | | |
|---------|-----|------------------|------------------|------------------|-------------------|----------|-----|--------|------------------|------------------|------------------|-------------------|---------|------|------------------|------------------|------------------|------------------|-------------------|--------|------|-----------------|------------------|------------------|-------------------|
| radius | 35 | 23 $\frac{1}{2}$ | 22 $\frac{1}{2}$ | 22 $\frac{1}{2}$ | - 2 $\frac{1}{2}$ | Semicon | .06 | 90 | 7 $\frac{1}{2}$ | 7 $\frac{1}{2}$ | 7 $\frac{1}{2}$ | + 1 $\frac{1}{2}$ | TCA | .18 | 322 | 19 $\frac{1}{4}$ | 19 | 19 | - 1 $\frac{1}{4}$ | VDSV | 195U | 21 | 7 $\frac{1}{2}$ | 0 | + 1 $\frac{1}{2}$ |
| SS | 537 | 13 $\frac{1}{4}$ | 13 $\frac{1}{4}$ | 13 $\frac{1}{4}$ | - 1 $\frac{1}{4}$ | Sensor | .05 | x .026 | 8 $\frac{1}{2}$ | 8 $\frac{1}{2}$ | 8 $\frac{1}{2}$ | + 1 $\frac{1}{4}$ | TacView | 81 | 3 $\frac{1}{2}$ | 2 $\frac{1}{2}$ | 3 | 3 | + 1 $\frac{1}{2}$ | Volunt | 12B | 5 $\frac{1}{2}$ | 30 $\frac{1}{4}$ | 20 $\frac{1}{4}$ | + 1 $\frac{1}{2}$ |
| airline | 541 | 16 | 15 $\frac{1}{2}$ | 15 $\frac{1}{2}$ | + 1 $\frac{1}{2}$ | Quadrant | .04 | 1.035 | 12 $\frac{1}{2}$ | 12 $\frac{1}{2}$ | 12 $\frac{1}{2}$ | + 1 $\frac{1}{2}$ | Tactwin | 5001 | 22 $\frac{1}{2}$ | 21 $\frac{1}{2}$ | 22 $\frac{1}{2}$ | 22 $\frac{1}{2}$ | + 1 $\frac{1}{2}$ | | | | W | W | |

| | | | | | | | | | | | | | | | | | | | | | | | | |
|-----|-----|--------|--------|-------|----------|------|-------|--------|--------|--------|-------|----------|------|--------|--------|--------|-------|-------|------|-----|--------|--------|--------|-------|
| 485 | 119 | 119 | 119 | - 1/4 | Strattek | .80 | 17301 | 36 1/2 | 35 1/2 | 38 | + 1/2 | 7icaA | 902 | 56 1/2 | 55 1/2 | 56 | + 1/4 | WINE | 1.64 | 760 | 23 1/2 | 23 1/2 | 23 1/2 | + 1/4 |
| 824 | 19 | 15 1/4 | 18 1/4 | | Strattek | 1.84 | 516 | 49 1/2 | 49 1/4 | 48 1/2 | + 1/2 | TelPlus | 1897 | 7 1/2 | 7 1/4 | 7 1/2 | + 1/4 | WPSLA | 72b | 38 | 32 1/4 | 31 1/4 | 31 1/4 | |
| | | | | | Shelbya | .18 | 588 | 26 1/4 | 27 1/4 | 28 | + 1/2 | Telecard | .36 | 737 | 46 1/4 | 46 1/4 | - 1/2 | WMSB | 20a | 348 | 30 1/4 | 29 1/2 | 29 1/2 | - 3/4 |

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|--------|------|------|-----|------|-------|----------|-----|-----|-----|-----|-------|--------|-----|-----|-----|-----|-------|----------|------|-----|-----|-----|-------|--|
| com | 98 | 124 | 124 | 124 | - 1/2 | Sizzlers | 303 | 344 | 344 | 344 | - 1/2 | TotSys | 6 | 247 | 247 | 247 | + 1/2 | Williams | 1.00 | 970 | 204 | 204 | 204 | |
| idical | 206 | 232 | 23 | 23 | | Skupper | .08 | 132 | 111 | 11 | | TrekAU | 135 | 124 | 121 | 121 | - 1/2 | WHAL | 577 | 254 | 254 | 254 | - 1/2 | |
| news | 2054 | 1414 | 14 | 1414 | - 1/2 | SmithL | | 403 | 274 | 274 | + 1/2 | TredSy | 540 | 124 | 113 | 12 | + 1/4 | WingSn | 12 | 24 | 24 | 24 | | |
| | | | | | | | | | | | | | | | | | | WingS | 204 | 27 | 27 | 27 | | |

| | | | | | | | | | | | | | | | | | | | | | | |
|----------|------|------------------|------------------|--------|------|-----|------------------|------------------|-----------------|-------|------|-----|------------------|------------------|-----------------|---------|------|-----|------------------|------------------|------------------|-----------------|
| Health | .794 | 18 $\frac{1}{2}$ | 18 $\frac{1}{2}$ | SonoP% | .80 | 144 | 39 $\frac{1}{2}$ | 39 $\frac{1}{2}$ | + $\frac{1}{4}$ | UTL | .086 | 317 | 23 $\frac{1}{2}$ | 22 $\frac{1}{2}$ | - $\frac{1}{8}$ | Worship | .48 | 617 | 25 $\frac{1}{2}$ | 28 | 29 $\frac{1}{2}$ | + $\frac{1}{4}$ |
| Mental | .74 | 18 | 17 $\frac{1}{2}$ | SonoFd | .45e | 234 | 10 $\frac{1}{2}$ | 10 $\frac{1}{2}$ | + $\frac{1}{4}$ | Unlry | | 317 | 10 $\frac{1}{2}$ | 10 $\frac{1}{2}$ | - $\frac{1}{8}$ | Writer | .15e | 47 | 10 $\frac{1}{2}$ | 10 | 10 | - $\frac{1}{4}$ |
| Physical | .74 | 18 | 17 $\frac{1}{2}$ | BnlHn | | 630 | 5 $\frac{1}{2}$ | 5 $\frac{1}{2}$ | - $\frac{1}{4}$ | Ungm | | 164 | 13 | 12 $\frac{1}{2}$ | + $\frac{1}{8}$ | Wyman | .80 | 62 | 24 | 23 $\frac{1}{2}$ | 23 $\frac{1}{2}$ | - $\frac{1}{4}$ |

| | | | | | | | | | | | | | | | | | | | | | | | | |
|-------|------|------------------|------------------|------------------|------------------|-----------------|------------------|------------------|------------------|------------------|-----------------|--------|------|-----|------------------|------------------|------------------|-------------------|---------|------|-----|------------------|------------------|-----------------|
| chEJ | 501 | 23 $\frac{1}{2}$ | 22 $\frac{1}{2}$ | 22 $\frac{1}{2}$ | - | 1.20 | 42 $\frac{1}{2}$ | 43 $\frac{1}{2}$ | 43 $\frac{1}{2}$ | 43 $\frac{1}{2}$ | + $\frac{1}{2}$ | UBCoI | 1.08 | 284 | 33 $\frac{1}{2}$ | 32 $\frac{1}{2}$ | 33 $\frac{1}{2}$ | + 1 $\frac{1}{2}$ | Xidex | 5658 | 22 | 20 $\frac{1}{2}$ | 21 $\frac{1}{2}$ | + $\frac{1}{2}$ |
| adSw | 1.10 | 710 | 41 $\frac{1}{2}$ | 40 $\frac{1}{2}$ | 41 $\frac{1}{2}$ | + $\frac{1}{2}$ | 44 $\frac{1}{2}$ | 25 $\frac{1}{2}$ | 26 $\frac{1}{2}$ | 26 $\frac{1}{2}$ | | UFnGrp | | 46 | 4 $\frac{1}{2}$ | 4 $\frac{1}{2}$ | 4 $\frac{1}{2}$ | + $\frac{1}{2}$ | YlowFs | 54 | 878 | 38 $\frac{1}{2}$ | 37 $\frac{1}{2}$ | + $\frac{1}{2}$ |
| adNug | .08 | 122 | 12 $\frac{1}{2}$ | 12 $\frac{1}{2}$ | 12 $\frac{1}{2}$ | + $\frac{1}{2}$ | Spectra | 322 | 7 $\frac{1}{2}$ | 7 $\frac{1}{2}$ | - $\frac{1}{2}$ | UFaGrp | .20 | 285 | 3 $\frac{1}{2}$ | 34 $\frac{1}{2}$ | 34 $\frac{1}{2}$ | | Ziegler | 48x | 21 | 17 $\frac{1}{2}$ | 17 $\frac{1}{2}$ | |

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|---------|------|--------------------------------|--------------------------------|----|--|----|-----|-----|-------------------------------|-------------------------------|-------------------------------|-------|----------|-------|-------------------------------|
| Standby | 1.08 | 41 | 42 ¹ / ₄ | 42 | 42 ³ / ₄ - ¹ / ₄ | US | Cap | 180 | 2 ¹ / ₄ | 2 ³ / ₄ | 2 ¹ / ₄ | Zymos | 43 27-16 | 23-16 | 2 ³ / ₄ |
| SadMic | 1168 | 18 ¹ / ₂ | 17 ³ / ₈ | 18 | + ¹ / ₂ | US | Cap | | | | | | | | |

2000

INFORMATION



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use their flying time profitably, the Financial Times would like to say thank you to the Airlines. Finnair. Ghana Airways. Gnt Air. Gulf Air. Iberia. Iceland Air. JAT Yugoslav

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Air India. Air Lanka. Aer. Lingus. Air New World Airways. Peoples Express. Philippine Airlines. Qantas. Royal Air Maroc.

Austrian Airlines. Bangladesh Biman. Garuda Indonesia. Singapore Airlines.
Birmingham Executive. British Airways. British African Airways. Swissair. TAAG Angola

Pacific Air Cathay Pacific Continental Airlines Viasa Virgin Atlantic World

1-2-78 **Financial Times**

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

EUROPEAN TRADE

AMEX COMPOSITE CLOSING PRICES Closing prices
May 30

EUROPEAN TRADED OPTIONS
 Tuesday-Wednesday-Thursday-Friday

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar no longer talked down

BY COLIN MILLHAM

THE main factor behind the continued strength of the dollar last week was that the US Administration appears to have stopped trying to talk the dollar down.

President Reagan said the dollar is now at a more competitive level with foreign currencies. This coupled with the recent speech by Mr James Baker, US Treasury Secretary, where he made no reference to the dollar's value against the yen and D-mark, in contrast to earlier calls for a weaker dollar, to correct the US trade deficit, suggests the Administration may be happy with levels of around Y170 and DM 3.30.

A Japanese newspaper reported the existence of a US Government discussion document arguing that a fall below Y160 would not help correct the US trade deficit, but lead to a stagnation of the Japanese economy, without increasing the amount of US exports to Japan. The discussion paper is believed to recommend a range of Y160 to Y180.

A possible change of attitude towards the dollar was also indicated by intervention by the Federal Reserve to buy dollars in New York on Wednesday. The scale of intervention was small, and was against the yen, possibly on behalf of the yen, but it was the first time the US central bank had been

£ IN NEW YORK

| May 30 | Close | Prev. close |
|-----------|---------------|-----------------|
| Spot | \$1.4780-4785 | \$1.4885-1.4895 |
| 1 month | 0.37-0.38pm | 0.35-0.36pm |
| 3 months | 0.37-0.38pm | 0.35-0.36pm |
| 6 months | 0.37-0.38pm | 0.35-0.36pm |
| 12 months | 0.37-0.38pm | 0.35-0.36pm |

Forward premiums and discounts apply to the US dollar

seen buying dollars since the Group of Five agreement to weaken the dollar last September. As such, it had a psychological impact on the market, and lifted the dollar.

Support was also provided by last week's economic statistics. On Thursday it was announced that April US leading indicators rose 1.5 per cent, compared with forecasts of around 0.5 per cent. The March rise was revised to 0.9 per cent from 0.5 per cent.

President Reagan's comments about the dollar, and how its fall has begun to correct the US trade deficit, were supported by the April trade figures, published on Friday, although it should be noted it was falling imports, and not rising exports that caused the better figure. Exports fell by 5 per cent from March. The trade deficit fell to \$12.07bn, from the \$14.52bn initially stated for March. Although the March figure was revised down on Friday, the April deficit still showed an improvement.

ment. This reflected a sharp fall in oil imports, and a cut in imports of manufactured goods.

Most analysts were expecting a deficit of at least \$15bn, but will wish to see further evidence of improvement, before being convinced the imbalance in trade against the US has begun to turn, particularly in the light of lower exports in April.

Mr Malcolm Baldrige, US Commerce Secretary, said he expects the deficit to improve in the second half of the year, but sees little effect so far from a lower dollar.

The dollar broke through resistance levels of DM 2.30; SFr 1.90; and Y170 towards the end of last week, to finish at DM 2.325; SFr 1.925; and Y174.50 on Friday, the highest levels since mid-April.

A dealer at a large US bank commented before the release of the US leading indicators and trade figures, that opinion was divided on whether the dollar would go up to DM 2.35 or down to DM 2.22. The figures have made it almost certain that the US currency will go to DM 2.35. With a general election expected in Japan in July, Mr Yasuhiro Nakasone, the Japanese Prime Minister, will also be much happier to see the dollar around Y175, rather than Y160.

LIFFE LONG GILT FUTURES OPTIONS

| Strike | Sept | Dec | Mar | June | Sept |
|--|-------|-------|------|-------|-------|
| 1.30 | 17.21 | — | — | 17.21 | 0.00 |
| 1.35 | 12.21 | 12.21 | — | 12.21 | 0.00 |
| 1.40 | 7.21 | 7.26 | 7.80 | 8.15 | 0.00 |
| 1.45 | 2.80 | 3.79 | 4.80 | 5.09 | 0.80 |
| 1.50 | 0.55 | 1.56 | 2.40 | 2.81 | 3.55 |
| 1.55 | 0.04 | 0.48 | 1.10 | 1.52 | 8.04 |
| 1.60 | 0.00 | 0.12 | 0.44 | 0.72 | 13.00 |
| Estimated volume total, Calls 170, Puts 100 | | | | | |
| Previous day's open int, Calls 3,625, Puts 1,000 | | | | | |